

ANNUAL PLAN

2023 - 2024



FRAMING OUR FUTURE

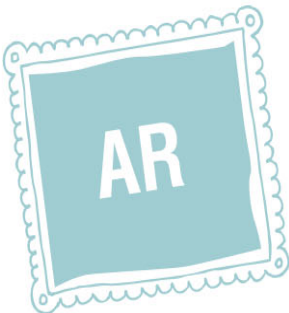
Contents

Our Space, Our Place	7
Our Community Outcomes.....	8
Continuing to guide our community through challenging times.....	11
Our Activities	15
Water	17
Wastewater.....	21
Stormwater	24
Roding	28
Environmental Services	33
Planning and Regulatory	38
Pools, Parks and Cemeteries	44
Property and Community Facilities.....	49
Service Centres and Libraries	54
Community, Economic and Strategic Development	58
Governance and Corporate Services	64
Significant Forecasting Assumptions and Risks.....	69
Rating Policy	110
Clyde Wastewater Reticulation Scheme – Capital Funding Plan.....	137
Liability Management Policy.....	142
Fees and Charges 2023-24	153
Our Council	181
Executive Team	186



LONG-TERM PLAN

The Long-term Plan sets out our strategic direction and work programme for the 10 years ahead. It outlines the service we will provide, the projects we will undertake, the cost of doing this work, how it will be paid for and how we will measure the quality and our effectiveness. The issues we face and the context within which we work are continuously evolving. For this reason, a Long-term Plan is produced every three years.



ANNUAL REPORT

At the end of each financial year we produce an Annual Report. This sets out how we performed for the year compared to what we said we would do. It lets you know what we delivered and analyses whether we met our budgets and performance targets.



ANNUAL PLAN

In each of the two years between Long-term Plans we produce an Annual Plan. The Annual Plan takes a fresh look at the budgets and work programmes that we planned for the year, according to the Long-term Plan, and considers whether adjustments are needed.

FRAMING
OUR

FUTURE



TOGETHER



Our Space, Our Place

The Central Otago district, New Zealand's most inland region, covers an area of 9,969km². Our district is further split into four electoral wards: Cromwell, Mānīatoto, Teviot Valley and Vincent.



We have one of the lowest population densities per square kilometre in New Zealand. In 2022 our estimated usual resident population was 25,500 people.

So, what about those people, the people this Council serves? Who are they?

In Central Otago we are a diverse group of people sparsely spread over a wide, remote, rugged region. That sense of remoteness has shaped the way we live our lives.

We are a collection of communities fiercely independent and competitive yet united in our love for Central Otago, its landscapes, people, climate, its stories and its vision.



Our regional identity expresses the things that are special about this district that ring true for those in every corner of our community. It reinforces those values that are special to Central Otago as a place to live, work and play, now and into the future.

Our region's values are what Council staff, councillors and community board members will draw on to guide good decision-making.

Making a Difference: We will inspire and lead others with our special point of difference.

Respecting Others: We will respect our culture and personal differences.

Embracing Diversity: We will recognise differences and embrace diversity.

Adding Value: We will always ask ourselves if there is a better way – one that achieves a premium status.

Having Integrity: We will seek to be open and honest.

Learning From the Past: We will learn from past experiences with future generations in mind.

Making a Sustainable Difference: We will make decisions in business with the community in mind and in harmony with the natural environment.

Protecting our Rich Heritage: We will protect and celebrate our rich heritage in landscapes, architecture, flora and fauna and different cultural origins.

Meeting Obligations: We will meet legal obligations at both a local and national level.

Our Community Outcomes

Council's purpose is to enhance well-being in our communities. Conversations and feedback about what well-being looks like for the people living in this district have defined our community outcomes.

OUR COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy

- Vibrancy of town centres and local businesses
- Managed growth, in line with community values
- Visitor destination
- IT connectivity
- Protection of productive lands



Toitū te Whenua
Sustainable Environment

- Outdoor recreational opportunities (water-sports, hunting, dark skies, etc.)
- Natural environment (open spaces, landscapes and vistas)
- Clean lakes and rivers
- Cycling and walking tracks
- Protection of our unique heritage



He Hapori, He Haumi
Connected Community

- Sense of community (caring, relaxed small-town feel, 'together-ness')
- Welcoming and family-friendly
- Peaceful
- Rural feel
- Enabling connections, through quality services (e.g. internet, transport)

COUNCIL'S STRATEGIC OBJECTIVES THAT SUPPORT THESE COMMUNITY OUTCOMES

<p>Through the District Plan, urban growth to revitalise town centres is encouraged, and productive land and rural settlement is protected.</p> <p>(Source: Cromwell Spatial Plan, Infrastructure Strategy)</p>	<p>We are operating in harmony with our natural environment, and celebrating and preserving our wide-open spaces, in accordance with our Regional Identity values.</p> <p>(Source: Central Otago A World of Difference Regional Identity Values, Infrastructure Strategy)</p>	<p>Our community facilities are fit for purpose and cost effective.</p> <p>(Source: Infrastructure Strategy, Sustainability Strategy)</p>
<p>District Plan standards are upheld to ensure the effects of development on natural and physical resources are managed now and into the future.</p> <p>(Source: Sustainability Strategy)</p>	<p>Infrastructural development is environmentally conscious: environmental implications have been considered, legal requirements met, and consent requirements upheld.</p> <p>(Source: Infrastructure Strategy)</p>	<p>Our relationship with Ngāi Tahu (Kāi Tahu) is strengthened.</p> <p>(Source: Sustainability Strategy)</p>
<p>Investment in Council services and infrastructure provides consistent, integrated and resilient service levels, that are good value, sustainable and affordable, now and in the future.</p> <p>(Source: Infrastructure Strategy, Sustainability Strategy)</p>	<p>Infrastructural services and information support safe and healthy communities.</p> <p>(Source: Infrastructure Strategy, Sustainability Strategy)</p>	<p>Newcomers into the district are supported and events and projects which celebrate inclusive communities are encouraged.</p> <p>(Source: Community Development Strategy)</p>
<p>High-value visitor products and experiences are provided that express our regional identity and align with the needs of Central Otago's target markets.</p> <p>(Source: Tourism Strategy & Economic Development Strategy)</p>	<p>Development of culture and heritage opportunities throughout the district continues to be developed.</p> <p>(Source: Infrastructure Strategy, Sustainability Strategy)</p>	<p>Community-driven initiatives, experiences and events that promote local and visitor well-being are encouraged.</p> <p>(Source: Community Development Strategy; Grants Policy; Sustainability Strategy)</p>
<p>We have improved digital connectivity throughout the district – i.e. mobile coverage and broadband roll-out.</p> <p>(Source: Economic Development Strategy)</p>	<p>Our landscape and environment are protected and enhanced through the coordination and promotion of activities that strengthen their significance.</p> <p>(Source: Economic Development Strategy)</p>	<p>Access is enabled via Council roading services and people can access Council's infrastructure services (e.g. water and wastewater systems).</p> <p>(Source: Infrastructure Strategy, Economic Development Strategy)</p>
<p>We are a 'business-friendly council' – we identify local challenges and business needs, are proactive and responsive, make clear decisions, and develop strong relationships.</p> <p>(Source: Economic Development Strategy, Infrastructure Strategy)</p>	<p>Visitors are engaged in activities that benefit our environment and build an appreciation for this region's remarkable qualities.</p> <p>(Source: Tourism Strategy)</p>	<p>Visitors who create value for host communities (via facilities, services, amenities, cultural and recreational opportunities), in line with their aspirations and beliefs, are attracted to this region.</p> <p>(Source: Tourism Strategy, Infrastructure Strategy)</p>

These three Community Outcomes provide a high-level set of goals for all our services and activities. By aiming for these as we frame our future through plans, strategies and work programmes, we seek to improve the social, cultural, economic and environmental well-being of the people in our district, now and for the future.



Council values the deepening relationship with local iwi, Ngāi Tahu (Kāi Tahu), and is fostering a mutually beneficial partnership with our local rūnanga. These relationships contribute positively to Council’s decision-making, cultural confidence and to broader outcomes for Central Otago. Council is also a signatory to the Te Rōpū Taiao Governance Charter, a formal agreement between Otago rūnanga and Otago local authorities to work together at both a collective and individual Council level.

Continuing to guide our community through challenging times

This year in preparing our Annual Plan we want to take the opportunity to have a conversation with our community about how we are tracking with key projects that are on the go, highlight some of what's on the work programme for the year ahead, and help build understanding of the challenges we face as a community and as an organisation.

Last October's local body elections resulted in a great mix of experience and newness within the governance team who sit at both the Council and community board tables. I believe that mix of veteran and fresh eyes stands us in good stead to take on the challenges that lay before us.

We are in the midst of the largest capital works programme in Council history, with numerous large-scale projects in train. Alexandra residents can now raise a glass of water to toast the fact they have lower-lime and fully compliant water thanks to the Lake Dunstan Water Supply project, which has also fully compliant water to Clyde.

An upgrade for the Cromwell Water Supply is underway with hydraulic modelling and investigation into the quality of the existing water source prior to treatment design being progressed currently. Construction of a new dedicated rising main from the Cromwell borefield to the reservoir is anticipated to get underway in June/July this year.

In December last year the nearly 200 properties in stage 1 of the Clyde Wastewater project were able to flush their toilets newly connected to a reticulated scheme, taking a significant portion of our third-largest town off septic tanks.

Clyde has also benefitted from the completion of the piazza-styled development of Lodge Lane, which is welcomed by locals as well as the incredible number of cyclists enjoying the Lake Dunstan Trail. Additional car parking for larger vehicles and a new playground have also been installed in Miners Lane to cater for these growing visitor numbers.

Work has also begun this year on the final stages of the Clyde Heritage Precinct Upgrade. This will enhance Sunderland and Holloway streets for pedestrians and cyclists, and add to Clyde's safe and friendly village atmosphere.

Three Waters service delivery was scheduled in statute to transition to a new Water Services Entity on 1 July 2024. On that basis, in January this year Council received a report outlining our Three Waters work programme through to 30 June 2024. Our Water Services team has set an ambitious programme – one that aims to have us go into the transition having delivered as much work as possible for our community, with improved compliance levels, and having adequately scoped projects to be delivered under the new entity into the future. At this stage that work will continue, despite the transition date now likely being 1 July 2025 or 1 July 2026 due to changes made to the legislation that are before Parliament at the time of writing.

Also pressing in the infrastructure space is the development of our bridge strategy to identify the most effective path forward to replacing our aged bridges across our network as they reach the end of their lives and/or fall victim to greater flooding events brought on by climate change. We know there are many people in the community eager to see this strategy progress, but there will be some big conversations to have with our community first.

On the topic of climate change, Council continues to work well toward its target set in June 2021 of reducing its carbon footprint by 55% in five years. The next big initiative in this space is the introduction of a green waste and food scraps wheelie bin collection from 1 July this year with a new solid waste contract. This new green bin, which will be collected weekly, provides an opportunity to divert up to 47% organic waste that is currently being disposed of in our red bins.

In the planning space we will soon be launching the long-awaited and user-friendly ePlan, making it easier for people to navigate the Central Otago District Plan online. The year ahead will also see us progress the development of the Teviot Valley Spatial Plan in consultation with the community.

What else can you expect in the 23/24 year from your Council?

The new Alexandra Riverside Park space will be constructed – an exciting community-led project to rejuvenate lower Tarbert Street at the junction of the Mata-au/Clutha and Manuherekia rivers, on which we are partnering with the Alexandra Riverside Park Trust and Ngāi Tahu (Kāi Tahu) consultancy arm Aukaha.

Just along the road from this new public outdoors space, the Alexandra Library will be refurbished, providing greater flexibility within the space by having mobile bookshelves and a public toilet, making it easier to host events, and improving the ability to provide drop-in and programme spaces for the community.

In Cromwell the community will see work ramping up on the Cromwell Memorial Hall & Events Centre and Cromwell Town Centre projects. Preliminary designs for the Hall were well-received when the community got to immerse themselves in the design through a series of drop-in sessions in March. People were able to view designs in 3D through virtual reality technology, plus see and touch building materials, as well as being able to read and listen to the story of the design journey to date.

Within the activity sections on the following pages, you'll also read about some other activities, services and projects that our teams have programmed for 2023/24.

Like every other part of the community, CODC is finding times are challenging. We continue to live with the impacts of Covid, deal with supply chain issues and staffing shortages, grapple with inflation (especially rising building costs), and strive to keep a high level of service and delivery of key projects despite a reform programme that often dwarfs our people's day-to-day responsibilities.

We will continue to put you, our community, first as we navigate the year ahead and respond to reform. Because Three Waters Reform has been mandated by Central Government, all decisions made regarding drinking water, wastewater and stormwater, need to be done with a lens that says Council will not be handling these functions as of sometime between 1 July 2024 and 1 July 2026. When decisions need to be made on infrastructure, they are made with 30 to 50-year timeframes, so everything we do in this space is impacted by the reforms. We do not have the option of behaving as if these reforms will not go ahead as the law to make them happen has passed and we don't have a crystal ball to know what may happen post the general elections later this year. Council has, while voicing its opposition, maintained a position of working hard from inside the tent to try to achieve the best outcome for the Central Otago of the future when these, or some other replacement Three Waters reform, happen.

The same applies to the reform of the Resource Management Act, which is ongoing as well as the Future for Local Government review that is presently underway. There has not been so much change in Local Government since the reforms of 1989-1990 and having Central Otago's voice heard through these changes is, and remains, a priority.

It is not just the winds of change out of central government that can keep us on our toes either.

I have recently spent time with mayors of districts affected by Cyclone Gabrielle. The damage is almost unfathomable and this event is going to affect our whole country for many years, with those effects most keenly felt in those places hit of course. We will need to stand by our fellow Kiwis as they go through this not just for the next news cycle but for the months and years ahead.

While the north suffered, we had one of our hottest summers, with near drought conditions and the first water restrictions we've had to place on our community since the introduction of water metering.

It feels like a bit of a broken record, but uncertainty once again is the one word that best sums up the current environment and the need to focus on activities that build our community's resilience.

It will be a year for knuckling down to deliver what we've committed to. That said, while there are no new Council-led projects in the plans – just what we have previously consulted on – it is important to note that Council is not immune to rising costs and prepare you for what to expect in your rates bill.

Inflationary pressures have pushed delivery costs higher than anticipated when we approved the Long-term Plan in 2021. The proposed rates rise is being largely driven by inflation, increases in insurance renewal premiums, and revaluation of council property and waste management assets pushing up depreciation expenses.

Increased standards and associated compliance costs are also a contributing factor. Pools are one example of Council's operations where increases are impacting, with chemical expenses doubling in some instances. Another is in waste management, due to changes in the Emissions Trading Scheme and Council providing an increased level of service from 1 July 2023 with the additional organics bin. The additional service is being introduced to divert material from landfill because it is better for both our environment and our wallets as disposal to landfill levies are expected to increase sharply. In other words, we're giving you a smaller increase now to avoid the bigger increase in the future if we didn't act.

The dynamic environment we are living in is likely to present more challenges, but it is also bound to offer up opportunities. We look forward to continuing to work with you, our community, to deliver great service and work to achieve the best outcomes for Central Otago, today, tomorrow and for many years into the future.



Ngā mihi

Tim Cadogan
Mayor

Our Activities

This section provides an overview of the activities we will undertake over the next 12 months. The groups of activities incorporate the core services we deliver. We give consideration to how these services contribute to community well-being in our decision-making process. Governance and Corporate Services provides the internal processes and support required for the organisation to carry out its activities.

Within each group of activities, you will find a description of each activity, what we have planned and why, what you can expect from us, and a breakdown of the costs involved.





Three Waters

Water, Wastewater and Stormwater



Water

About our Activity

Our vision for water services is to deliver safe and wholesome water supplies that support a healthy community and environment.

Council provides potable water to properties within nine water schemes.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

Continuing water treatment upgrades to meet the New Zealand Drinking Water Standards remains a key focus in the year ahead.

Construction of the Lake Dunstan Water Supply treatment plant, borefield and associated work is progressing well, and is scheduled for completion in April 2023.

An upgrade for the Cromwell Water Supply is underway with hydraulic modelling and investigation into the quality of the existing water source prior to treatment design being progressed in the 2022/23 year. A new dedicated rising main from the Cromwell borefield to the reservoir will be constructed. The work will go out to public tender in March 2023 with construction anticipated to be underway in June/July 2023.

Options for improving the source water quality at Roxburgh are underway as the bores have sediment that affects the ability to treat water using the cartridge filters.

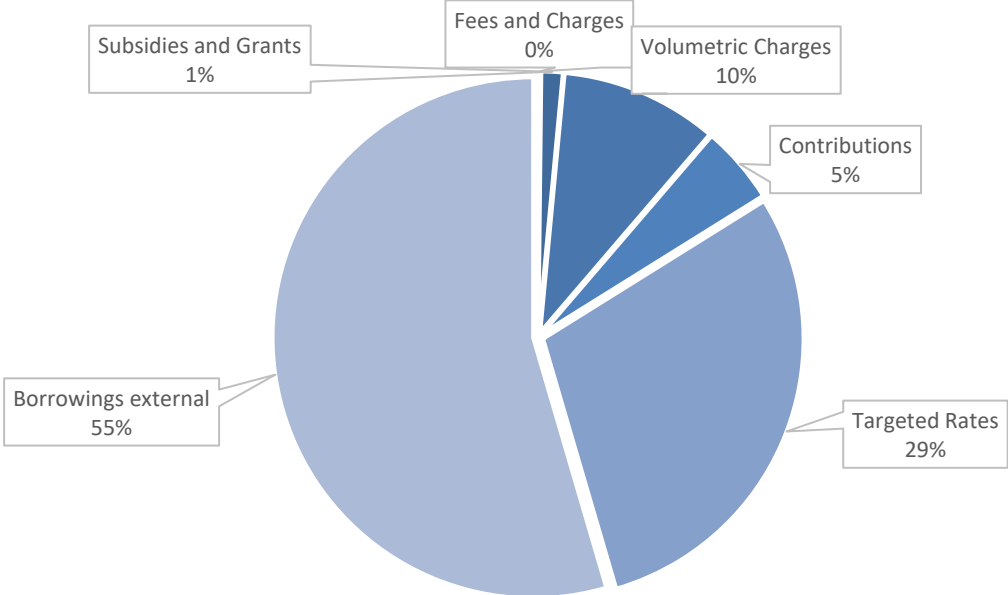
Business cases for upgrading of Māniatoto and Omakau water supplies are also being developed.

The Water Services Team will also continue with public education campaigns around water conservation. While there may not be a water shortage in the district, it costs money to treat and distribute water for domestic consumption. Saving water is good for our pockets and good for the environment. As ratepayers we pay for both the water we use, and the infrastructure needed to treat and pipe that water. Conservation makes sense, not just dollars and cents.

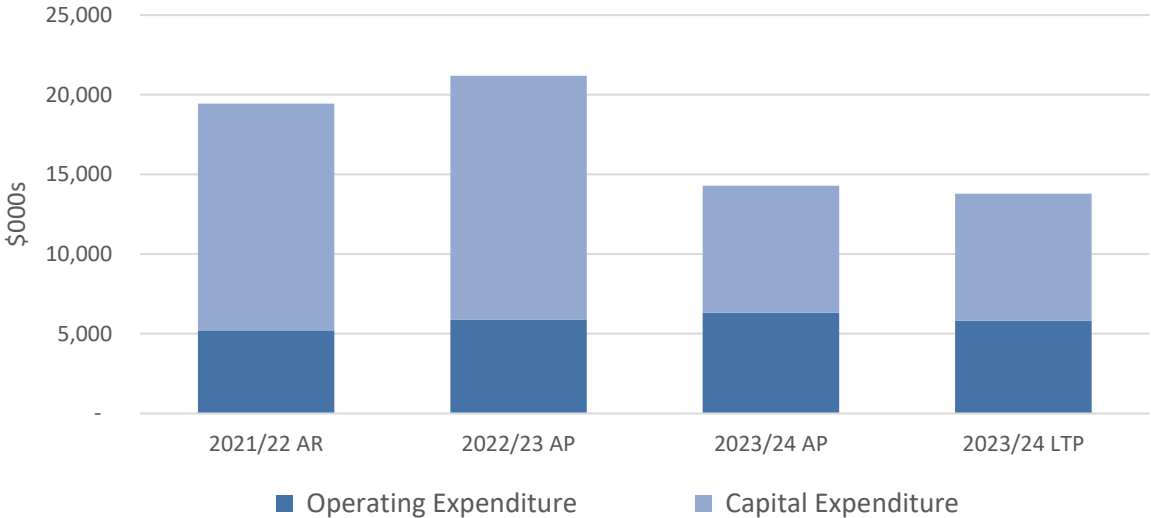
How we pay for Water

15%
of rates is spent
on water

How is water paid for?



How much does water cost?





What you can expect from us – Water

Community outcome	Our objective level of service	DIA measure*	How we measure success	Our Results 2021/22	Our aim years 1-3
A Thriving Economy	Provide a fully accessible and reliable water network	✓	The percentage of real water loss from the network reticulation system (leaks, metering inaccuracies)	25%	Target current annual real losses from the networked reticulation system ≤ 30% of water produced
Sustainable Environment	Provide an efficient water network	✓	Fault response time to urgent callouts Attendance:	0.12 hours	Target median time to get to site ≤ 1 hour
			Resolution:	2.29 hours	Target median time to resolve ≤ 4 hours
		✓	Fault response time to non-urgent callouts Attendance:	5.85 hours	Target median time to get to site ≤ 8 hours
			Resolution:	22.72 hours	Target median time to resolve ≤ 24 hours
✓	The average consumption of water per day per resident	585.6 L/person/day	To maintain water demand at <600 L/person/day		
✓	Total number of customer complaints for: <ul style="list-style-type: none"> • Water clarity • Water taste • Water odour 	4.31 connections	≤ 13 per 1,000 connections		

Community outcome	Our objective level of service	DIA measure*	How we measure success	Our Results 2021/22	Our aim years 1-3
			<ul style="list-style-type: none"> Water pressure and flow Continuity of water supply Responses to water service requests 		
Connected Community	Provide a safe and healthy water network	✓	Compliance with the NZ Drinking Water Standards Compliance with Drinking Water Quality Assurance Rules	Compliance not met	Part 4: Bacterial Compliance All schemes to comply
				Compliance not met	Part 5: Protozoal compliance Omakau to comply 2022 Naseby to comply 2022
				Compliance not met	Alexandra/Clyde (Lake Dunstan Water Supply) to comply 2022
				Compliance not met	Patearoa to comply 2023 Ranfurly to comply 2023 Cromwell/Pisa to comply 2023 Roxburgh to comply by 2022

* Department of Internal Affairs mandatory non-financial performance measure.

Wastewater

About our Activity

Our vision for wastewater services is to deliver safe and compliant wastewater networks that support a healthy community and environment.

Council's wastewater service enables the collection, conveyance, treatment and disposal of wastewater within seven schemes across the district. Each scheme pumps, reticulates and treats the wastewater generated by households, businesses and industrial processes.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

Reducing the environmental impacts of all our wastewater schemes in line with the Government's essential freshwater programme, and an increased focus on resilience are our key priorities for the wastewater network.

Stage 1 of the three-stage Clyde wastewater reticulation project is largely complete with some minor work outstanding on the main pump station in Clyde and at Wrightsons pump station in Alexandra.

Work will begin on the wastewater renewals programme with significant upgrades planned for the Alexandra, Cromwell, Omakau and Roxburgh schemes.

Business cases will be developed for the long-term solutions for the Alexandra and Omakau wastewater treatment plants.

Significant work will be undertaken at the Cromwell wastewater treatment plant including installation of additional aeration and replacement membraned.

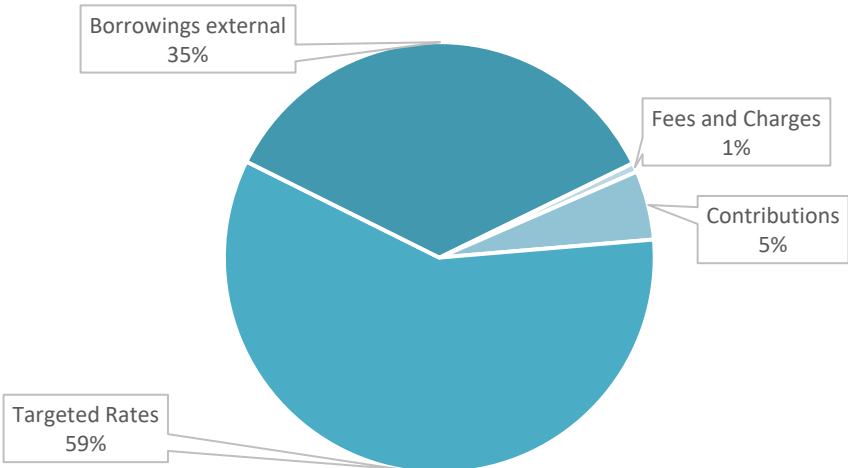
Desludging of the oxidation ponds at Roxburgh will get underway.

Education campaigns will continue to stress the importance of keeping our everything but the 3Ps (poo, pee and toilet paper) out of our wastewater pipes, as wipes, sanitary products and fat continue to cause blockages and damage that is incredibly costly to fix.

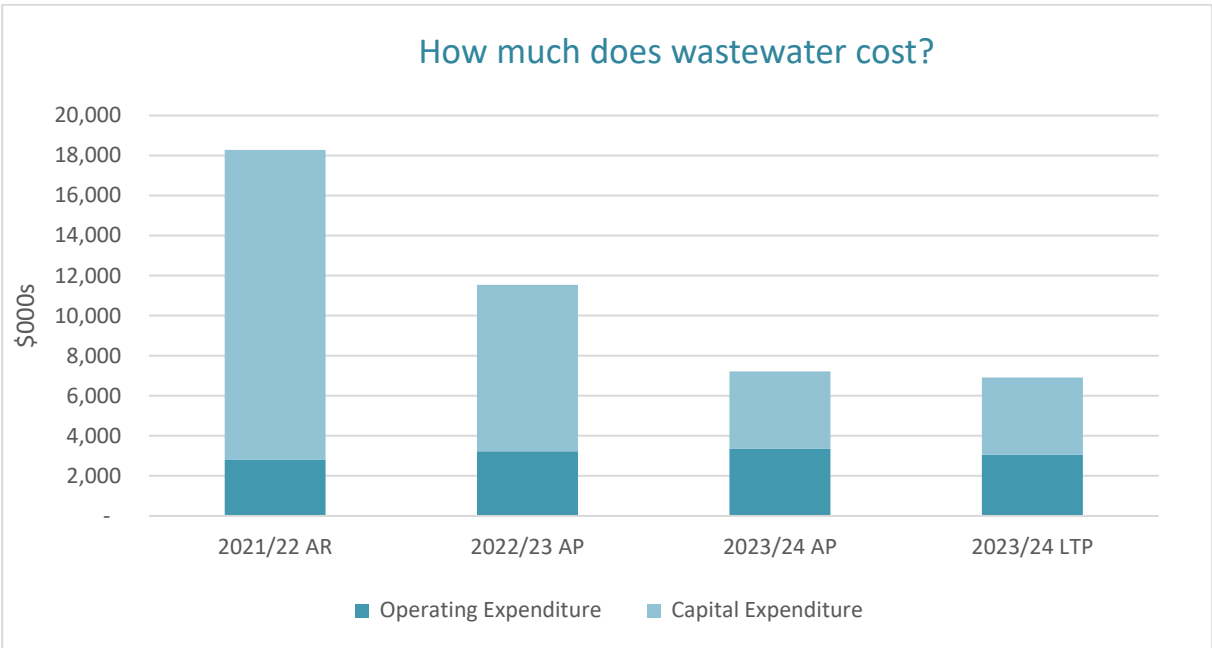
How we pay for Wastewater



How is wastewater paid for?



How much does wastewater cost?





Community Outcome	Our Objective Level of Service	DIA measure*	How we measure success	2021/22 Results	Our Aim Years 1-3
Thriving Economy	Provide and efficient, accessible and reliable wastewater network	✓	Total number of complaints for: <ul style="list-style-type: none"> • Odour • Faults • Blockages • Responses to wastewater service requests 	10.17 per 1,000 connections	Total number of complaints ≤ 10 per 1,000 connections.
Sustainable Environment	Provide a safe and compliant wastewater network	✓	Compliance with discharge consents	Abatement notices - 3 Infringement notices - 0 Enforcement Orders - 0 Convictions - 0	Abatement notices - 0 Infringement notices - 0 Enforcement Orders - 0 Convictions - 0
			Fault response times Attendance:	0.23	Target median time to get to site ≤ 1 hour
			Resolution:	4hrs 08mins	Target median time to resolve the problem ≤ 4 hours
Connected Community	Provide a safe and compliant wastewater	✓	Number of dry weather sewerage overflows from sewerage scheme	1.49 per 1,000 connections	Number of dry weather sewerage overflows ≤ 1 per 1,000 connections

* Department of Internal Affairs mandatory non-financial performance measure.

Stormwater

About our Activity

Our vision for stormwater service is to deliver safe and compliant stormwater networks that support a healthy community and environment.

The stormwater activity enables the collection, conveyance, and disposal of stormwater within the following towns across the district: Cromwell, Alexandra, Roxburgh, Omakau and Ranfurly. These towns have reticulated stormwater systems to manage drainage and prevent flooding. Stormwater in these towns is conveyed directly to waterways using piped infrastructure, natural water courses and open channels. The remaining towns have mud tanks connected to soak pits, or open channels, with culverts across roads. This infrastructure is maintained as part of the roading activities.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



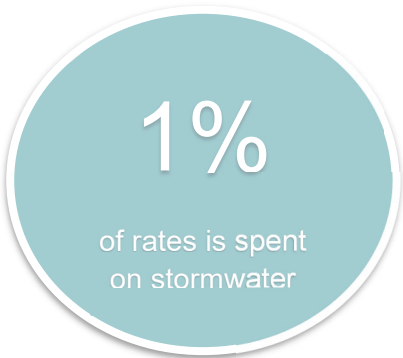
He Hapori, He Haumi
Connected Community

Looking Ahead

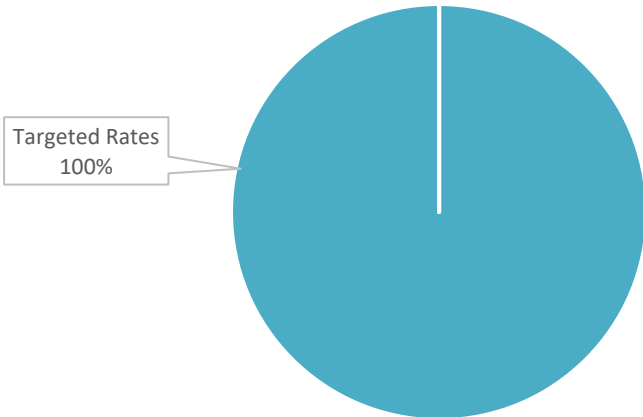
Council's Regulatory Services team's work with the Infrastructure team on investigations across the district to resolve issues with non-compliant stormwater drainage entering the wastewater system is ongoing. This is an issue that could have an impact on public and environmental health, as well as ultimately costing the ratepayer more if left unchecked. The programme is still centred on Cromwell and Alexandra.

Improvements and renewals to key piped stormwater network locations across Cromwell, Clyde, Roxburgh and Alexandra are planned in the 2023/24 year.

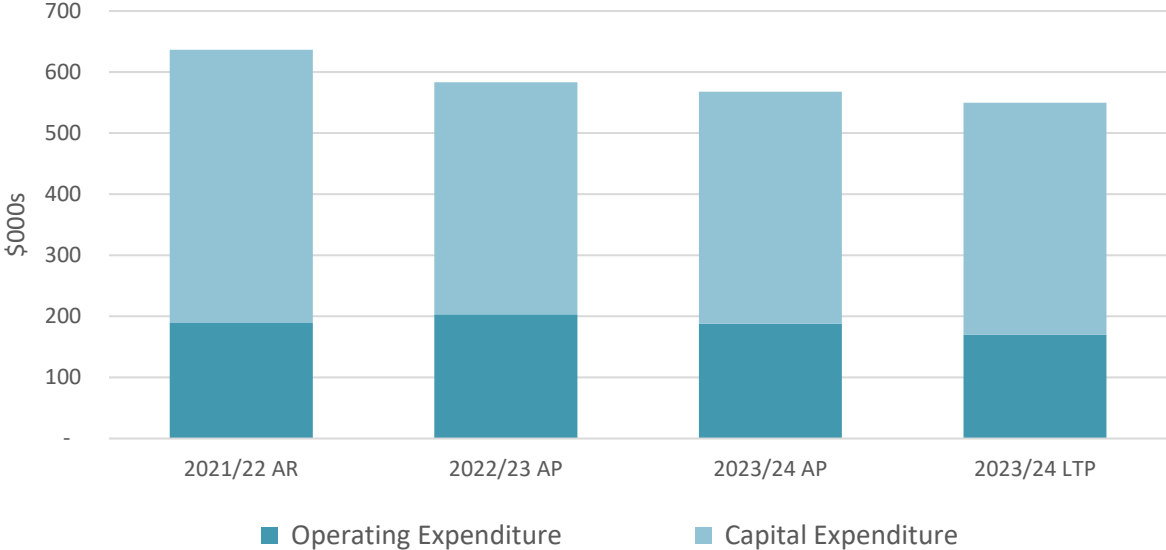
How we pay for Stormwater



How is stormwater paid for?



How much does stormwater cost?





What you can expect from us – Stormwater

Community outcome	Our objective level of service	DIA Measure*	How we measure success	2021/22 Results	Our Aim Years 1-3
A sustainable Environment	Provide an efficient, full accessible and reliable stormwater network	✓	Compliance with discharge consents	Abatement notices - 0 Infringement notices - 0 Enforcement orders - 0 Convictions - 0	Abatement notices - 0 Infringement notices - 0 Enforcement orders - 0 Convictions - 0
Connected Community	Provide a safe and compliant stormwater network	✓	Number of flooding events that occurred	Nil	Nil
			Number of habitable floors affected in flooding events	Nil	Target number of habitable floors affected ≤ 1 per 1,000 properties per flood event
			Response time to attend flood events	Nil	Target median time to get to site ≤ 1 hour
			Number of complaints received about stormwater performance	2.1	Total number of customer complaints ≤ 2 per 1,000 properties

* Department of Internal Affairs mandatory non-financial performance measure.



Roading



Roading

About our Activity

We work to ensure an efficient, fully accessible, safe network of roads and footpaths for our Central Otago community.

Our roading activity enables the movement of goods, people and services across our district, essential for our social, cultural and economic well-being, and we are committed to being innovative and environmentally conscious in our service delivery.

We currently have 1,935km of maintained roads, with 1,779km of rural roads and 158km of urban streets. 72% of our roads are unsealed, a total length of 1,407km. We have 179 bridges, 179km of formed footpaths, and approximately 6.5 hectares of formed car parks across the district that are owned and maintained by Council.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

During the 2023/24 year the next stage of the Clyde Heritage Precinct will be completed. Following on from the Lodge Lane makeover carried out between mid-2021 and early 2022, this next stage in the upgrade focuses on Sunderland and Holloway streets. The plan is to enhance these spaces for pedestrians and cyclists, and add to Clyde's safe and friendly village atmosphere.

Traffic calming measures will be implemented at Shortcut Road in Cromwell, following the completion of the roundabouts under construction by Waka Kotahi, and investigation into pedestrian and cycling improvements for the Clyde Bridge on Earnsclough Road are planned.

Investigation into improvements for key intersections in Cromwell will be undertaken.

Cornish Point Road has seen a significant increase in traffic with the recent opening of the Lake Dunstan Trail, where many users are choosing to drive to the end of this road and park or get dropped off to start their walk/ride. The final 1.2km of the road will be sealed to accommodate the significant increase in traffic on the road.

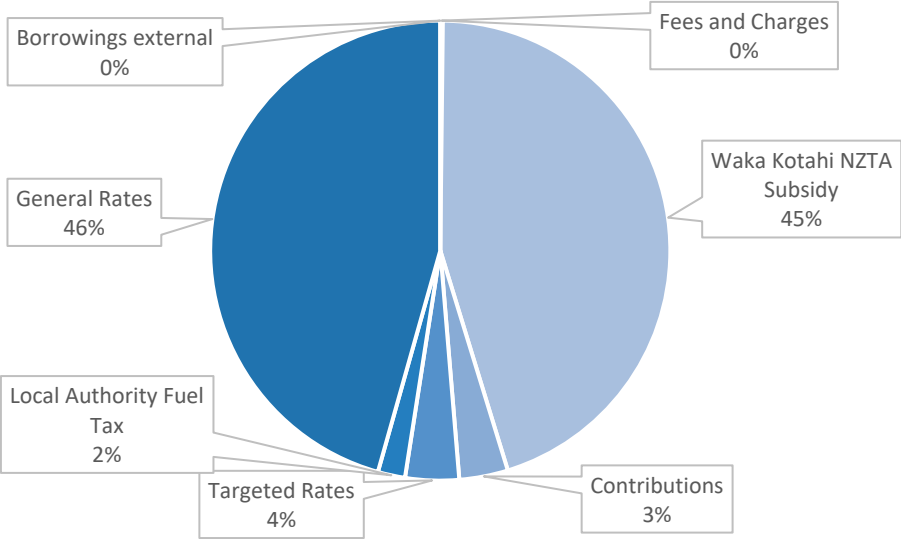
Council consulted on Speed Limit Changes for the district in the first half of 2022, but this consultation did not include school speed zones as we were waiting on changes in legislation in the final stages of being adopted in parliament that were likely to change the process for setting school speed zones. For this reason, consultation with our community on reduced speed limits at schools will be undertaken in the coming year and implementation of resulting speed limit changes will happen following that.

Adoption and implementation of the district wide bridge strategy is another key piece of work. This strategy will help to manage and prioritise repairs, maintenance and renewal of the 179 bridges across the district.

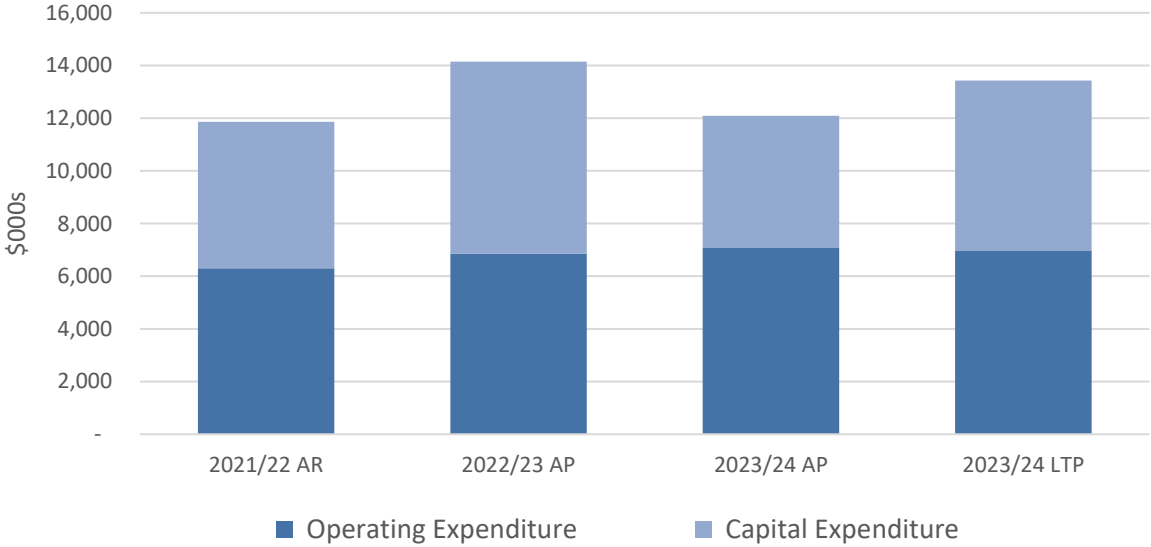
How we pay for Roothing



How is roading paid for?



How much does transport cost?





What you can expect from us – Roading

Community outcome	Our objective level of service	DIA Measure*	How we measure success	2021/22 Results	Our Aim Years 1-3
Thriving Economy	Provide an efficient roading network		Average length of time to issue a consent for access to a road	0.7 days	≤ 2 days
		✓	The average quality of ride on the sealed road network, measured by smooth travel exposure	97%	Smooth Travel Exposure ≥ 90%
		✓	Percentage of sealed local road network that is resurfaced	3.6%	> 3.9% of sealed road length resurfaced per annum
Sustainable Environment		✓	Number of service requests from customers responded to within 10 days	81%	≥ 90%
Connected Community	Provide a safe roading network	✓	Change from previous year in number of fatalities and serious injury crashes on local roading network	Number of fatal and serious crashes = 9	Stable or decreasing trend
	Provide a fully accessible roading network	✓	The percentage of footpaths that fall within the Council's level of service standard for the condition of footpaths	84%	> 70%
			Customer satisfaction with condition of unsealed roads	66%	To maintain customer satisfaction at or above 70%

*Department of Internal Affairs mandatory non-financial performance measure.



Environmental Services



Environmental Services

About our Activity

Central Otago's vision for waste is to move towards zero waste and a sustainable Central Otago. Our goals are to improve the efficiency of resource use and reduce the harmful effects of waste. Working together with our community we can achieve more effective and efficient waste management and minimisation in our district.

Through our waste activities, we collect and dispose of your rubbish and recyclable material, and provide access to transfer stations, and recycling drop-off facilities. We also provide education initiatives in the community to increase sustainability and minimise waste.

Council has developed a sustainability vision:

A great place to live, work and play, now and into the future

Our Environmental Services team takes the lead in this space, supporting our wider organisation on activity to help us achieve the following goals:

- Being customer friendly, having enabling policies and appropriate infrastructure
- Supporting improvement and diversification of skills, industries and experiences
- Providing Council services while managing the associated environmental impacts
- Enabling development while managing the associated environmental effects
- Affordable and equitable provision of services to promote well-being
- Managing change while protecting and enhancing our culture, heritage and landscape.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

The new solid waste contract will commence on 1 July 2023, offering an improved level of service to the Central Otago community. This will involve the introduction of a fourth kerbside wheelie bin, providing each household within the kerbside collection service area with a total of three 240L bins and one 140L bin. The existing 240L general waste bin will be converted into an organics bin for the collection of food scraps and greenwaste. The smaller 140L bin will then be used for general waste. This decision provides an opportunity to divert up to 47% organic waste which is currently being disposed of in the kerbside general waste bin. There

will be weekly collections of the new organics bin, with mixed recycling and general waste continuing to be collected fortnightly. The collection of glass will be increased from every 8 weeks to every 4 weeks.

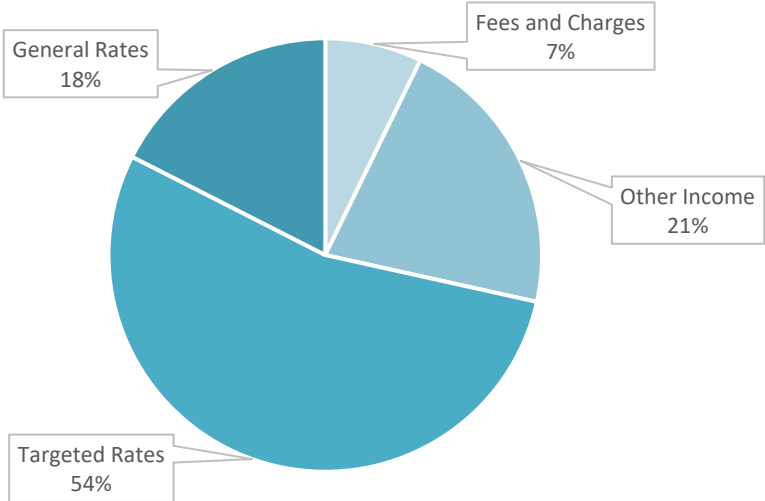
With the introduction of an organics collection to the kerbside service, work has started on establishing an organics processing facility in Central Otago. Organic waste will be transported and processed at the Timaru organics processing facility until a facility is constructed in Central Otago. Having a facility in the district will provide a location for all the organic waste collected at kerbside with a local endpoint destination, reducing transportation and processing costs. There is also a possibility for this facility to accept organic waste from sources outside of the kerbside collections, further reducing quantities being sent to landfill.

Key upgrades are also planned for Roxburgh Transfer Station. The current process for disposing of general waste is not fit for purpose. Design options for the improvement of this service are currently being finalised with construction to begin later in the year.

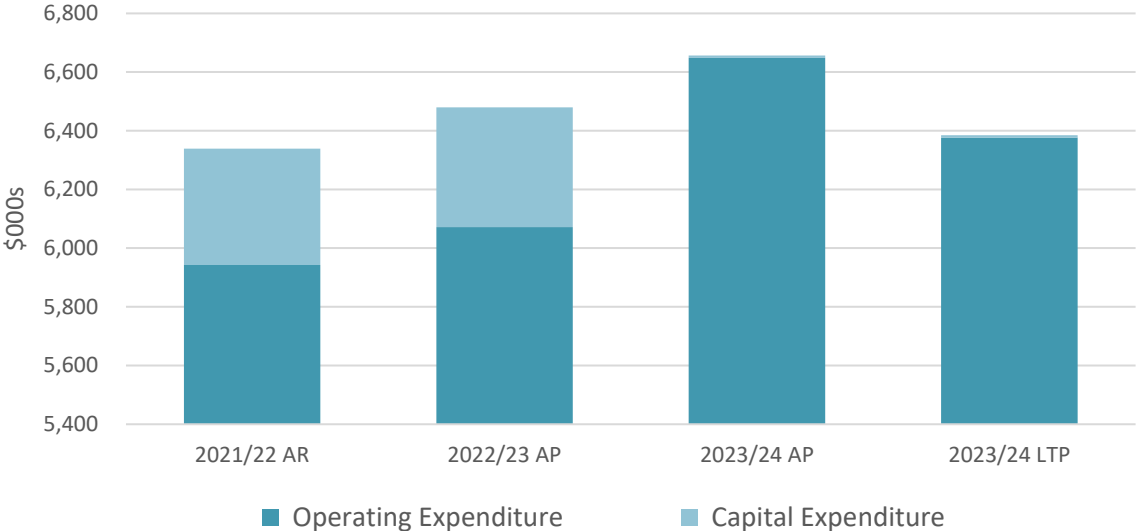
How we pay for Environmental Services



How is Environmental Services paid for?



How much does Environmental Services cost?





What you can expect from us – Environmental Services

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Sustainable Environment	Improving the Efficiency of Resource Use	Total amount of waste to landfill per rateable property	685 kg*	Incremental year-on-year reduction.
		Customer satisfaction with waste services measured through customer survey	59%	Incremental increase.
	Carbon Footprint reduction	Annual carbon footprint measurement using CEMARS process	0.85 tCO ₂ e per rateable property	Incremental reduction or set annual reduction target.
Connected Community	Provide compliant waste systems and facilities	Compliance with resource consents for transfer stations, closed and operational landfills	66%	Incremental percentage improvements.

*Waste to landfill = 9,991 Tonnes divided over 14,568 rateable properties = 685 kg per property



Planning and Regulatory



Planning and Regulatory

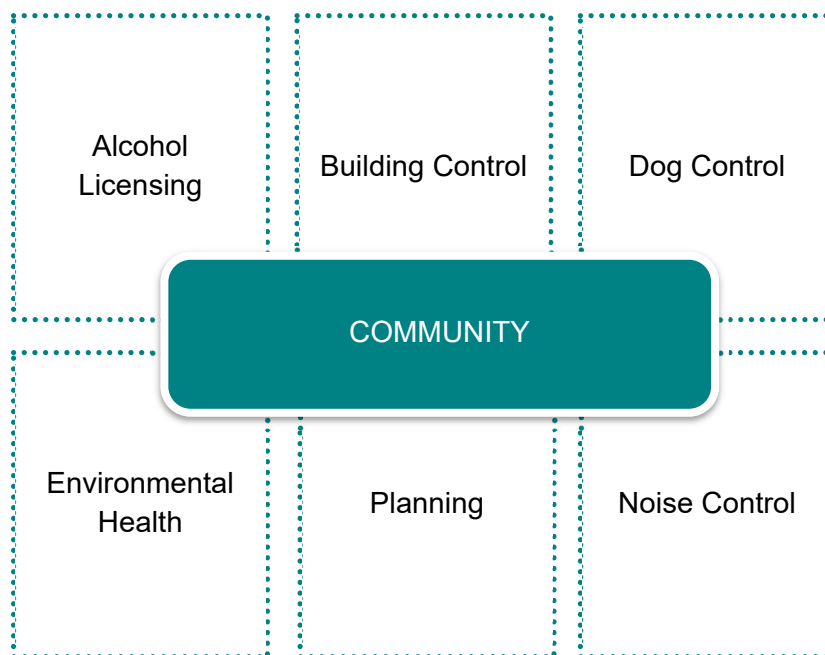
About our Activity

Our regulatory service is important to help protect public safety and the environment, minimise the risk of nuisance and ensure customers meet their statutory requirements.

We deliver the regulatory service in a variety of ways, including processing building consents and alcohol licence applications. We also monitor and audit registered food businesses, and ensure dogs are registered and kept under control.

Our planning function includes the preparation, review and administration of the District Plan. The District Plan is the framework used for the processing of resource consents. We monitor conditions of resource consents and compliance with District Plan provisions to ensure any effects on the environment are managed appropriately.

The activities of the service include:



THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

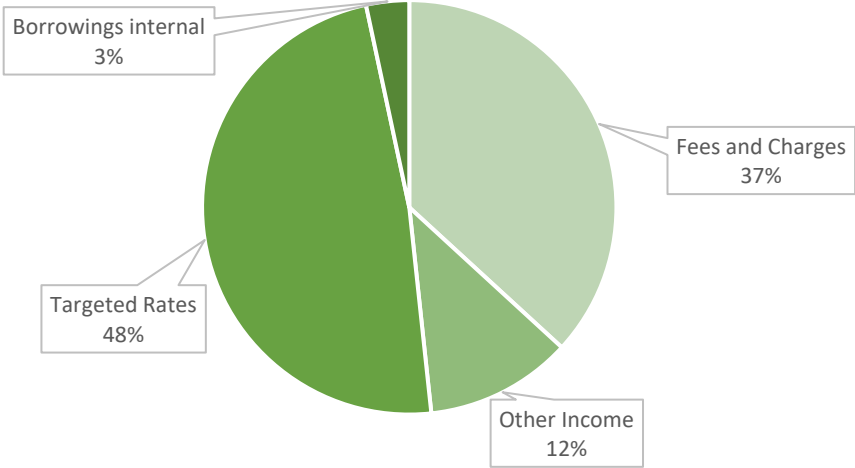
Outside of business-as-usual activities for the planning and regulatory team, some of the key focus areas for the year ahead include:

- Progressing Plan Changes through their next stages
 - Plan Change 18 – Industrial Cromwell
 - Plan Change 19 – Residential Chapter District
 - Plan Change 20 – Heritage Guidelines
 - Plan Change 21 – Fulton Hogan (Private Plan Change – Parkburn Quarry)
 - Plan Change 22 – Dark Sky
-
- Making it easier for people to navigate the District Plan online with the launch of the long-awaited and user-friendly ePlan, and educating the public on how to use it
 - Finalising an enforcement strategy and implementing the action points
 - Continued inspections of residential swimming pool fencing to protect under 5-year-olds
 - Launching a cycle of Building Warrant of Fitness inspections for commercial buildings
 - Progressing the development of the Teviot Valley Spatial Plan in consultation with the community
 - Developing and consulting on a Trading in Public Places Bylaw, and
 - Continuing to stay on top of significant changes to the Resource Management Act regime, currently at Select Committee stage in relation to the Natural and Built Environment Bill and Spatial Planning Bill. Council staff and elected members are involved in various forums to make sure we understand the implications of proposed changes and can respond to these.

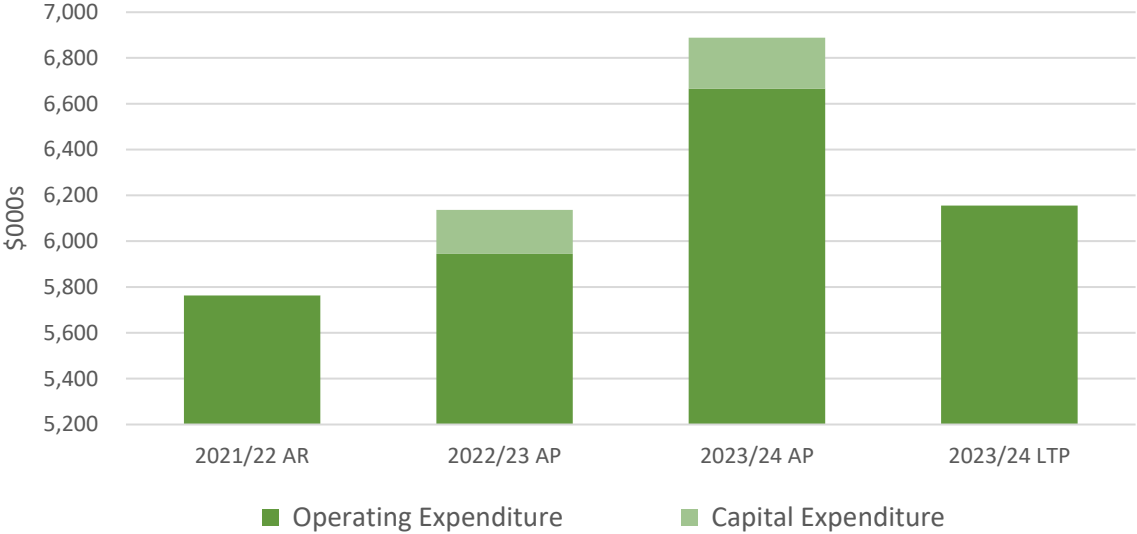
How we pay for Planning and Regulatory



How is Planning and Regulatory paid for?



How much does Planning and Regulatory cost?





What you can expect from us – Planning and Regulatory

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Planning				
Thriving Economy Sustainable Environment	To enable people to develop their land in an appropriate way through a streamlined and cost-effective consent process	Customer satisfaction with resource consent process in customer survey	44%	Maintain customer satisfaction ≥ 75%
		Resource consents processed within statutory timeframes	82.47% (land use consents) and 81.6% (sub-divisions)	Resource consents processed within statutory timeframe ≥ 95%
Building Services				
Thriving Economy Connected Community	To maintain the ability to issue building consents	Through maintaining the Building Consent Authority accreditation	Pass	To maintain the Building Consent Authority accreditation
	To enable customers to build in an appropriate way through a timely consent process	Percentage of building consents issued within the statutory timeframe	95%	To achieve ≥ 97% of building consents issued within the statutory timeframes
	To provide customers with LIM reports and a timely service	Percentage of LIMs issued within the statutory timeframe	100%	To achieve ≥ 99% of LIMs issued within the statutory timeframes

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Environmental Health				
Thriving Economy Connected Community	To assist food business operators to meet their obligation of selling safe and suitable food. This will be achieved through education and verifying and enforcing the requirements of the Food Act 201	Percentage of applications for the registration of food businesses completed within 10 working days	100%	≥ 90% of applications for the registration of food businesses are completed within 10 working days
		Percentage of food business verifications carried out within the required Food Act 2014 performance-based verification frequency	97%	To achieve ≥ 90% of food business verifications being carried out within the required Food Act 2014 performance-based verification frequency
		Percentage of corrective action requests and improvement notices resulting from non-conformances/compliances are completed within the specified period	92%	To achieve ≥ 90% of corrective action requests and improvement notices resulting from non-conformances/compliances being completed within the specified period



Pools, Parks and Cemeteries



Pools, Parks and Cemeteries

About our Activity

Access to parks, reserves, rivers and recreational facilities is important for our communities' well-being and maintaining a variety of high-quality open spaces helps to make our district an attractive place to live, work and play. Our swim centres provide a place for people to recreate and learn to swim, particularly for our young people. We manage the Cromwell Pool and Alexandra Pool directly, along with a summer pool in Ranfurly.

Council's parks and recreation team also looks after 13 sports grounds and domains, eight cycling and walking tracks, three skateboard facilities, a bike park, approximately 7,000 trees, 32 playgrounds, and we maintain 268 hectares of reserve land.

The provision of cemeteries is an important function which we undertake on behalf of the community. We are responsible for nine cemeteries in our district, and cemetery trusts manage the other cemeteries.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

The key capital projects we have planned within the 2022/23 year for this activity are highlighted below.

Council is partnering with the Alexandra Riverside Park Trust and Aukaha on a community-led project to rejuvenate lower Tarbert Street by creating a new public space at the junction of the Mata-au/Clutha and Manuherekia rivers. In August 2022 Council shared concept plans for the development with the community and received positive feedback with people keen to see the project move forward. The plan is to construct the new park space in this annual plan year.

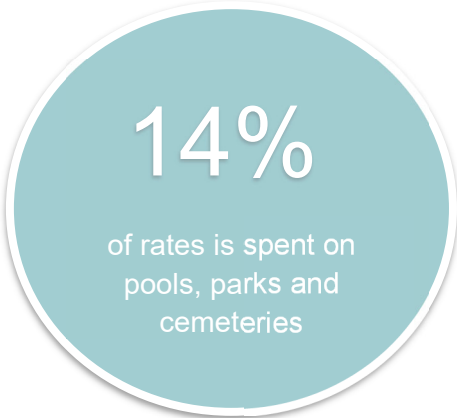
Playgrounds that are scheduled for improvements include the Lowburn Hall Domain playground, Anderson Park junior playground and the King George V Memorial Park in Roxburgh.

In other park improvements, the synthetic surface used for tennis and hockey practice at Pioneer Park is set to be replaced, and irrigation improvements and garden enhancement in Cromwell are on the work programme.

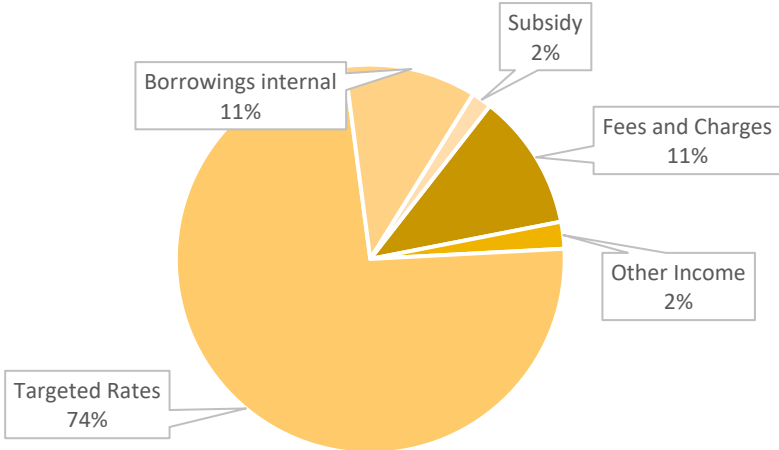
A new shelterbelt will be planted at the Alexandra Cemetery.

Alexandra Pool will get new pool liners, Cromwell Pool is getting a new sand filter, and the changing room flooring at Ranfurly is set for an upgrade.

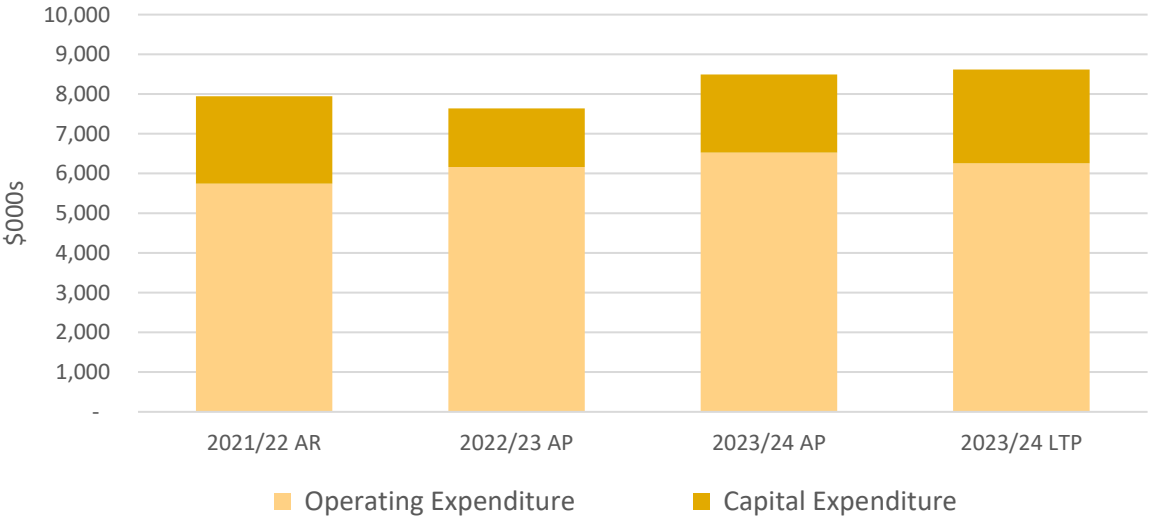
How we pay for Pools, Parks and Cemeteries



How is Pools Parks and Cemeteries paid for?



How much does Pools Parks and Cemeteries cost?





What you can expect from us – Pools, Parks and Cemeteries

Community outcome	Our objective level of service	How we measure Success	2021/22 Results	Our Aim Years 1-3
Thriving Economy Sustainable Environment	Parks and reserves are maintained and operated so that they look good and meet the needs of users	Percentage of customer survey respondents satisfied with parks and reserves	87%	Maintain satisfaction with parks and reserves at above 85%
		Percentage of customer survey respondents satisfied with cemeteries and the burial process	90%	Maintain satisfaction with cemeteries and the burial process at above 90%
Connected Community	Playgrounds in the district have equipment that is fun and educational	Percentage of customer survey respondents satisfied with playgrounds	81%	Maintain satisfaction with playgrounds at above 85
	Central Otago playgrounds are maintained to meet the NZ Playground Safety Standards	Annual "Playground Safety Standards" audit	Pass	To pass
Thriving Economy Connected Community	To provide aquatic facilities including a range of programmes that meet the needs of the majority of the community	Percentage of customer survey respondents satisfied with pools and the programmes offered	75%	Maintain user satisfaction ≥ 90
	Aquatic facilities are managed to NZ Water Safety Council "Pool Safe" Standards	Annual "Pool Safe" audit	Pass	To pass



Property and Community Facilities



Property and Community Facilities

About our Activity

Our community facilities and buildings provide local community hubs for social, sporting and cultural interaction.

We provide community housing, predominantly for the elderly. Council owns 98 flats located in Alexandra, Clyde, Cromwell, Ranfurly and Roxburgh.

We provide public toilets in towns across the district and at recreation facilities and parks, to meet the needs of the community and visitors to our district.

We provide a main operational office and customer service centre in Alexandra, and service centres in Cromwell, Ranfurly and Roxburgh.

We manage the assets at the airports at Alexandra, Cromwell and Roxburgh. The users are generally recreational private pilots and some commercial users. There is also an increasing interest in private hangars with a residential annexe. In Alexandra, 26 hangar or hangar and residential leases have been issued with 23 hangars already built. The Alexandra Airport Masterplan was completed in 2021, which will provide direction for future types of activity on the aerodrome and appropriate locations for development. Twenty leases are also in place for hangar only sites at Cromwell Aerodrome with three remaining sites available.

We own and lease a variety of commercial and farm properties and develop land for sale. The income from commercial property is used to fund other Council costs.

We hold a number of land parcels, currently being used as forestry blocks. These forests also provide an amenity value for the community for walking and biking. Some have potential for other land use in the future as recognised by their zonings in the District Plan.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

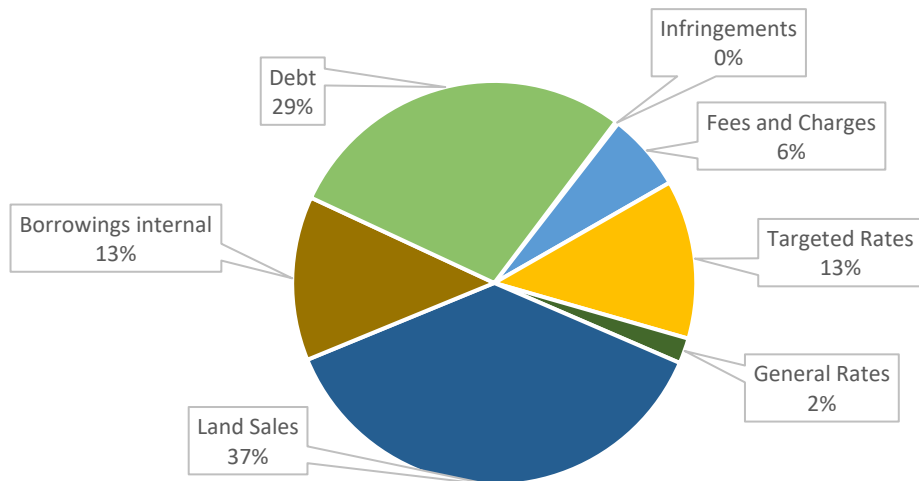
In addition to general operating and building maintenance work, the Property team has a number of major development projects underway, many in the investigation and design phases. These projects will be a key focus in the year ahead.

- Cromwell Town Centre redevelopment – a project to create a more vibrant commercial town centre that will encourage people into the mall by opening it up and improving access.
- Cromwell Memorial Hall/Events Centre redevelopment – replacing its 60-year-old predecessor, this facility will provide a new cultural heart for Cromwell, celebrating the identity, values, and rich history of the district, and providing a new and improved destination for events, celebration, creative expression, and remembrance in Central Otago.
- Gair Avenue and Dunstan Park housing developments, Cemetery Road and Cromwell industrial developments – projects responding to the growth in our district and the need to provide more housing choice and more affordable housing options.
- Alexandra Theatre stage upgrade and earthquake strengthening
- Earthquake strengthening – Detailed Seismic Assessments and cost estimates for strengthening work for all council-owned earthquake-prone buildings will be completed by 2024. This will allow decisions to be made on future of some buildings and strengthening work to be planned and prioritised.
- Alexandra Library Refurbishment – a project to create a modern future-proofed space that not only provides traditional library services but offers a flexible space for the community to use to come together to connect, create and collaborate.
- Alexandra Airport development – New hangar precinct project on east side of runway in planning stages. Runway resurfacing scheduled in 2023/24.
- Omakau Community Hub – a project to construct a purpose-built, multi-use community facility on the Omakau Recreation Reserve for Omakau and the surrounding communities.

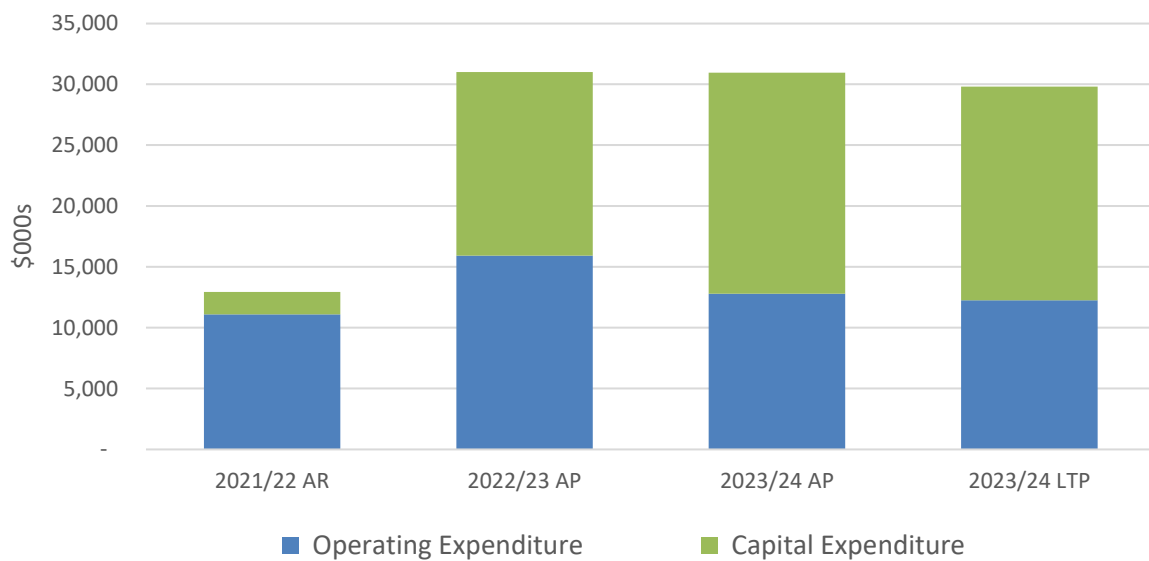
How we pay for Property and Community Facilities



How is Property and Community Facilities paid for?



How much does Property and Community Facilities cost?





What you can expect from us – Property and Community Facilities

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Thriving Economy Sustainable environment Connected community	Community buildings are accessible and affordable to communities based on existing provision	Percentage of customer survey respondents satisfied with community buildings	74%	> 90% satisfied
		A charging policy is in place that demonstrates fees that reflect the level of benefit provided	Yes	Fees and charges charging policy in place
Thriving Economy	Free public toilets are available for the local community and visitors throughout the district at locations set out in the Public Toilet Strategy	Percentage of customer survey respondents satisfied with public toilets	81% (new measure)	> 90% satisfied
	Each building will be assessed at a frequency required to meet all Building Act and Code of Compliance requirements	Compliance with building WOF requirements	98%	Full compliance
	Housing suitable for elderly is provided in the main townships until such time as the need can be met by other agencies	Percentage of EPH tenancy survey respondents satisfied with their unit	98% (new measure)	> 90% satisfied
	To meet all Civil Aviation Authority (CAA) requirements for uncertified airports	No complaints from Airport users or notifications from CAA of non-compliance	Full compliance	Full compliance



Service Centres and Libraries

Service Centres and Libraries

About our Activity

We aim to give our community the best customer experience: one where they are put first and provided with fast, efficient, accurate and friendly results. Council provides a front-line customer services team in its main Alexandra office and its three service centres in Cromwell, Roxburgh and Ranfurly.

We aim to deliver the highest quality library service to meet our community's informational, educational, recreational and cultural needs. We provide a joint library service with Queenstown Lakes District Council. In our district, we run libraries in Alexandra, Clyde, Cromwell and Roxburgh, and we have a partnership with schools in Millers Flat, Omakau and Māniatoto.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

Our customer services team will continue to look at ways we can enhance the service we deliver. One way we will do this is growing our online services offering – online forms, payments and services. New call centre technology will also be implemented to improve customer experience and interaction management.

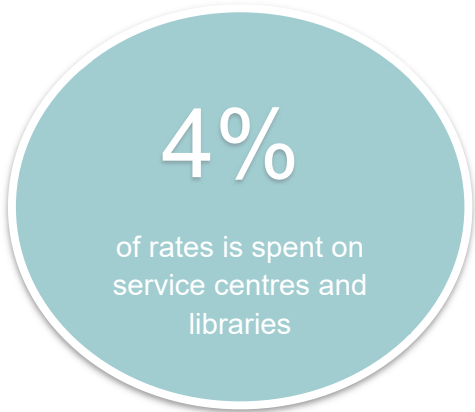
Better Off funding has allowed the progression of two major projects for our libraries team – the refurbishment of Alexandra Library and the introduction of RFID (Radio Frequency Identification) technology across all Central Otago Libraries.

Alexandra Library refurbishment will see greater flexibility within the space by having mobile bookshelves and a public toilet, making it easier to host events, and improving the ability to provide drop-in and programme spaces for the community.

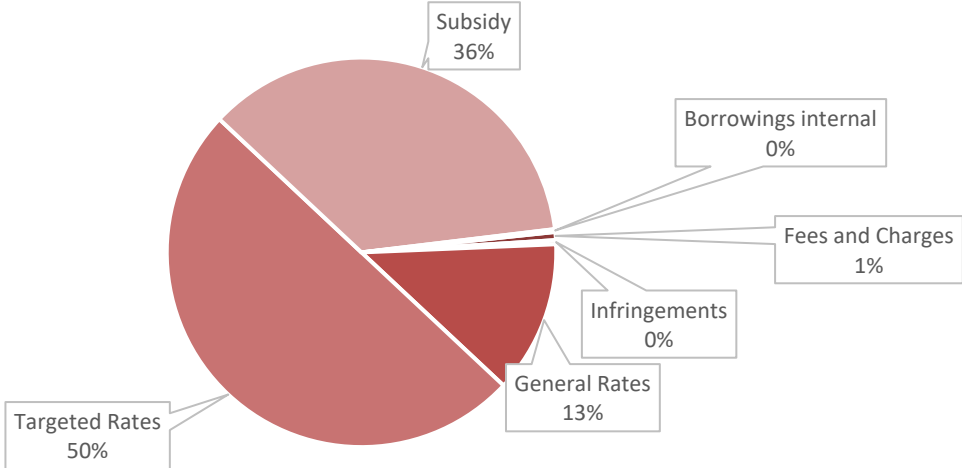
RFID will streamline workflows for the team, minimising the need for multiple handling of items by staff, so allowing them to spend more time assisting library users and developing programmes.

We are investigating options for increasing S.T.E.A.M (Science, Technology, Engineering, Arts and Mathematics) based programmes. These include makerspace activities such as construction with Lego® and Duplo®, and early coding activities.

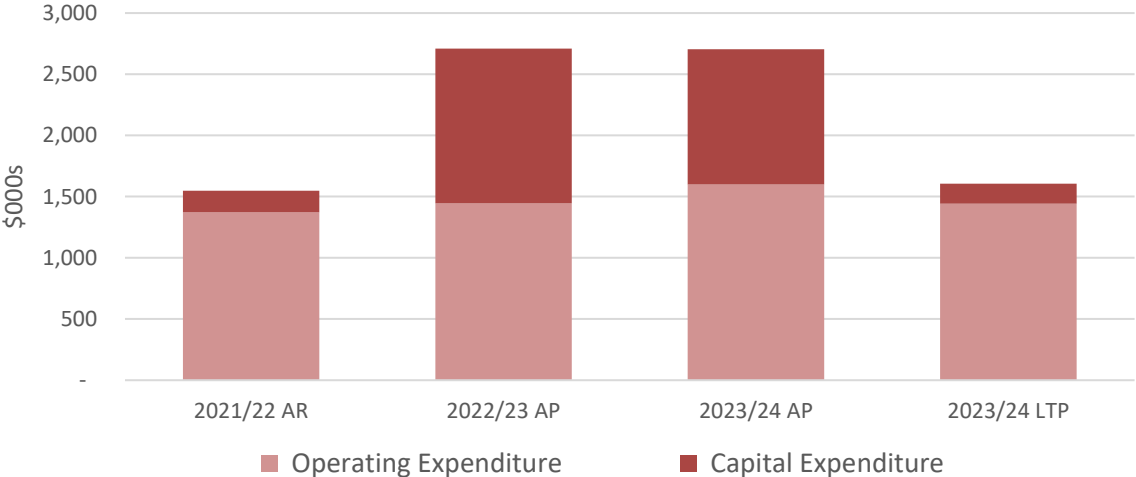
How we pay for Service Centres and Libraries



How is Service Centres and Libraries paid for?



How much does Service Centres and Libraries cost?





What you can expect from us Service Centres and Libraries

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Thriving Economy Connected Community	To provide a quality library service through friendly, helpful and knowledgeable staff that enables residents and visitors to have valued library experiences	Customer survey - Percentage of library users satisfied with the quality of library services	91%	>90%
Sustainable Environment	Satisfaction with contact regarding service requests	Customer survey – the service was fast and efficient	76%	>80%
		Customer survey – the service was friendly and courteous	100%	>90%
		Customer survey – issues dealt with effectively	64%	>75%
Thriving Economy	Satisfaction with the initial contact with Council	Customer survey – the service was fast and efficient	77%	>90%
		Customer survey – the service was friendly and courteous	87%	>90%
		Customer survey – issues dealt with effectively	64%	>80%



Community, Economic and Strategic Development



Community, Economic and Strategic Development

About our Activity

Our community, economic and strategic development activities support a thriving and resilient community. We are out there connecting and having conversations – listening, understanding and shaping our future in partnership with our community.

Central Otago A World of Difference regional identity values define the unique characteristics of our region. It's a definition of who we are, what we value and what we want to protect. Council manages the regional identity on behalf of the community, providing a platform to tell the unique stories of people and place. We encourage our community to embrace, celebrate and demonstrate the special place-based qualities we share.

Council's community development programme supports and enables our local communities to define what is important to them and to drive the projects they are passionate about. Our community development team also assists groups to connect with each other and links Council with community-driven activities.

Council provides a helping hand to a number of community-driven initiatives each year by issuing grants. These are allocated to groups wishing to host cultural, creative, sporting and community-based events or initiatives that meet identified community needs and strengthen community well-being.

The vision that drives Council's economic development effort is that Central Otago is a place of dynamic business, creative innovative talent, and where visitors and locals come to experience a world of difference. The Council's role in essence is that of an enabler, directly in terms of the various activities Council actually controls, in areas where it can influence through facilitation, coordination, provision of support services, grants and seed funding, and where it is able to apply interest via advocacy, lobbying and education.

Tourism Central Otago coordinates and facilitates the management and marketing of Central Otago as a visitor destination. The Central Otago Destination Management Plan (DMP) outlines the aspiration of our communities and mana whenua for how tourism can enrich our communities across the four well-beings. The plan takes a 50-year horizon with a 10-year and a 12-month plan.

The DMP set the ambition that: *"When visitors experience our world, sharing a moment with our people and our places, they become an extension of our community – loyal advocates and believers in our causes and our dreams for generations to come. We know this as whanaukataka – or kinship – and we believe that it is by creating this strong sense of connection and common purpose that tourism can make a lasting difference."*

Our strategy and policy function is responsible for developing and articulating direction on key strategic issues, and ensures that the organisation has robust and meaningful policies in place to guide organisational decision making.

Our communications team provides a public interface between Council and the community, to tell people what we are up to and to listen to public feedback. Our communications strive to be informative, honest and provide helpful information. We also want to make sure our communities have meaningful opportunities to be involved in decisions and activities and that people are kept up to date and are able to easily take part in Council engagement processes.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

Our Tourism Central Otago (TCO) team will engage with stakeholders and community to build an understanding of the Destination Management Plan released in September 2022. It will also look to recalibrate Central Otago's branding, marketing and customer engagement mechanisms so that they are well aligned with tourism's new realities and the aspirations of the DMP.

In partnership with Ngāi Tahu (Kāi Tahu), TCO will confirm the scope and secure funding to kickstart the cultural mapping project.

The team will engage with stakeholders within the region to identify opportunities to collaborate on the points of intersection with other Destination Management Plans from surrounding regions, and nationally. It will also undertake a tourism Warrant of Fitness project to assess the current health of operators across a broad range of metrics to understand if they are fit for the future.

As part of Tourism Industry Aotearoa's Tourism Sustainability Commitment TCO will advance discussions with operators about the challenges and opportunities for fleet conversion.

Our Community and Engagement team continues to focus on improving communication with communities on Council projects, to keep people up to date with activities. This will involve working alongside Council's work teams to assist with facilitating proactive public messaging and meaningful community involvement.

We are embarking on the development of a 50-year vision and well-being framework for our Central Otago communities, with a wider all-of-community focus.

We will continue working with the Tarras community in the development of its new community plan.

A key focus for our Welcoming Communities programme this year is to launch into the implementation of the Central Otago Welcoming Plan.

Another focus of our mahi in the year ahead will be recognising the principles and values of mana whenua within our Central Otago – A World of Difference regional identity.

We will also continue to explore opportunities for the Eden Hore Central Otago fashion collection as they come available.

A main focus for the Economic Development annual work plan will centre on workforce – youth transitions to employment, establishing a co-working space, a Central Mahi 2.0 campaign to attract seasonal labour, production of a video to showcase Central Otago lifestyles, and improving digital connectivity in the district.

The next stage of the Unlocking Value from Fruit Waste project (stage 3) will involve bringing parties together and exploring opportunities to collaborate on production capability.

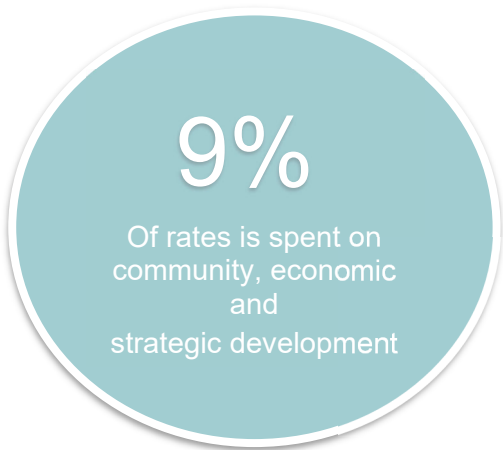
Council's current Economic Development Strategy was adopted in 2019 and intended to set the direction through to 2024. During 2023 this document will be reviewed to determine if a new strategy needs to be developed.

The Strategy team takes a long-term view, looking at the entire long-term plan period and beyond, and ensure the various plans, tools, and policies are in place.

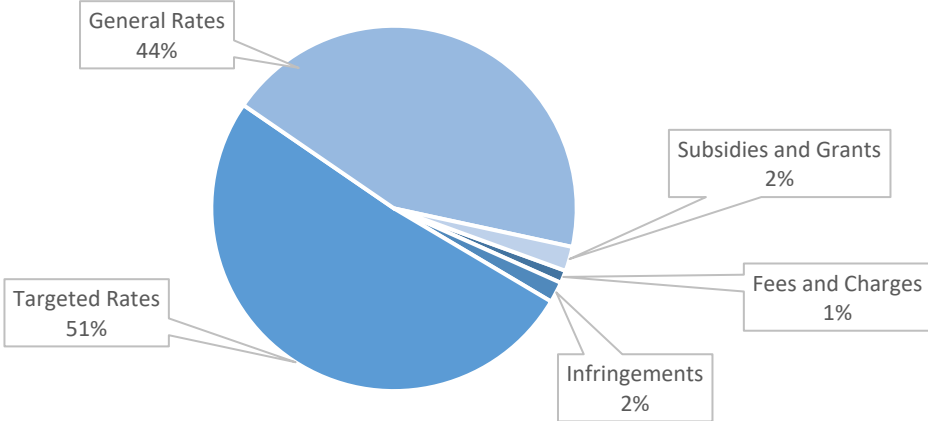
It aligns day-to-day activities and projects across the organisation, and seeks opportunities for Central Otago from other council and government initiatives. The team often works on regional projects, ensuring our community voice is well represented in future planning.

The focus for the coming period involves responding to major government reform, including the Future for Local Government, and seeking efficiencies through closer connections across the Otago and lower South Island regions.

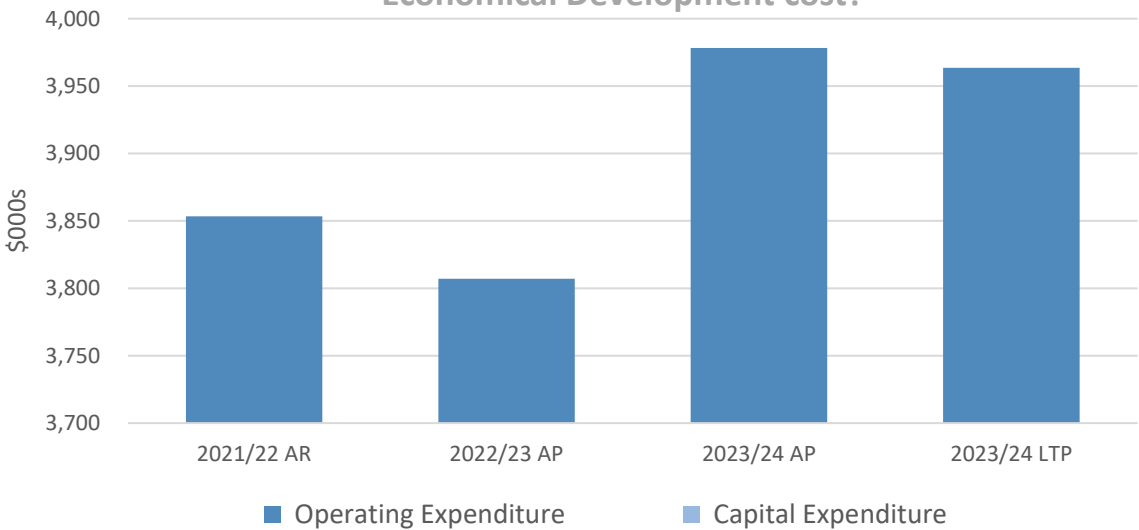
How we pay for Community, Economic and Strategic Development



How is Regional Identity, Tourism and Economic Development paid for?



How much does Regional Identity, Tourism and Economical Development cost?





What you can expect from us – Community, Economic and Strategic Development

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Communications and Engagement				
Connected Community	Community feel they are informed about Council activities	Percentage of respondents to customer survey who feel they are informed about Council activities	68%	>75%
Connected Community	Community believe they have adequate opportunities to have their say in Council activities	Percentage of respondents to customer survey believe they have adequate opportunities to have their say in Council activities	70%	>75%
Community Development				
Connected Community	Connect and support people involved in community-led development initiatives	Council to facilitate a hui for local people involved in community-led development	One hui achieved	Two hui held per year
Economic Development				
Thriving Economy Connected Community Sustainable Environment	Council's economic development projects and activities are adding value relevant for Central Otago communities	Percentage of respondents to customer survey who are satisfied with the type of economic development activity that Council is involved in	37%	75%
Tourism				
Thriving Economy Connected Community Sustainable Environment	Council's tourism activity enhances the quality of life for Central Otago residents	Percentage of respondents to customer survey who are satisfied that visitors to the district enrich the quality of life for residents	62%	75%
Policy and Strategy				
Thriving Economy Connected Community Sustainable Environment	Council administered documents in the policy and strategy register are current and have been reviewed within specified timeframe	Percentage of Council administered documents in the policy and strategy register are current and have been reviewed within specified timeframes	88.5%	>80%



Governance and Corporate Services



Governance and Corporate Services

About our Activity

Activities in this group align to fulfil the purpose of local government to enable democratic local decision-making, and to meet the current and future needs of our communities in a cost-effective manner.

The governance activity is at the forefront of everything we do. While the Council provides many different services, the governance activity supports elected members to be effective and responsible decision-makers. Within this activity, we facilitate and support Council and community boards, ensure agendas are published and available to the public, and run local body elections every three years.

The corporate services activities provide support across the organisation which allows Council to function efficiently and effectively. It includes our accounting, financial planning and reporting, rating, policy, information services, audit, risk and procurement, and administration activities.

We have a responsibility to plan and provide for civil defence emergency management within the district. We work collaboratively with Emergency Management Otago who employ the Regional Manager/Group Controller and Emergency Management Officers for each of the districts. At a local level, a number of staff are first line civil defence responders and undergo training in roles ranging from welfare and logistics coordination through to being local controllers.

THIS ACTIVITY CONTRIBUTES TO THE FOLLOWING COMMUNITY OUTCOMES



He Ōhaka e Ora Rāia ana
Thriving Economy



Toitū te Whenua
Sustainable Environment



He Hapori, He Haumi
Connected Community

Looking Ahead

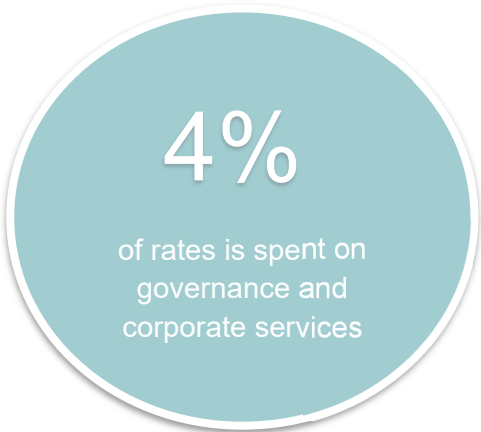
Information Services will continue to lead Council's digital journey as we complete the digitisation of our property files and digitise our processes and information. We are 45% through digitising property files, working on completing the remainder of the 15,000 properties.

The 'My CODC' digital customer portal is continuing to have new online forms added to it to enable an improved customer experience.

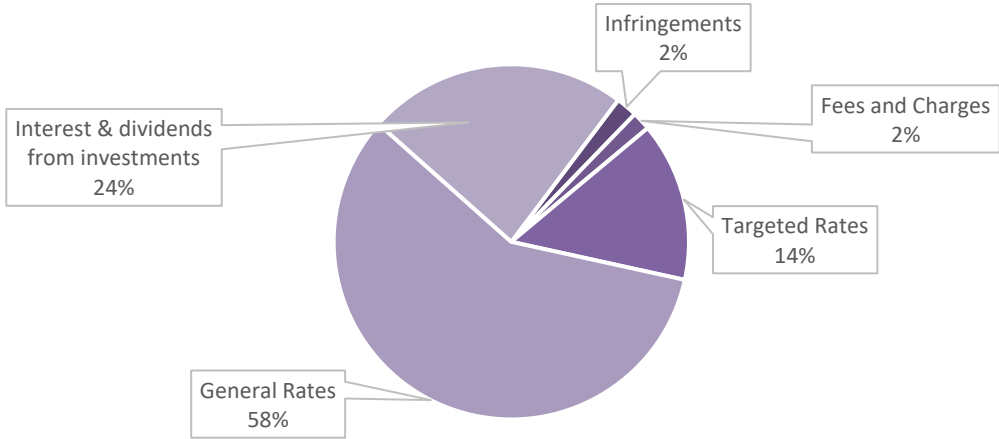
Urban aerials are being flown during 2023 and 2024 summers to be integrated into our GIS systems.

Finance will continue to support the organisation in preparing financial reports comparing actual spend against the annual plans, providing reassurance to our community that Council is not only operating within the community-agreed budgets but spending ratepayer's dollars wisely. The team is committed to meeting legislative deadlines and supporting fast payment of our suppliers during what are challenging times. Financial management of Council assets is a key focus.

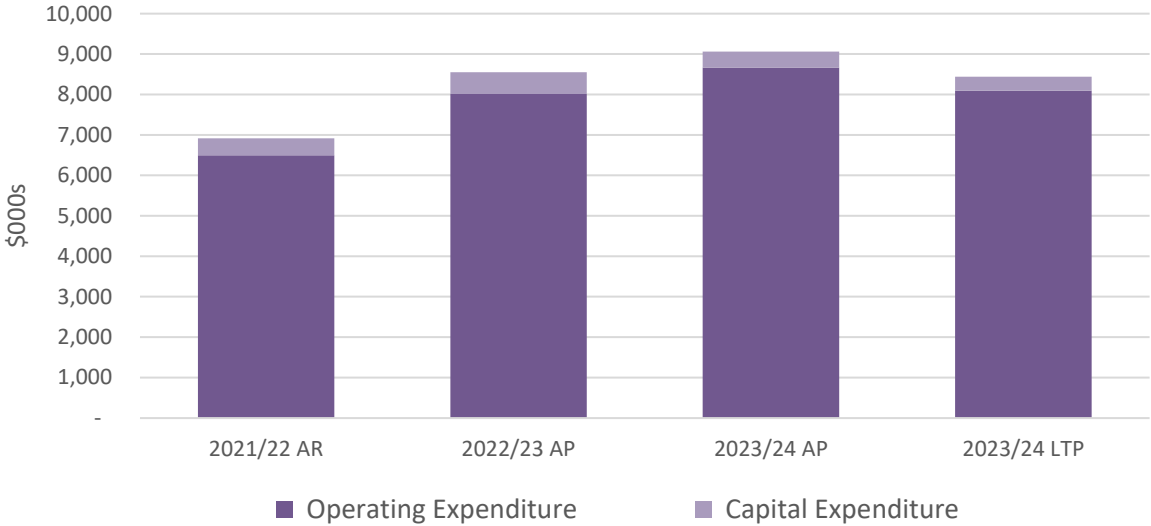
How we pay for Governance and Corporate Services



How is Governance and Corporate Services paid for?



How much does Governance and Corporate Services cost?





What you can expect from us – Governance and Corporate Services

Community outcome	Our objective level of service	How we measure success	2021/22 Results	Our Aim Years 1-3
Thriving Economy Sustainable Environment Connected Community	A community that is satisfied with the leadership, representation and decision-making by its elected members	Percentage of customer survey respondents satisfied that elected members are making a positive difference	59%	> 75%
	Central Otago District Council democratic processes enable participation in Council's decision-making processes	The number of complaints regarding Council democratic processes upheld by the Ombudsman or Privacy Commissioner	Nil	Nil
Corporate Services				
Thriving Economy	Adoption of annual plans, long-term plans and amendments, and annual reports by Council within statutory timeframes	Percentage of annual reports and long-term and annual plans are adopted by Council within the specified legislative timeframes	100%	100%
Connected Community	To protect the privacy of individuals dealing with Council	Number of upheld complaints relating to breaches of privacy	Nil	Nil

FINANCIALS

NEW ZEALAND

MY FIRST
money box.



Significant Forecasting Assumptions and Risks

The forecasting assumptions detailed on pages 354-362 of the 2021-2031 Long-term Plan (LTP) have been reviewed to assess whether or not the assumptions and risks have changed since the adoption of the Long-term Plan.

There are no significant changes to the assumptions and risks in the 2023-24 Annual Plan.

Accounting Policies

1. Reporting Entity

The Central Otago District Council (the Council) is a territorial local authority governed by the Local Government Act 2002 and is domiciled within New Zealand.

The primary objective of the Council is to provide goods or services for the community or social benefit rather than making a financial return. Accordingly, the Central Otago District Council has designated itself as a tier 1 Public Benefit Entity (PBE) for the purposes of the new PBE International Public Sector Authority Standards (IPSAS).

The prospective financial statements comprise the activities of the Council. The Council does not have a significant interest in any other entities.

The prospective financial statements were authorised for issue by the Council on 28 June 2023. Council does not have the power to amend the prospective financial statements after issue. Council is responsible for the prospective financial statements presented, including the appropriateness of the assumptions underlying the prospective financial statements and all other required disclosures.

2. Basis of Financial Statement Preparation

The prospective financial statements of the Council have been prepared in accordance with the requirements of the Local Government Act 2002 and in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). The prospective financial statements have been prepared in accordance with the Tier 1 PBE accounting standards. These prospective financial statements comply with FRS 42 and use opening balances from the period ending 30 June 2022, estimates have been restated accordingly if required.

Some rounding variances may occur in the prospective financial statements due to the use of decimal places in the underlying financial data.

The following accounting policies have been applied consistently to all periods presented in these prospective financial statements.

The prospective financial statements are prepared on a historical cost basis, as modified by the revaluation of:

- Available for sale financial assets
- Forestry assets
- Certain classes of property, plant and equipment
- Investment property

The prospective financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000).

No actual results have been included in the prospective financial statements. The actual results achieved for any particular financial year is also likely to vary from the information presented and may vary materially depending on the circumstances that arise during the period.

3. Revenue Recognition

Revenue is measured at a fair value of consideration received or receivable. Revenue has been classified as prescribed in PBE IPSAS 1 which requires revenue to be categorised as arising from either non-exchange transactions or exchange transactions.

Revenue from non-exchange transactions:

Includes revenue from subsidised services and goods whereby the Council has received cash or assets that do not give approximately equal value to the other party in the exchange.

- Rates**
Rates are set annually by resolution of Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised upon rates strike.
- Goods Sold and Services Rendered**
Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer.
- Government Grants**
Government grants are received from the Waka Kotahi New Zealand Transport Agency, which subsidises part of the costs of maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement, as conditions pertaining to eligible expenditure have been fulfilled.
- Water Billing Revenue**
Water billing revenue is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.
- Vested Assets**
Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as revenue. Vested assets are recognised at the

point when Council has issued the certificate prescribed under the Resource Management Act 1991 S224(c), relating to the respective subdivisions.

vi. Development Contributions

Development and financial contributions revenue are recognised at the point where Council has issued an invoice in respect of the development demand notice.

Revenue from exchange transactions:

Includes revenue where the Council has received cash or assets and directly gives approximately equal value to the other party in the exchange.

vii. User fees

The council charges users for the use of some council services, such as libraries, swimming pools and visitor services. The council also sets reasonable charges for regulatory services, such as waste collection and disposal, parks and reserves, property and land usage. All user fees are invoiced in the accounting period when the service was provided.

viii. Direct Charges at Fair Value

Revenue from direct charges sold at a fair value are recognised when the significant risk and rewards of ownership have been transferred to the buyer. Direct charges include revenue from dog registration, dog control and recreational reserves.

ix. Rental Revenue

Rental revenue from investment property is recognised on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental revenue.

x. Interest Revenue

Interest revenue is recognised as it accrues, using the effective interest method.

xi. Dividend Revenue

Dividends are recognised when the right to receive payment has been established.

4. Operating Leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Payments made under operating leases are recognised as an expense on a straight-line basis over the term of the lease.

5. Grant Expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of Council's decision due to no substantive conditions attached.

6. Income Tax

Income tax expense is the aggregate of current period movements in relation to both current and deferred tax. Current tax is the amount of income tax payable based on the taxable surplus for the current year, plus any adjustments to income tax payable in respect of prior years. Current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted at balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the prospective financial statements and the corresponding tax bases used in the computation of taxable surplus.

Deferred tax is measured at the tax rates that are expected to apply when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at balance date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which Council expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable surpluses will be available against which the deductible temporary differences or tax losses can be utilised. Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination and, at the time of the transaction, affects neither accounting surplus nor taxable surplus.

Current and deferred tax is recognised against the surplus or deficit for the period, except to the extent that it relates to a business combination or to transactions recognised in other comprehensive revenue and expense or directly in equity.

7. Equity

Equity is the community's interest in Council and is measured as the difference between total assets and total liabilities. Public equity is disaggregated and classified into the following components:

- accumulated funds
- restricted reserves
- property revaluation reserve
- fair value through other comprehensive revenue and expense reserve

Restricted and Council created reserves are a component of equity representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by Council.

Restricted reserves are those subject to specific conditions accepted as binding by Council and which may not be revised by Council without reference to the Courts or a third party.

Transfers from these reserves may be made for certain specified purposes or when certain specified conditions are met.

Also included in restricted reserves are reserves created by Council decision. Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at Council's discretion.

Property revaluation reserves relate to the revaluation of property, plant and equipment to fair value.

Fair value through other comprehensive revenue and expense reserves comprises the cumulative net change in the fair value of financial assets through other comprehensive revenue and expense.

8. Cash and Cash Equivalents

Cash and cash equivalents include cash balances deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

9. Debtors and Other Receivables

Debtors and other receivables are stated at their cost less any provision for impairment (see Impairment Policy 18).

10. Inventories

Inventories represent land purchased or held being developed for resale and are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

11. Financial Assets

Council classifies its financial assets as available-for-sale financial assets, and loans and receivables.

Available-For-Sale Financial Assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Other financial instruments held by Council are classified as being available-for-sale and are stated at fair value, with any resultant gain or loss recognised in other comprehensive revenue and expenditure, except for impairment losses which are recognised on the surplus or deficit.

Financial instruments classified as available for sale investments are recognised / derecognised by Council on the date it commits to purchase / sell the investments. Available-for-sale financial assets are derecognised when they mature. On de-recognition, the cumulative gain or loss previously recognised in other comprehensive revenue and expense is recognised on the surplus or deficit.

Loans and Receivables

Loans and receivables are non-derivative financial assets. They are measured at initial recognition at fair value, and subsequently carried at amortised cost using the effective interest method, subject to a test for impairment. Gains or losses when the asset is impaired or derecognised are recognised in the surplus or deficit.

Loans to community organisations made by Council at nil or below-market interest rates are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return for a similar asset/ investment. They are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the surplus or deficit.

12. Property, Plant and Equipment

The following infrastructural assets are shown at fair value, based on annual valuations by external independent valuers:

- Water
- Wastewater
- Stormwater
- Transportation

All of the above were revalued on an optimised depreciation replacement cost basis.

Revaluations of land and buildings are completed every 3 years and parks and reserves are completed every 5 years by external independent valuers.

Revaluations will be undertaken by independent valuers, suitably qualified in the category and location of the assets. The valuation process shall include verification of asset registers, application of rates representing current replacement cost or market value (if any), asset optimisation and adjustments for asset condition and performance.

Valuations are performed with sufficient regularity to ensure revalued assets are carried at a value that is not materially different from fair value.

Where Council has elected to account for revaluations of property, plant and equipment on a class of asset basis, increases or decreases in the carrying amounts arising on revaluation of a class of assets are credited or debited to other comprehensive revenue and expenditure and are accumulated to an asset revaluation reserve in equity for that class of asset. However, the net revaluation result is recognised in the surplus or deficit to the extent it reverses a net revaluation decrease of the same class of assets previously recognised in the surplus or deficit.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the surplus or deficit during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives.

Assets to be depreciated include:

OPERATIONAL ASSETS		INFRASTRUCTURE ASSETS	
Buildings		Bridges	30-125 years
- structures	5-100 years	Footpaths and cycle ways	30-100 years
- external fabric	5-100 years	Kerb and channel	70-100 years
- services	5-80 years	Roads – sealed	8-100 years
- internal fit out	5-80 years	Roads – unsealed	10-100 years
Equipment, furniture and fittings	3-10 years	Roads – land and formation	Not depreciated
Motor vehicles and plant	4-20 years	Sewerage plant and equipment	15-35 years
Library books	10 years	Sewerage reticulation	60-80 years
Parks and reserves	2-100 years	Stormwater networks	70 years
Other assets	5-100 years	Water plant and	10-35 years
Parks, reserves and other assets – passive areas and land formation	Not depreciated	Water reticulation networks	60-100 years

An asset’s carrying amount is written down to its recoverable amount if the asset’s carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the surplus or deficit. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to accumulated funds.

Assets under construction are not depreciated. The total cost of the project is transferred to the relevant asset when it is available for use, and then depreciated.

13. Non-current Assets (or Disposal Groups) Held for Sale

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

An impairment loss is recognised for any initial or subsequent write down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of de-recognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the statement of financial position. Further, the liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the statement of financial position. Those assets and liabilities shall not be offset and presented as a single amount.

14. Intangible Assets

i. Computer Software

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives of 3-10 years using the straight-line method. Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred.

ii. Other Intangible Assets

Other intangible assets that are acquired by Council are stated at cost less accumulated amortisation (see below) and impairment losses (see Impairment Policy 19).

Easements are not amortised.

iii. Subsequent Expenditure

Subsequent expenditure on capitalised intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates, and it meets the definition of, and recognition criteria for, an intangible asset. All other expenditure is expensed as incurred.

iv. Amortisation

An intangible asset with a finite useful life is amortised over the period of that life. The asset is reviewed annually for indicators of impairment and tested for impairment if these indicators exist. The asset is carried at cost less accumulated amortisation and accumulated impairment losses.

An intangible asset with an indefinite useful life is not amortised, but is tested for impairment annually, and is carried at cost less accumulated impairment losses.

15. Forestry Assets

Forestry assets are predominantly standing trees which are managed on a sustainable yield basis. These are shown in the statement of financial position at fair value less estimated point of sale costs at harvest. The costs to establish and maintain the forest assets are included in the surplus or deficit together with the change in fair value for each accounting period.

The valuation of forests is based on discounted cash flow models where the fair value is calculated using cash flows from continued operations; that is, based on sustainable forest management plans taking into account growth potential. The yearly harvest from forecast tree growth is multiplied by expected wood prices and the costs associated with forest management, harvesting and distribution are then deducted to derive annual cash flows.

The fair value of the forest assets is measured as the present value of cash flows from one growth cycle based on the productive forest land, taking into consideration environmental, operational and market restrictions. Forest assets are valued separately from the underlying freehold land.

The forestry assets are revalued annually as at 30 June.

Gains or losses arising on initial recognition of forestry assets at fair value less estimated costs to sell, and from a change in fair value less estimated costs to sell are recognised in the surplus or deficit.

16. Emissions Trading Scheme

New Zealand Units (NZUs) allocated as a result of council's participation in the Emissions Trading Scheme (ETS) will be treated as intangible assets and recorded at fair value upon recognition.

Liabilities for surrender of the NZUs (or cash) are accrued at the time the forests are harvested, or removed in any other way, in accordance with the terms of the ETS legislation.

17. Investment Property

Investment properties are properties which are held either to earn rental revenue or for capital appreciation or for both. Investment properties generate cash flow largely independent of other assets held by the entity.

Investment properties are stated at fair value. The portfolio is valued annually by an external, independent valuer, having an appropriate recognised professional qualification and recent experience in the location and category of property being valued. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction.

Any gain or loss arising from a change in fair value is recognised in the surplus or deficit.

Rental revenue from investment property is accounted for as described in the Revenue Policy (see Revenue Policy 3), above.

18. Impairment of Financial Assets

Financial assets are assessed for evidence of impairment at each balance date. Impairment losses are recognised in the surplus or deficit.

Loans and receivables, and held-to-maturity investments

Impairment is established when there is evidence that the Council will not be able to collect amounts due according to the original terms of the receivable. Significant financial difficulties of the debtor, probability that the debtor will enter into bankruptcy, receivership, or liquidation and default in payments are indicators that the asset is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate. For debtors and other receivables, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the surplus or deficit. When the receivable is uncollectible, it is written-off against the allowance account. Overdue receivables that have been renegotiated are reclassified as current (that is, not past due).

Impairment in term deposits, local authority stock, government bonds, and community loans, are recognised directly against the instrument's carrying amount.

Financial assets at fair value through other comprehensive revenue and expense

For equity investments, a significant or prolonged decline in the fair value of the investment below its cost is considered objective evidence of impairment.

For debt investments, significant financial difficulties of the debtor, probability that the debtor will enter into bankruptcy, and default in payments are objective indicators that the asset is impaired.

If impairment evidence exists for investments at fair value through other comprehensive revenue and expense, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the surplus or deficit) recognised in other comprehensive revenue and expense is reclassified from equity to the surplus or deficit.

Equity instrument impairment losses recognised in the surplus or deficit are not reversed through the surplus or deficit. If in a subsequent period the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised, the impairment loss is reversed in the surplus or deficit.

19. Impairment of Non-Financial Assets

The carrying amounts of Council's assets, other than inventories (see Inventories Policy 10), forestry assets (see Forestry Assets Policy 15), and Investment Property (see Investment Property Policy 17) are reviewed at each balance date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

Non-financial assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the assets ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

The value in use for cash-generating assets is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the surplus or deficit.

For assets not carried at a revalued amount, the total impairment loss is recognised in the surplus or deficit. The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in the surplus or deficit, a reversal of the impairment loss is also recognised in the surplus or deficit.

For assets not carried at a revalued amount (other than goodwill) the reversal of an impairment loss is recognised in the surplus or deficit.

20. Third Party Transfer Payment Agencies

Council collects and distributes monies for other organisations. Where collections are processed through Council's books, any monies held are shown as accounts payable in the statement of financial position. Amounts collected on behalf of third parties are not recognised as revenue, but commissions earned from acting as agent are recognised in revenue.

21. Creditors and Other Payables

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

22. Employee Entitlements

Provision is made in respect of Council's liability for the following short and long-term employee entitlements.

i. Short-Term Entitlements

Employee benefits that Council expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to date, but not yet taken, at balance date, retiring and long service leave entitlements expected to be settled within 12 months.

Liabilities for annual leave are accrued at the full amount owing at the pay period ending immediately prior to the statement of financial position date.

ii. Long-Term Entitlements

Where (for historical reasons) a retirement gratuity entitlement exists, where material, liability is assessed on an actual entitlement basis using current rates of pay taking into account years of service. All remaining staff with this provision in their contracts have completed the qualifying conditions.

Where (for historical reasons) a long service leave entitlement exists in an individual's employment agreement, the value of the entitlement will be recognised on an actual basis for staff who have completed the service entitlement, but not yet taken the leave, and on a discounted basis for the staff members who have not yet completed the qualifying service.

iii. Superannuation Schemes

Defined contribution schemes – Obligations for contributions to defined contribution superannuation schemes are recognised as an expense in the surplus or deficit as incurred.

23. Borrowings

Borrowings are recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Council has capitalised borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset, in line with PBE IPSAS 5.

Consequently, all borrowing costs are recognised as an expense in the period in which they are incurred.

24. Provisions

A provision is recognised in the statement of financial position when Council has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

25. Landfill Post Closure Costs

Council has a number of closed landfills. The resource consents for these include a legal obligation to provide ongoing maintenance and monitoring services throughout the life of the consent. The provision is measured on the present value of future cash flows expected, taking into account future events, including new legal requirements and known improvements in technology. The provision includes all costs associated with landfill post closure.

The discount rate used is a rate that reflects the current market assessments of the time value of money and the risks specific to Council.

The estimated future costs of meeting this obligation have been accrued and charged. The calculations assume no change in the legislative requirements for post-closure treatment.

26. Goods and Services Tax

The prospective financial statements are prepared exclusive of GST with the exception of debtors and other receivables and creditors and other payables that are shown inclusive of GST. Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense.

27. Cost Allocations

The costs of all internal service activities are allocated or charged directly to external service type activities. External service activities refer to activities which provide a service direct to the public. Internal service activities provide support for the external service activities.

Where the user of a service can be identified, the cost recovery is made by way of a direct charge. Where this has not been possible, the costs are allocated by way of general overhead, on the basis of expenditure incurred within the activity.

28. Critical Accounting Estimates and Assumptions

Significant assumptions and risks (critical judgements) relating to the Long-term Plan are identified at various points within the Annual Plan document. Estimates are underlying assumptions are regularly reviewed. Any change to estimates is recognised in the period if the change affects only that period, or into future periods if it also affects future periods.

Standards issued and not yet effective, and not early adopted

There has been no early adoption of any new accounting standards and amendments issued but not yet effective in the financial year.

Reporting of Financial Instruments

Financial instruments are currently reported under PBE IPSAS 29 until PBE IPSAS 41 becomes compulsory on periods beginning on or after 1 January 2022.

The Council plans to apply this standard in preparing its 30 June 2023 Financial statements.

While the Council has not assessed the effects of the new standard, due to the nature of the Councils financial assets, investments and liabilities Council do not see this as a material change in our financial statements.

Amendment to PBE IPSAS 2 Cash Flow Statement

An amendment to PBE IPSAS 2 requires entities to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. The amendment is effective for the year ending 30 June 2022, with early application permitted. This amendment will result in additional disclosures. The Council will not early adopt this amendment.

29. PBE FRS 48 Service Performance Reporting

PBE FRS 48 replaces the service performance reporting requirements of PBE IPSAS 1 Presentation of Financial Statements and is effective for the year ending 30 June 2023, with early application permitted. The Council has not yet determined how application of PBE FRS 48 will affect its statement of service performance. It does not plan to adopt the standard early.

FINANCIAL PRUDENCE BENCHMARKS

Disclosure Statement

What is the purpose of this statement?

The purpose of this statement is to disclose the Council’s planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

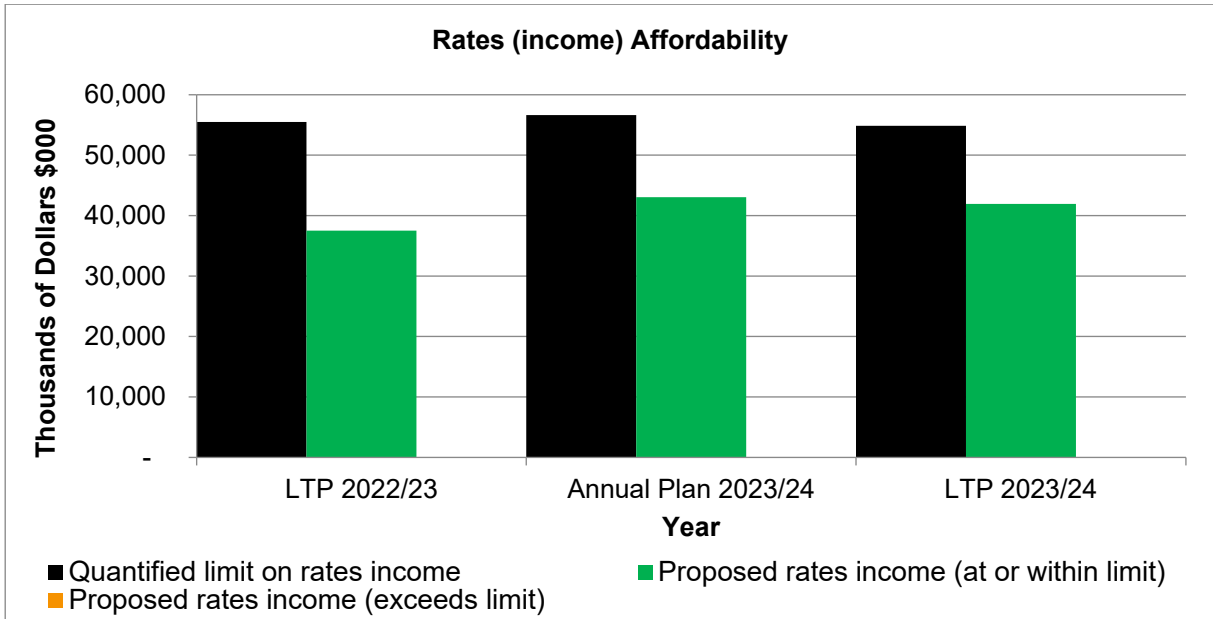
The Council is required to include this statement in its Annual Plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

	Benchmark	Planned	Met
Rates (income) affordability	Does not exceed 80% of total revenue	59%	Yes
Rates (increase) affordability	Does not exceed more than 5% of previous year's average rates	11.2%	No
Debt affordability	Does not exceed 10% of total assets	6%	Yes
Balanced budget benchmark	100%	106%	Yes
Essential services benchmark	100%	127%	Yes
Debt servicing benchmark	10%	2.0%	Yes

Rates Affordability

For this benchmark,-

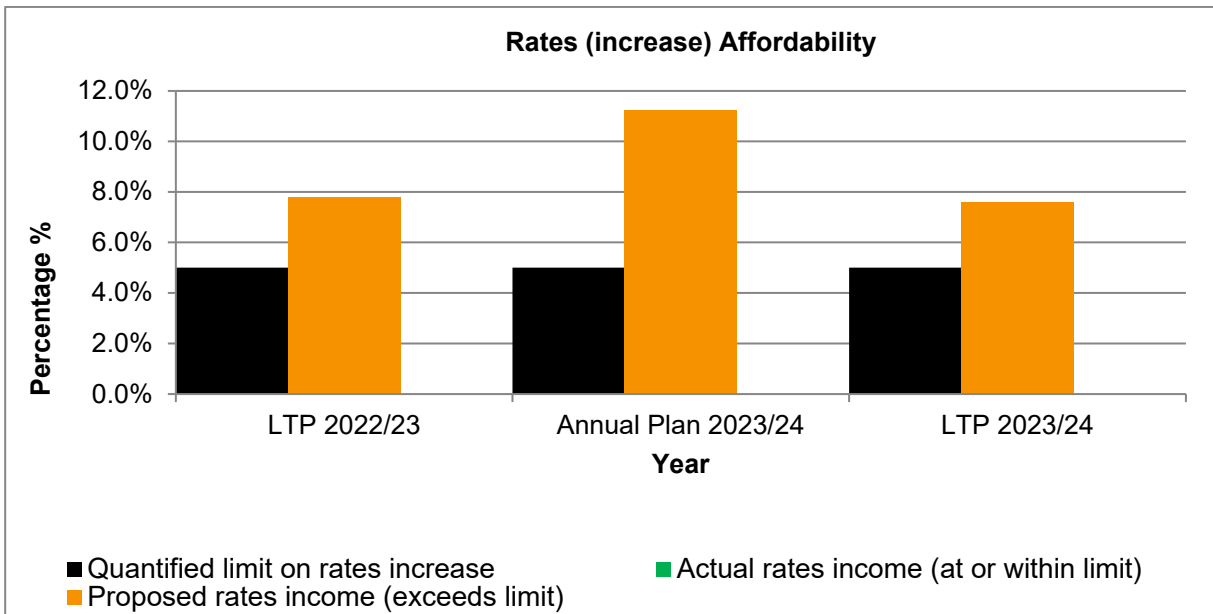
- the Council’s planned rates income for the year is compared with 80% of total revenue on rates contained in the financial strategy included in the Council’s Long-term plan; and
- the Council’s planned rates increases for the year are compared with 5% on rates increases for the year contained in the financial strategy included in the council’s Long-term Plan.
- The Council meets the rates affordability benchmark if -
- its planned rates income for the year equals or is less than each quantified limit on rates; and
- its planned rates increase for the year equal or are less than each quantified limit on rates increases.



Rates (increase) Affordability

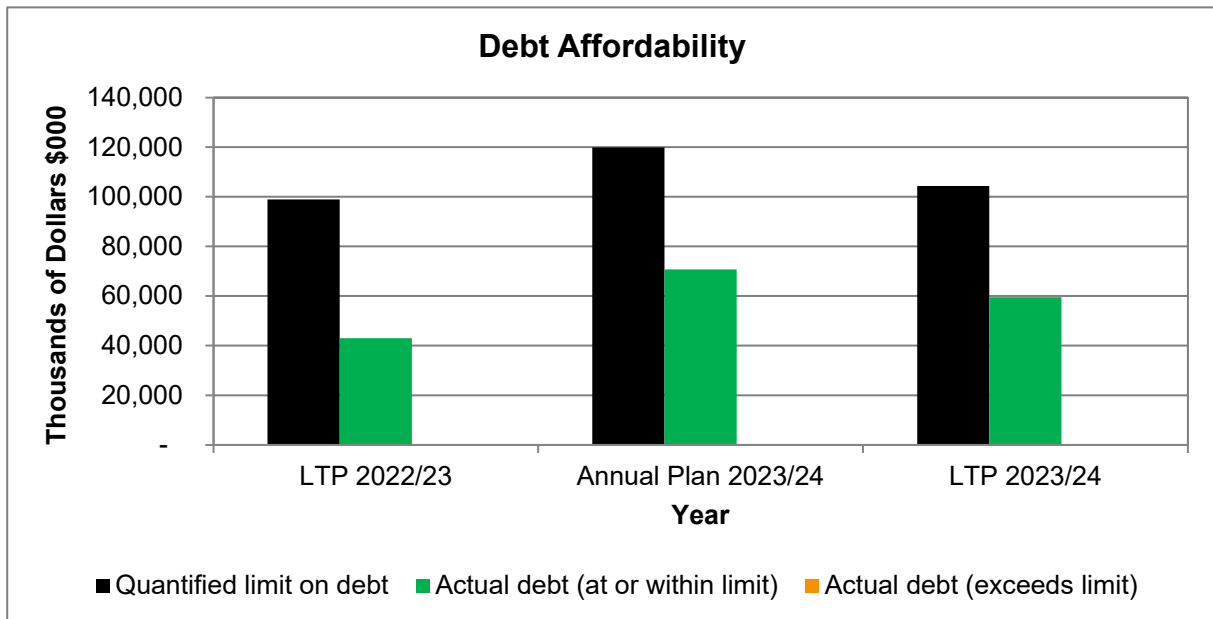
Council has worked towards maintaining a limit on rate increases of 5% per annum for *existing* ratepayers. This does not include the provision for growth currently projected at an average of 1.9% for growth for the first five years of the Long-term Plan.

In the 2021-2031 Long-term Plan, Council anticipated the increase would exceed the 6.9% cap in year 2 and 3 of the Long-term Plan (7.8% and 7.6% respectively). The 2023-24 Annual Plan has increased the breach from 7.6% to 11.2%. The 1.9% growth reflects the increasing number of rateable properties within the district due to development throughout the year.



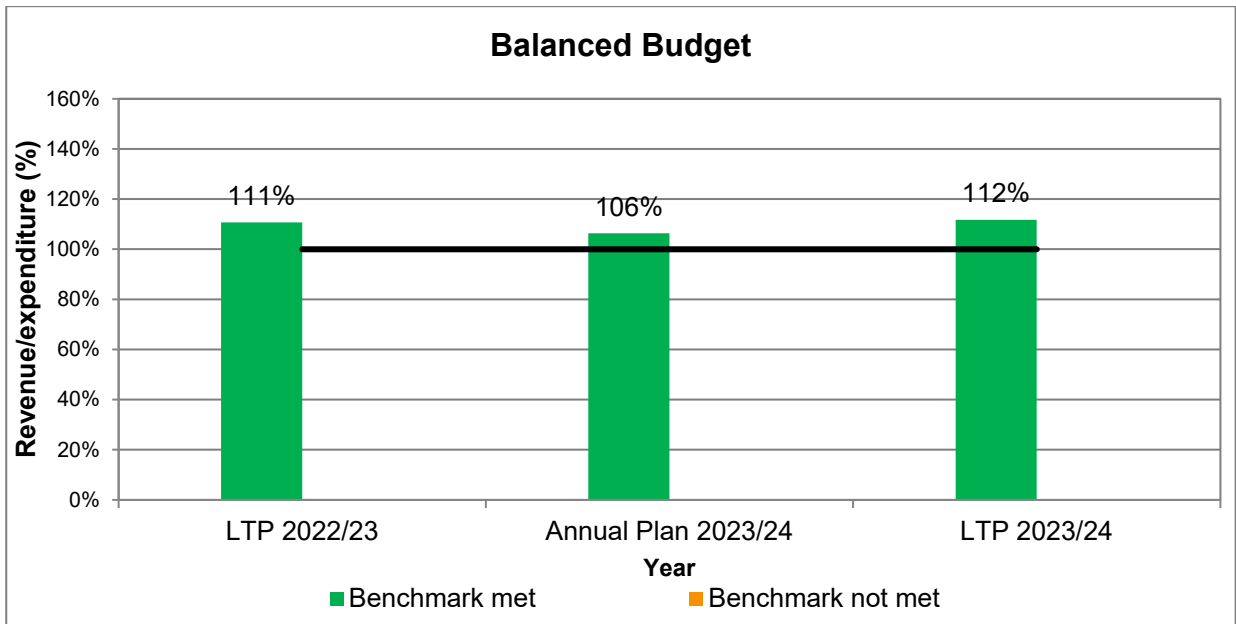
Debt Affordability

- For this benchmark, the council’s planned borrowing is compared with 10% of the total value of Council assets on borrowing contained in the financial strategy included in the Council’s Long-term Plan.
- The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.



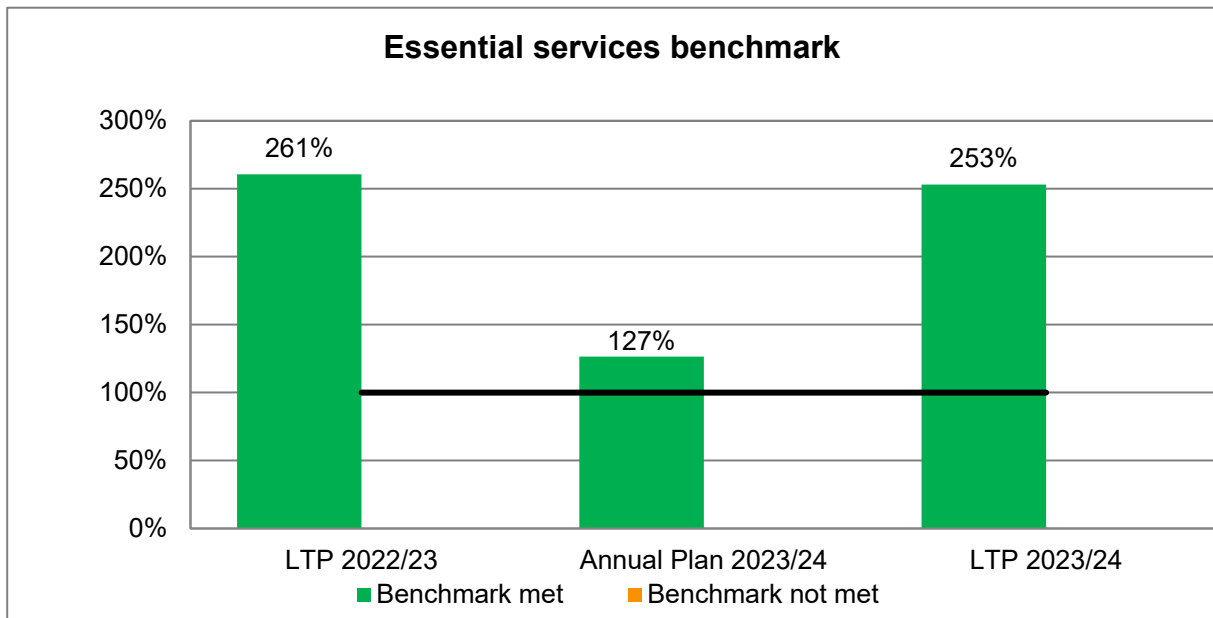
Balanced Budget

- For this benchmark, the Council’s planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.



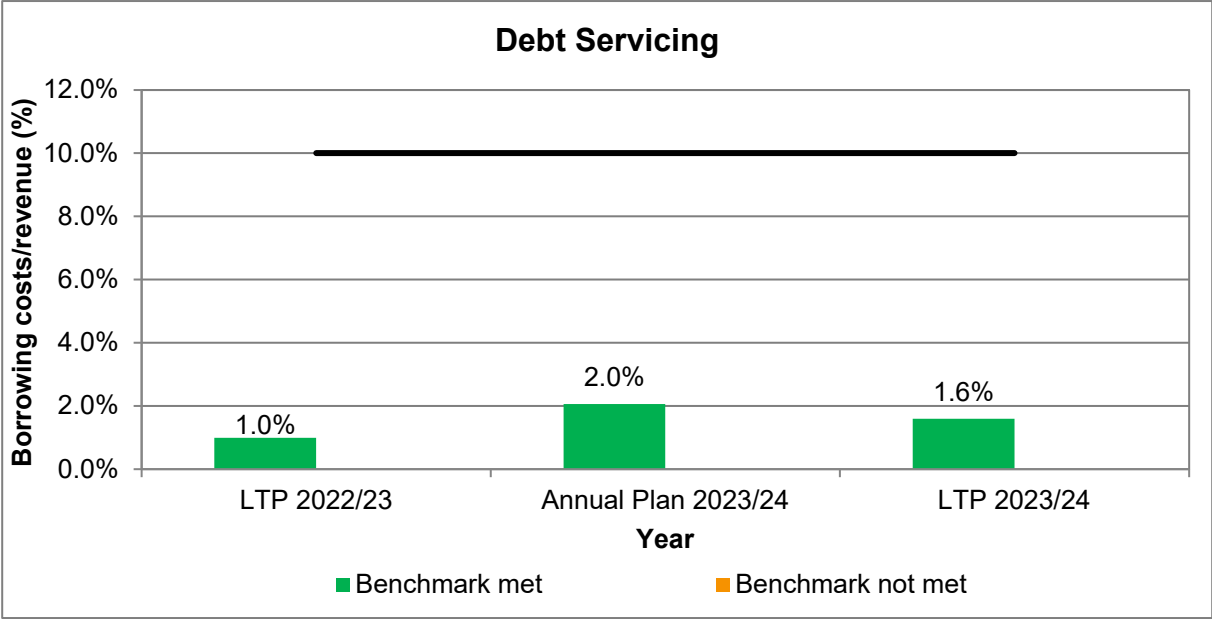
Essential Services

- For this benchmark, the Council’s planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network service.



Debt Servicing

- For this benchmark, the Council’s planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- Because Statistics New Zealand projects that the Council’s population will grow as fast as the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.



2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Whole of Council	AP	LTP
\$000		\$000	\$000
OPERATING			
8,519	General rates, uniform annual general charges, rates penalties	10,746	9,274
29,889	Targeted rates	33,008	32,787
2,415	Subsidies and grants for operating purposes	4,068	2,744
5,529	Fees and charges	5,882	5,723
500	Interest and dividend from investments	500	414
2,693	Local authorities fuel tax, fines, infringement fees, and other receipts	2,841	2,747
14,930	Land Sales	10,589	10,589
64,475	Total operating funding	67,633	64,277
Applications of operating funding			
37,395	Payments to staff and suppliers	40,537	38,484
11,232	Cost of Sales	6,774	6,774
600	Finance costs	1,455	1,266
1,474	Other operating funding applications	1,591	1,565
50,700	Total applications of operating funding	50,357	48,090
13,775	Surplus (deficit) of operating funding	17,276	16,188
CAPITAL			
Sources of capital funding			
3,689	Subsidies and grants for capital expenditure	4,566	3,150
2,192	Development and financial contributions	1,717	1,717
22,700	Increase (decrease) in debt	23,029	16,492
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
28,581	Total sources of capital funding	29,311	21,359
Applications of capital funding			
Capital expenditure			
21,450	- to meet additional demand	15,116	2,231
17,851	- to improve the level of service	11,880	7,072
10,978	- to replace existing assets	12,098	30,296
(8,280)	Increase(decrease) in reserves	7,148	(2,494)
357	Increase (decrease) in investments	345	442
42,356	Total applications of capital funding	46,587	37,547
(13,775)	Surplus (deficit) of capital funding	(17,276)	(16,188)
-	Funding Balance	-	-
10,857	Depreciation (not included in above FIS)	17,528	11,759
PUBLIC EQUITY			
13,775	Surplus (deficit) of operating funding from funding impact statement	17,276	16,188
(10,857)	Depreciation	(17,528)	(11,759)
3,689	Subsidies and grants for capital purposes	4,566	3,150
2,192	Development and financial contributions	1,717	1,717
-	- Gain (loss) on sales of assets	-	-
8,798	Net surplus (deficit) before tax in statement of financial performance	6,031	9,295

2022/23 AP \$000	Prospective Statement of Comprehensive Revenue and Expense		2023/24 AP \$000	2023/24 LTP \$000
REVENUE		NOTES		
Revenue from non-exchange transactions				
38,273	Rates		43,619	41,926
135	Penalties and Remissions		135	135
6,102	Subsidies and Grants	1	8,632	5,892
2,007	Regulatory fees	2	2,282	2,252
5,262	User fees and other income	3	5,651	5,478
2,192	Development and financial contributions		1,717	1,717
-	- Lump sum contributions		-	-
-	- Vested and previously unrecognized assets		-	-
-	- Gains (losses) on revaluation of forestry assets		-	-
Revenue from exchange transactions				
518	Direct charges revenue – full cost recovery	2	350	300
437	Rental revenue		442	442
500	Interest		500	413
-	- Dividends		-	-
-	- Profit on sale of assets		-	-
14,930	Land Sales		10,589	10,589
-	- Gains (losses) on revaluation of investment properties		-	-
70,356	TOTAL REVENUE		73,916	69,144
EXPENDITURE				
13,305	Employee benefit expenses	4	14,184	13,473
10,857	Depreciation and amortisation	5	17,528	11,759
600	Finance costs		1,456	1,266
-	- Valuation losses		-	-
-	- Loss on disposal of assets		-	-
11,232	Cost of Sales		6,774	6,774
25,564	Other expenses	6	27,944	26,575
61,558	TOTAL EXPENDITURE		67,886	59,848
8,798	SURPLUS/(DEFICIT) before tax		6,030	9,295
-	- Income tax expense		-	-
8,798	SURPLUS/(DEFICIT) after tax		6,030	9,295
Gain on asset revaluations				
3,843	Gains (loss) on revaluation of wastewater assets	7	4,556	2,644
5,241	Gains (loss) on revaluation of water assets	7	6,718	3,373
1,350	Gains (loss) on revaluation of stormwater assets	7	1,655	855
18,615	Gains (loss) on revaluation of roading assets	7	19,610	16,848
3,674	Gains (loss) on revaluation of property and park assets	7	8	4,076
7	Gains (loss) on revaluations of land assets	7	-	6
772	Gains (loss) on revaluation of building assets	7	-	714
33,502	Total gain on asset revaluations		32,547	28,516
-	- Gain on available for sale financial assets		-	-
-	- Gains (loss) on revaluation of investment bonds		-	-
-	- Gains (loss) on revaluation of share equities		-	-
-	- Total gain on available for sale financial assets		-	-
33,502	Total other comprehensive income		32,547	28,516
42,300	Total comprehensive income		38,577	37,811

Notes	Annual Plan 2023/24 variance to LTP 2023/2024	Variance \$000	Variance %
1	Subsidies and Grants - Waka Kotahi subsidies and Better Off Funding tranche 1	2,740	46%
2	Regulatory Fees - reclassification of dog fees now included in direct charges full cost recovery.	30	1%
3	User fees and other income - increase in waste collection/disposal income.	173	3%
4	Employee benefit expenses - Council approved reforecast for this 2022-23 financial year and Remuneration Authority adjustments to Elected members remuneration.	711	5%
5	Depreciation and amortisation - higher depreciation reflects the 30 June 2022 revaluation on Three waters, roading, waste, land and building assets.	5,769	49%
6	Other expenses - increases in insurance premiums, computer software and support requirement, the increased level of service in the waste management space.	1,369	5%
7	Higher revaluation gains are the result of higher expectations around growth across the district and increased construction costs which are main drivers for increase ins asset values.	4,031	14%

2022/23	Prospective Statement of	2023/24	2023/24
AP	Changes in Equity	AP	LTP
\$000		\$000	\$000
PUBLIC EQUITY			
919,324	Public equity balance at 1 July	1,049,173	939,985
Accumulated funds			
420,841	Balance at 1 July	394,674	410,897
8,798	Surplus/(Deficit)	6,030	9,295
-	- Transfer to restricted reserves	-	-
-	- Transfer from Revaluation Reserves as intended for sale	-	-
-	- Transfer from property revaluation reserve on disposal	-	-
429,639	Balance at 30 June	400,704	420,192
OTHER RESERVES			
Property revaluation reserve			
498,424	Balance 1 July	654,513	529,028
33,502	Revaluation gains/(loss)	32,547	28,516
-	- Transfer from property revaluation reserve as intended for sales	-	-
-	- Transfer to accumulated funds on disposal on property	-	-
531,926	Balance at 30 June	687,061	557,544
Fair value through other comprehensive revenue reserve			
(20)	Balance at 1 July	(14)	(20)
-	- Revaluation gains/(loss)	-	-
-	- Reclassification to surplus or deficit on disposal	-	-
(20)	Balance at 30 June	(14)	(20)
Restricted Reserves (trust and bequest funds)			
80	Balance at 1 July	-	80
-	- Transfer from accumulated funds	-	-
80	Balance at 30 June	-	80
531,986	Total other reserves	695,047	557,604
961,624	Public Equity 30 June	1,087,750	977,796

2022/23 AP \$000	Prospective Statement of Financial Position	2023/24 AP \$000	2023/24 LTP \$000
EQUITY			
429,639	Accumulated funds	400,704	420,192
531,926	Property revaluation reserve	687,061	557,543
(20)	Fair value through other comprehensive income revenue reserve	(14)	(20)
80	Restricted reserves	-	80
961,624	Total equity	1,087,750	977,795
REPRESENTED BY:			
Current assets			
11,972	Cash and cash equivalents	6,713	17,205
8,000	Other financial assets	3,000	8,000
625	Investment Bond	1,000	1,625
3,171	Receivables	5,231	3,171
-	Non Current assets held for sale	-	-
1,509	Inventories	5,119	1,509
25,277	Total current assets	21,063	31,510
Less current liabilities			
273	Agency and deposits	273	273
4,705	Payables and deferred revenue	9,963	4,705
1,010	Employee entitlements	761	1,010
-	Borrowings and other financial liabilities	-	-
5,988	Total current liabilities	10,997	5,988
19,289	Working capital	10,066	25,522
Non-current assets			
109	Available for sale financial assets	114	109
333	Loans and receivables	231	333
937	Intangible assets	907	2,311
469	Forestry assets	299	376
6,452	Investment property	6,735	1,772
981,740	Property, Plant and Equipment	1,139,934	1,006,871
990,040	Total non-current assets	1,148,220	1,011,772
Less non-current liabilities			
5	Provisions	-	5
47,700	Borrowings and other financial liabilities	70,535	59,492
47,705	Total non-current liabilities	70,535	59,497
961,624	Net assets (assets minus liabilities)	1,087,750	977,796

2022/23 AP \$000	Prospective Statement of Cash Flows	2023/24 AP \$000	2023/24 LTP \$000
CASHFLOWS FROM OPERATING ACTIVITIES			
54,930	Receipts from rates, fees and other revenue	60,767	58,147
500	Interest received	500	413
-	Dividends received	-	-
-	Net GST (paid)/received	-	-
(50,106)	Payments to suppliers and employees	(47,401)	(40,285)
(600)	Interest paid	(1,456)	-
4,724	Net cashflow from operating activities	12,411	18,275
CASHFLOWS FROM INVESTING ACTIVITIES			
14,930	Receipts from sale of property, plant and equipment (land)	10,589	10,589
-	Receipts from sale of property, plant and equipment	-	(6,774)
-	Receipts from sale of investments (term deposits)	(5,000)	-
	Receipts from the repayment of loans and receivables		-
(50,278)	Purchase of property, plant and equipment	(46,064)	(39,599)
-	Purchase of investment property	-	-
-	Purchase of intangibles	(29)	-
-	Purchase of forestry	-	-
-	Investment in loans and receivables	-	-
(35,348)	Net cash flow from investing activities	(40,504)	(35,784)
CASHFLOWS FROM FINANCING ACTIVITIES			
22,700	Proceeds of borrowing	22,835	21,450
-	Repayment of borrowing	-	(6,543)
22,700	Net cashflow from financing activities	22,835	14,907
(7,924)	Net increase/(decrease) in cash held	(5,259)	(2,603)
19,896	Cash at the beginning of the year	11,972	19,807
11,972	Closing cash held 30 June	6,713	17,205

Reserve Funds

Reserves are held to ensure that funds received for a particular purpose and any surplus created is managed in accordance with the reason for which the reserve was established. Interest is credited to surpluses held in reserves. Restricted reserves have rules that can be set by legal obligation that restrict the use that Council may put the funds to. The remaining Council created reserves are discretionary reserves which the Council has established for the fair and transparent use of monies. Below is a list of current reserves outlining the purpose for holding each reserve and the Council activity to which each reserve relates.

Prospective Statement of Reserve Movements	Opening Balance 2023/24 \$000	Transfers In 2023/24 \$000	Transfers Out 2023/24 \$000	Closing Balance 2023/24 \$000
GENERAL RESERVES				
General Reserves	(6,696)	6,296	(5,630)	(6,030)
Uniform Annual General Charge Reserves	304	24	(47)	281
Total General Reserves	(6,392)	6,320	(5,677)	(5,749)
TARGETED RESERVES				
Planning and Environment Rate	2,490	74	(107)	2,457
Economic Development Rate	-	-	-	-
Tracks and Waterways Charge	491	16	(20)	487
Tourism Rate	277	12	-	289
Waste Management and Collection Charge	(3,465)	170	-	(3,295)
District Library Charge	(1,196)	14	(91)	(1,273)
Molyneux Park Charge	(133)	26	-	(107)
District Works and Public Toilets Rate	2,329	135	(803)	1,661
District Water Supply	(10,098)	5,636	(244)	(4,706)
District Wastewater	(12,627)	2,650	(28)	(10,005)
Total Targeted Reserves	(21,932)	8,733	(1,293)	(14,492)
Specific and Other Reserves	170	945	(13)	1,102
Total Specific and Other Reserves	170	945	(13)	1,102
WARD TARGETED RESERVES				
Vincent Community Board Reserves				
Vincent Promotion Rate	-	-	-	-
Vincent Recreation and Culture Charge	(1,841)	492	(103)	(1,452)
Vincent Ward Services Rate	6,155	362	(2,462)	4,055
Vincent Ward Services Charge	(2)	8	-	6
Vincent Ward Specific Reserves	1,226	25	(3)	1,248
Vincent Ward Development Fund	676	13	(533)	156
Alex Town Centre Upgrade	(171)	-	-	(171)
Total Vincent Community Board Reserves	6,043	900	(3,101)	3,842

Prospective Statement of Reserve Movements	Opening Balance 2023/24 \$000	Transfers In 2023/24 \$000	Transfers Out 2023/24 \$000	Closing Balance 2023/24 \$000
Cromwell Community Board Reserves				
Cromwell Promotion Rate	-	-	-	-
Cromwell Recreation and Culture Charge	(1,350)	254	(54)	(1,150)
Cromwell Ward Services Rate	21,316	486	(2,175)	19,627
Cromwell Ward Services Charge	2	3	-	5
Cromwell Ward Specific Reserves	(324)	9	-	(315)
Cromwell Ward Development Fund	1,936	37	-	1,973
Total Cromwell Community Board Reserves	21,580	789	(2,229)	20,140
Māniatoto Community Board Reserves				
Māniatoto Promotion Rate	-	-	-	-
Māniatoto Recreation and Culture Charge	340	243	(15)	568
Māniatoto Ward Services Rate	(73)	133	(1)	59
Māniatoto Ward Services Charge	105	2	-	107
Māniatoto Ward Specific Reserves	258	5	-	263
Māniatoto Ward Development Fund	-	-	-	-
Total Māniatoto Community Board Reserves	630	383	(16)	997
Teviot Valley Community Board Reserves				
Teviot Valley Promotion	15	-	-	15
Teviot Valley Recreation and Culture	(240)	54	(69)	(255)
Teviot Ward Services Rate	977	22	(18)	981
Teviot Ward Services Charge	-	-	-	-
Teviot Ward Specific Reserves	-	-	-	-
Teviot Ward Development Fund	103	2	-	105
Total Teviot Valley Community Board Reserves	855	78	(87)	846
Total Reserves	954	18,148	(12,416)	6,686

The purpose of the reserve funds is to ring fence the revenue received for each rate funded activity to the rate group itself. This keeps surpluses/deficits in each activity separate from the other activities. This is broken down into general reserves, targeted reserves, and ward targeted reserves. Transfers to and from these reserves are made at Council discretion.

Specific reserves include McArthur Book Committee, Anderson Trust Facilities and A. George Trust. Other reserves include Chatto Creek, Clyde, Omakau, Taieri Lake recreation reserve committee reserves. All such funds are available only for the purpose specified.

Annual Plan 2022/23 \$	Capital Expenditure	Annual Plan 2023/24 \$	LTP Year 3 2023/24 \$
WATER			
32,175	Council Vehicle purchases	46,475	46,475
530,000	Water Supply Improvements - Alexandra	530,000	530,000
45,000	Water Supply Improvements - Cromwell	45,000	45,000
4,700,000	Water Supply Improvements - Cromwell Water Treatment Plant Upgrade	4,700,000	4,700,000
-	Water Supply Improvements - Naseby	150,000	150,000
-	Water Supply Improvements - Omakau	150,000	150,000
-	Water Supply Improvements - Roxburgh	300,000	300,000
7,282,000	Water Supply Lake Dunstan Water Supply	-	-
900,000	Water Supply Other	-	-
820,721	Water Supply Pipe Renewals	820,721	820,721
513,865	Water Supply Piped Network Fixture Renewals	731,824	731,824
496,974	Water Supply Renewals Mechanical and Process Plant	496,974	496,974
15,320,735	Total Water	7,970,994	7,970,994
WASTEWATER			
4,700,000	Wastewater Improvements Clyde	-	-
956,409	Wastewater Renewals Piped Network Renewals	135,785	135,785
500,000	Wastewater Improvements - Alexandra	1,200,000	1,200,000
	Wastewater Treatment Plant Upgrade		
	Wastewater Improvements - Alexandra	370,000	370,000
10,000	Wastewater Improvements - Districtwide	960,000	960,000
20,000	Wastewater Improvements - Cromwell	20,000	20,000
191,696	Wastewater Renewals Mechanical and Process Plant	243,090	243,090
1,140,000	Wastewater Other	-	-
-	Wastewater Renewals Reticulation	838,484	838,484
800,000	Wastewater Improvements - Lake Roxburgh Village	-	-
-	Wastewater Improvements - Roxburgh	100,000	100,000
8,318,105	Total Wastewater	3,867,359	3,867,359
STORMWATER RENEWALS PIPED NETWORK RENEWALS			
380,000	Stormwater Pipe Renewals	380,000	380,000
380,000	Total Stormwater Renewals Piped Network Renewals	380,000	380,000
ROADING			
50,000	Carpark Renewals	250,000	250,000
84,150	Council Vehicle purchases	-	-
440,000	Drainage Renewals Roading	440,000	440,000
400,000	Footpath Renewals	300,000	300,000
1,830,000	Gravel Road Renewals	1,830,000	1,830,000
2,230,000	Minor improvements	250,000	1,950,000
1,560,000	Sealed Road Renewals	1,320,000	1,320,000
510,000	Structures Renewal	510,000	510,000
185,000	Traffic Services Renewals	120,000	120,000
7,289,150	Total Roading	5,020,000	6,720,000

Annual Plan 2022/23 \$	Capital Expenditure	Annual Plan 2023/24 \$	LTP Year 3 2023/24 \$
ENVIRONMENTAL SERVICES			
400,000	Waste Disposal	-	-
8,200	Litter Bins	8,200	8,200
408,200	Total Environmental Services	8,200	8,200
PLANNING AND REGULATORY			
133,925	Council Vehicle purchases	163,900	163,900
58,250	Planning – Dog pound	58,250	58,250
192,175	Total Planning and Regulatory	222,150	222,150
PROPERTY AND COMMUNITY FACILITIES			
3,500	William Fraser Building	183,500	183,500
5,000	Admin Building Cromwell	3,729,001	3,729,001
13,000	Admin Building Maniototo	-	-
-	Admin Building Teviot Valley	30,000	30,000
153,500	Elderly Persons Housing	199,300	199,300
30,000	Property General District	30,000	30,000
-	Property Maintenance District	20,955	20,955
1,424,000	Alexandra Aerodrome	-	-
5,000	Property General Vincent	5,000	5,000
-	Alexandra Community Centre	584,500	-
-	Molyneux Stadium	1,380,000	1,380,000
-	Public Toilet Vincent	11,000	11,000
5,000	Property General Cromwell	1,600,000	1,600,000
-	Memorial Hall Cromwell	7,717,874	7,717,874
-	Tarras Community Centre	1,706,770	1,706,770
12,659,525	Cromwell Town Centre	-	-
5,000	Cromwell Public Toilets	240,000	5,000
10,000	Clyde Hall	222,500	40,000
12,000	Ophir Hall	-	-
-	Poolburn Hall	57,000	57,000
71,500	Clyde Museums	-	400,000
15,000	Property General Maniototo	5,000	5,000
-	Pioneer Store Naseby	21,000	21,000
97,000	Maniototo Stadium	-	-
4,750	Maniototo Arts Centre	8,500	8,500
10,000	Community Halls Maniototo	6,000	6,000
12,500	Public Hall Naseby	3,200	3,200
1,200	Maniototo Public Toilets	350,000	350,000
55,000	Community Halls Teviot	50,000	50,000
494,000	Roxburgh Entertainment Centre	-	-
4,000	Teviot Valley Public Toilet	1,500	1,500
15,090,475	Total Property and Community Facilities	18,162,600	17,560,600
POOLS PARKS AND CEMETERIES			
50,000	Alexandra Cemetery	26,000	26,000
335,500	Alexandra Town Centre	323,500	323,500
24,800	Anderson Park	89,800	74,800
-	Clutha Management	5,000	5,000
49,523	Clyde Fraser Domain	6,134	6,134
47,900	Clyde Recreation Reserve	11,500	11,500
-	Cromwell Cemetery	-	-
38,935	Cromwell Pool	508,931	329,156

Annual Plan 2022/23 \$	Capital Expenditure	Annual Plan 2023/24 \$	LTP Year 3 2023/24 \$
210,800	Cromwell Reserves	151,000	114,500
154,000	Māniatoto Reserves	48,000	48,000
1,500	Millers Flat Recreation Reserve	1,500	1,500
48,800	Molyneux Park	17,950	15,450
145,613	Molyneux Pool	527,878	127,878
-	Naseby Cemetery	-	-
7,000	Naseby Swimming Dam	7,000	7,000
-	Omakau Cemetery	-	-
214,000	Omakau Recreation Reserve	40,000	40,000
33,050	Other Reserves Alexandra	28,200	28,200
2,000	Oturehua Domain	-	-
5,000	Parks and Recreation Clyde	5,000	5,000
-	Parks and Recreation Omakau	-	1,000,000
49,470	Pioneer Park	130,500	122,500
-	Ranfurly Cemetery	-	-
2,500	Ranfurly Pool	27,000	27,000
-	Roxburgh Pool	-	-
30,500	Roxburgh Reserves	35,000	30,000
5,000	Taieri Lake Recreation Reserves	-	-
1,500	Teviot Valley Walkways	1,500	1,500
16,000	Trails Maintenance	21,000	16,000
1,473,391	Total Pools Parks and Cemeteries	2,012,393	2,360,618
SERVICE CENTRES AND LIBRARIES			
1,100,000	Cromwell Town Centre	-	-
159,035	Libraries	488,535	159,035
1,800	Library Alexandra	613,300	1,800
3,350	Library Cromwell	2,652	2,652
200	Library Māniatoto	200	200
1,000	Library Roxburgh	-	-
1,265,385	Total Service Centre and Libraries	1,104,687	163,687
GOVERNANCE AND CORPORATE SERVICES			
50,000	Administration Building	50,000	50,000
85,000	Business Analyst/Application Support	-	-
37,500	Central Otago Urban Aerial Renewal	-	-
230,864	Council Vehicle purchases	94,419	94,419
65,000	Digital Display and Kiosk Renewal	-	-
4,000	Door Counter Renewal	-	-
5,000	Online Services – My CODC digital customer portal	-	-
10,000	Projector/Screen/Displays Renewal	-	-
5,000	Cyber Security	26,000	26,000
10,000	Strategy and Development ERP	-	-
2,500	Geographic Information Systems	95,000	95,000
3,000	Strategy and Development Internet and Network	-	-
10,000	Information and Records Management	1,100	1,100
2,500	Strategy and Development ISSM	-	-
5,000	Strategy and Development Server, Storage and Back-up	-	-
5,000	User ICT	29,000	29,000
10,000	Enhanced Customer Experience Digital Services	50,000	50,000
540,364	Total Governance and Corporate Services	345,519	345,519
50,277,980	TOTAL CAPITAL EXPENDITURE	39,094,202	39,599,127

2022/23 Prospective Funding Impact Statement		2023/24	2023/24
AP	Water	AP	LTP
\$000		\$000	\$000
OPERATING			
-	General rates, uniform annual general charges, rates penalties	-	-
5,486	Targeted rates	6,731	5,955
-	Subsidies and grants for operating purposes	228	529
31	Fees and charges	30	30
-	Interest & dividends from investments	-	-
2,081	Internal charges and overheads recovered	1,811	1,609
-	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-
-	Land sales	-	-
7,599	Total operating funding	8,870	8,123
Applications of operating funding			
3,287	Payments to staff and suppliers	3,650	3,327
-	Cost of sales	-	-
270	Finance costs	443	443
2,306	Internal charges and overheads applied	2,213	2,032
5	Other operating funding applications	7	7
5,869	Total applications of operating funding	6,314	5,809
1,730	Surplus (deficit) of operating funding	2,557	2,313
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
1,070	Development and financial contributions	832	832
7,000	Increase (decrease) in debt	9,381	4,381
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
8,070	Total sources of capital funding	10,214	5,214
Applications of capital funding			
Capital expenditure			
7,357	- to meet additional demand	75	1,406
5,600	- to improve the level of service	5,800	4,244
2,364	- to replace existing assets	2,096	2,321
(5,521)	Increase(decrease) in reserves	4,799	(444)
-	Increase (decrease) in investments	-	-
9,800	Total applications of capital funding	12,770	7,527
(1,730)	Surplus (deficit) of capital funding	(2,557)	(2,313)
-	Funding balance	-	-
1,571	Depreciation (not included in above FIS)	2,677	1,794
1,683	<i>*Volumetric Charges for water (included in Targeted Rates)</i>	1,716	1,683

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Wastewater	AP	LTP
\$000		\$000	\$000
OPERATING			
-	General rates, uniform annual general charges, rates penalties	-	-
4,687	Targeted rates	5,147	4,769
-	Subsidies and grants for operating purposes	-	-
26	Fees and charges	61	61
-	Interest & dividends from investments	-	-
55	Internal charges and overheads recovered	84	68
-	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-
-	Land sales	-	-
4,768	Total operating funding	5,292	4,897
Applications of operating funding			
1,443	Payments to staff and suppliers	1,443	1,443
-	Cost of sales	-	-
256	Finance costs	355	355
1,250	Internal charges and overheads applied	1,269	970
265	Other operating funding applications	277	277
3,214	Total applications of operating funding	3,344	3,045
1,554	Surplus (deficit) of operating funding	1,948	1,851
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	461	-
709	Development and financial contributions	455	455
4,700	Increase (decrease) in debt	3,107	1,570
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
5,409	Total sources of capital funding	4,023	2,026
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	374
7,170	- to improve the level of service	2,650	1,918
1,148	- to replace existing assets	1,217	1,575
(1,356)	Increase(decrease) in reserves	2,103	10
-	Increase (decrease) in investments	-	-
6,962	Total applications of capital funding	5,971	3,877
(1,554)	Surplus (deficit) of capital funding	(1,948)	(1,851)
-	Funding balance	-	-
1,304	Depreciation (not included in above FIS)	2,503	1,307

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Stormwater	AP	LTP
\$000		\$000	\$000
OPERATING			
-	General rates, uniform annual general charges, rates penalties	-	-
590	Targeted rates	567	571
-	Subsidies and grants for operating purposes	-	-
-	Fees and charges	-	-
-	Interest & dividends from investments	-	-
23	Internal charges and overheads recovered	32	60
-	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-
-	Land sales	-	-
613	Total operating funding	599	631
Applications of operating funding			
77	Payments to staff and suppliers	77	77
-	Cost of sales	-	-
-	Finance costs	-	-
113	Internal charges and overheads applied	97	79
13	Other operating funding applications	14	14
203	Total applications of operating funding	188	170
409	Surplus (deficit) of operating funding	411	461
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
-	Development and financial contributions	-	-
-	Increase (decrease) in debt	-	-
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
-	Total sources of capital funding	-	-
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	-
-	- to improve the level of service	-	-
380	- to replace existing assets	380	380
29	Increase(decrease) in reserves	31	83
-	Increase (decrease) in investments	-	-
409	Total applications of capital funding	411	463
(409)	Surplus (deficit) of capital funding	(411)	(463)
-	Funding balance	-	-
390	Depreciation (not included in above FIS)	611	380

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Roading	AP	LTP
\$000		\$000	\$000
OPERATING			
5,058	General rates, uniform annual general charges, rates penalties	5,686	5,246
235	Targeted rates	475	571
2,167	Subsidies and grants for operating purposes	2,233	2,233
22	Fees and charges	22	22
-	Interest & dividends from investments	-	-
1,557	Internal charges and overheads recovered	1,574	1,553
241	Local authorities fuel tax, fines, infringement fees, and other receipts	241	241
	Land sales	-	-
9,279	Total operating funding	10,230	9,866
Applications of operating funding			
4,493	Payments to staff and suppliers	4,425	4,543
-	Cost of sales	-	-
-	Finance costs	-	-
2,355	Internal charges and overheads applied	2,638	2,407
6	Other operating funding applications	6	6
6,854	Total applications of operating funding	7,070	6,956
2,425	Surplus (deficit) of operating funding	3,160	2,909
CAPITAL			
Sources of capital funding			
3,649	Subsidies and grants for capital expenditure	3,427	3,147
413	Development and financial contributions	429	429
-	Increase (decrease) in debt	-	-
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
4,062	Total sources of capital funding	3,856	3,576
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	313
2,630	- to improve the level of service	550	756
4,659	- to replace existing assets	4,470	5,401
(802)	Increase(decrease) in reserves	1,996	15
-	Increase (decrease) in investments	-	-
6,487	Total applications of capital funding	7,016	6,485
(2,425)	Surplus (deficit) of capital funding	(3,160)	(2,909)
-	Funding balance	-	-
3,879	Depreciation (not included in above FIS)	7,786	4,297

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Environmental Services	AP	LTP
\$000		\$000	\$000
OPERATING			
-	General rates, uniform annual general charges, rates penalties	1,195	-
4,510	Targeted rates	3,686	4,593
-	Subsidies and grants for operating purposes	-	-
390	Fees and charges	493	540
-	Interest & dividends from investments	-	-
-	Internal charges and overheads recovered	-	(1)
1,230	Local authorities fuel tax, fines, infringement fees, and other receipts	1,450	1,334
-	Land sales	-	-
6,130	Total operating funding	6,826	6,467
Applications of operating funding			
5,518	Payments to staff and suppliers	6,045	5,810
-	Cost of sales	-	-
-	Finance costs	-	-
537	Internal charges and overheads applied	588	548
15	Other operating funding applications	15	15
6,070	Total applications of operating funding	6,648	6,374
60	Surplus (deficit) of operating funding	177	93
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
-	Development and financial contributions	-	-
-	Increase (decrease) in debt	-	-
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
-	Total sources of capital funding	-	-
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	-
200	- to improve the level of service	-	-
208	- to replace existing assets	8	8
(348)	Increase(decrease) in reserves	169	85
-	Increase (decrease) in investments	-	-
60	Total applications of capital funding	177	93
(60)	Surplus (deficit) of capital funding	(177)	(93)
-	Funding balance	-	-
109	Depreciation (not included in above FIS)	177	87

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Planning and Regulatory	AP	LTP
\$000		\$000	\$000
OPERATING			
-	General rates, uniform annual general charges, rates penalties	-	-
2,656	Targeted rates	3,308	3,075
-	Subsidies and grants for operating purposes	-	-
2,244	Fees and charges	2,520	2,270
-	Interest & dividends from investments	-	-
38	Internal charges and overheads recovered	45	12
776	Local authorities fuel tax, fines, infringement fees, and other receipts	786	786
-	Land sales	-	-
5,714	Total operating funding	6,659	6,143
Applications of operating funding			
4,680	Payments to staff and suppliers	5,340	4,875
-	Cost of sales	-	-
-	Finance costs	-	-
1,262	Internal charges and overheads applied	1,323	1,277
3	Other operating funding applications	3	3
5,945	Total applications of operating funding	6,666	6,155
(231)	Surplus (deficit) of operating funding	(7)	(12)
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
-	Development and financial contributions	-	-
-	Increase (decrease) in debt	-	-
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
-	Total sources of capital funding	-	-
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	-
-	- to improve the level of service	-	-
192	- to replace existing assets	222	-
(423)	Increase(decrease) in reserves	(229)	(12)
-	Increase (decrease) in investments	-	-
(231)	Total applications of capital funding	(7)	(12)
231	Surplus (deficit) of capital funding	7	12
-	Funding balance	-	-
104	Depreciation (not included in above FIS)	135	153

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Pools Parks and Cemeteries	AP	LTP
\$000		\$000	\$000
OPERATING			
(2)	General rates, uniform annual general charges, rates penalties	(1)	(1)
6,300	Targeted rates	5,826	6,389
2	Subsidies and grants for operating purposes	132	2
1,045	Fees and charges	898	1,045
-	Interest & dividends from investments	-	-
585	Internal charges and overheads recovered	594	580
176	Local authorities fuel tax, fines, infringement fees, and other receipts	176	176
-	Land sales	-	-
8,106	Total operating funding	7,624	8,191
Applications of operating funding			
4,381	Payments to staff and suppliers	4,679	4,458
-	Cost of sales	-	-
1	Finance costs	2	1
1,512	Internal charges and overheads applied	1,569	1,525
268	Other operating funding applications	277	273
6,163	Total applications of operating funding	6,527	6,257
1,944	Surplus (deficit) of operating funding	1,097	1,934
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
-	Development and financial contributions	-	-
-	Increase (decrease) in debt	-	-
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
-	Total sources of capital funding	-	-
Applications of capital funding			
Capital expenditure			
330	- to meet additional demand	300	5
221	- to improve the level of service	574	1
922	- to replace existing assets	1,089	2,354
469	Increase(decrease) in reserves	(867)	(428)
1	Increase (decrease) in investments	1	1
1,944	Total applications of capital funding	1,097	1,934
(1,944)	Surplus (deficit) of capital funding	(1,097)	(1,934)
-	Funding balance	-	-
1,848	Depreciation (not included in above FIS)	1,330	1,958

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Property and Community Facilities	AP	LTP
\$000		\$000	\$000
OPERATING			
335	General rates, uniform annual general charges, rates penalties	579	572
2,257	Targeted rates	3,610	2,992
-	- Subsidies and grants for operating purposes	418	-
1,655	Fees and charges	1,761	1,639
-	- Interest & dividends from investments	-	-
1,430	Internal charges and overheads recovered	1,616	1,441
65	Local authorities fuel tax, fines, infringement fees, and other receipts	65	65
14,930	Land sales	10,589	10,589
20,672	Total operating funding	18,637	17,297
Applications of operating funding			
2,781	Payments to staff and suppliers	3,334	3,082
11,232	Cost of sales	6,774	6,774
-	- Finance costs	394	394
1,569	Internal charges and overheads applied	1,934	1,653
336	Other operating funding applications	350	344
15,918	Total applications of operating funding	12,787	12,247
4,755	Surplus (deficit) of operating funding	5,850	5,050
CAPITAL			
Sources of capital funding			
40	Subsidies and grants for capital expenditure	588	3
-	- Development and financial contributions	-	-
11,000	Increase (decrease) in debt	8,041	8,041
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
11,040	Total sources of capital funding	8,628	8,044
Applications of capital funding			
Capital expenditure			
12,660	- to meet additional demand	14,741	132
1,674	- to improve the level of service	1,763	158
757	- to replace existing assets	1,658	17,271
659	Increase(decrease) in reserves	(3,729)	(4,511)
45	Increase (decrease) in investments	45	45
15,795	Total applications of capital funding	14,479	13,094
(4,755)	Surplus (deficit) of capital funding	(5,850)	(5,050)
-	- Funding balance	-	-
1,120	Depreciation (not included in above FIS)	1,879	1,247

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Service Centres and Libraries	AP	LTP
\$000		\$000	\$000
OPERATING			
333	General rates, uniform annual general charges, rates penalties	340	194
1,213	Targeted rates	1,346	1,333
-	- Subsidies and grants for operating purposes	973	-
18	Fees and charges	18	18
-	- Interest & dividends from investments	-	-
(23)	Internal charges and overheads recovered	24	23
9	Local authorities fuel tax, fines, infringement fees, and other receipts	9	9
-	- Land sales	-	-
1,549	Total operating funding	2,710	1,576
Applications of operating funding			
951	Payments to staff and suppliers	1,084	931
	Cost of sales	-	-
-	- Finance costs	-	-
492	Internal charges and overheads applied	513	509
1	Other operating funding applications	1	1
1,445	Total applications of operating funding	1,599	1,441
105	Surplus (deficit) of operating funding	1,111	136
CAPITAL			
Sources of capital funding			
-	- Subsidies and grants for capital expenditure	-	-
-	- Development and financial contributions	-	-
-	- Increase (decrease) in debt	-	-
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
-	Total sources of capital funding	-	-
Applications of capital funding			
Capital expenditure			
1,100	- to meet additional demand	-	-
165	- to improve the level of service	493	164
-	- to replace existing assets	612	-
(1,161)	Increase(decrease) in reserves	6	(73)
-	- Increase (decrease) in investments	-	-
105	Total applications of capital funding	1,111	90
(105)	Surplus (deficit) of capital funding	(1,111)	(90)
-	Funding balance	-	-
105	Depreciation (not included in above FIS)	90	88

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Community, Economic and Strategic Development	AP	LTP
\$000		\$000	\$000
OPERATING			
1,823	General rates, uniform annual general charges, rates penalties	1,722	1,857
1,670	Targeted rates	2,006	2,056
246	Subsidies and grants for operating purposes	85	(20)
64	Fees and charges	44	64
-	- Interest & dividends from investments	-	-
18	Internal charges and overheads recovered	18	14
53	Local authorities fuel tax, fines, infringement fees, and other receipts	73	53
-	- Land sales	-	-
3,873	Total operating funding	3,947	4,024
Applications of operating funding			
2,398	Payments to staff and suppliers	2,487	2,472
-	- Cost of sales	-	-
2	Finance costs	2	2
849	Internal charges and overheads applied	881	846
558	Other operating funding applications	615	644
3,807	Total applications of operating funding	3,985	3,964
66	Surplus (deficit) of operating funding	(38)	61
CAPITAL			
Sources of capital funding			
-	- Subsidies and grants for capital expenditure	90	-
-	- Development and financial contributions	-	-
-	- Increase (decrease) in debt	-	-
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
-	Total sources of capital funding	90	-
Applications of capital funding			
Capital expenditure			
-	- to meet additional demand	-	-
-	- to improve the level of service	-	-
-	- to replace existing assets	-	-
64	Increase(decrease) in reserves	50	58
3	Increase (decrease) in investments	3	3
66	Total applications of capital funding	52	61
(66)	Surplus (deficit) of capital funding	38	(61)
-	- Funding balance	-	-
25	Depreciation (not included in above FIS)	7	20

2022/23	Prospective Funding Impact Statement	2023/24	2023/24
AP	Governance and Corporate Services	AP	LTP
\$000		\$000	\$000
OPERATING			
974	General rates, uniform annual general charges, rates penalties	1,225	1,600
285	Targeted rates	306	289
-	Subsidies and grants for operating purposes	-	-
36	Fees and charges	36	36
500	Interest & dividends from investments	500	413
7,033	Internal charges and overheads recovered	7,620	6,921
143	Local authorities fuel tax, fines, infringement fees, and other receipts	41	83
-	Land sales	-	-
8,970	Total operating funding	9,727	9,341
Applications of operating funding			
7,384	Payments to staff and suppliers	7,972	7,466
-	Cost of sales	-	-
72	Finance costs	88	72
549	Internal charges and overheads applied	588	364
3	Other operating funding applications	23	3
8,009	Total applications of operating funding	8,671	7,905
961	Surplus (deficit) of operating funding	1,056	1,435
CAPITAL			
Sources of capital funding			
-	Subsidies and grants for capital expenditure	-	-
-	Development and financial contributions	-	-
-	Increase (decrease) in debt	2,500	2,500
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
-	Total sources of capital funding	2,500	2,500
Applications of capital funding			
Capital expenditure			
3	- to meet additional demand	-	-
190	- to improve the level of service	50	-
347	- to replace existing assets	346	346
112	Increase(decrease) in reserves	2,955	3,281
309	Increase (decrease) in investments	206	309
961	Total applications of capital funding	3,556	3,936
(961)	Surplus (deficit) of capital funding	(1,056)	(1,436)
-	Funding balance	-	-
404	Depreciation (not included in above FIS)	334	427

Rating Policy

Extract from Local Government (Rating) Act 2002

Schedule 2 – Matters that may be used to define categories of Rateable Land

1. The use to which the land is put.
2. The activities that are permitted, controlled, or discretionary for the area in which the land is situated, and the rules to which the land is subject under an operative district plan or regional plan under the Resource Management Act 1991.
3. The activities that are proposed to be permitted, controlled, or discretionary activities, and the proposed rules for the area in which the land is situated under a proposed district plan or proposed regional plan under the Resource Management Act 1991, but only if –
 - a. no submissions in opposition have been made under clause 6 of Schedule 1 of that Act on those proposed activities or rules, and the time for making submissions has expired; or
 - b. all submissions in opposition, and any appeals, have been determined, withdrawn, or dismissed.
4. The area of land within each rating unit.
5. The provision or availability to the land of a service provided by, or on behalf of, the local authority.
6. Where the land is situated.
7. The annual value of the land.
8. The capital value of the land.
9. The land value of the land.

Schedule of rates (Funding Impact Statement – rates)

General

Uneconomic Rates: Rates levied on any one rating unit of less than \$10 for the year are deemed by the Council to be uneconomic to collect.

Allocation: Where a payment made by a ratepayer is less than the amount now payable, the Council will apply the payment firstly to any arrears from previous years, and then proportionately across all current year rates due.

Invoice Rounding: Where an invoice owing is under \$1, this will be written-off.

Due Dates for Payment of Rates

All rates other than metered water charges will be payable in four instalments due on:

- 21 August 2023
- 20 November 2023
- 20 February 2024
- 20 May 2024

Charges for Metered Water will be Due On

Bannockburn, Ranfurly, Naseby, Patearoa, Omakau, Clyde and Roxburgh:

- 26 October 2023, reading taken in September 2023
- 26 April 2024, reading taken in March 2024

Cromwell and Pisa Moorings:

- 21 December 2023, reading taken in November 2023
- 27 June 2024, reading taken in May 2024

Alexandra:

- 23 November 2023, reading taken in October 2023
- 23 May 2024, reading taken in April 2024

Read dates are an approximation depending on property numbers.

Penalties

The Council will apply penalties under section 57 and 58 of the Local Government (Rating) Act 2002 on unpaid rates (other than metered water rates) as follows:

- 10% on any outstanding amount of any instalment not paid by the due date.
- The penalty will be applied on 28 August 2023, 27 November 2023, 27 February 2024 and 27 May 2024 respectively for each instalment;
- 10% on amounts outstanding from earlier years, such penalty being applied on 1 October and 1 April.
- Requests for waiver of penalties should be sent, in writing, to the Rates Officer as per Council Remission of Penalties Policy.

The Council will apply penalties under section 57 and 58 of the Local Government (Rating) Act 2002 on unpaid metered water rates as follows:

- 10% on any metered water rates unpaid after the due date. The penalty will be applied on the date below for the respective instalments:
 - Bannockburn, Ranfurly, Naseby, Patearoa, Omakau, Clyde and Roxburgh – 2 November 2023 and 3 May 2024
 - Cromwell and Pisa Moorings – 15 January 2024 and 4 July 2024
 - Alexandra – 30 November 2023 and 30 May 2024
- Requests for waiver of penalties on water accounts should be sent, in writing, to the Water Billing Officer, in accordance with the Council's Remission of Penalties Policy.

Differentials based on Land Use

The Council proposes to use this matter to differentiate the general rate, tourism rate, promotion rate, wastewater rate (2nd and Subsequent pan/urinal).

The differential categories are:

General Rate

The General Rate differentials exist to ensure that the overall increase in rates liability for the Dams remain closely aligned with the overall average increase in rates.

Large Dams: Clyde Dam – Earnscluegh and Roxburgh Dam – Roxburgh. Paerau Dam – Mānīatoto Teviot Dams – Roxburgh. All other properties.

Tourism and Promotion

Residential – all rating units categorised as residential by Council's valuations service provider.

Rural – all rating units used categorised as dairy, horticulture, forestry, mining, lifestyle or specialist agricultural use by Council's valuation service provider.

Commercial and industrial – all rating units categorised as commercial or industrial by Council's valuation service provider.

Dams, Utilities and Other - the Clyde Dam, Roxburgh Dam, Paerau Dam, Teviot Dam and all rating units categorised as utilities by Council's valuation service provider, sports groups and other non-commercial community groups.

Wastewater Additional Pan/Urinal

Commercial properties providing accommodation including motels, camping grounds and commercial rest homes for the elderly.

Differentials based on Location

Molyneux Park Rate

- The Council uses this matter to assess rates for the Molyneux Park Rate
- Vincent - all rating units within the area covered by Vincent Community Board
- District - all other rating units in the district located outside of the area covered by Vincent Community Board

Refer to the Molyneux Park map on the Council website under Property & Rates quick links.

Ward Services, Work and Services Charge, Recreation & Culture Charge and Promotions Rate

These rates are assessed differentially on the following locations:

- Vincent – the area covered by the Vincent Community Board
- Cromwell – the area covered by the Cromwell Community Board
- Teviot Valley – the area covered by the Teviot Valley Community Board
- Mānīatoto – the area covered by the Maniototo Community Board

Refer to the ward map on the Council website under Property & Rates quick links

Differentials based on Availability of Service

Water Supply

The categories for the proposed water supply rates are:

- Connected – any rating unit (including vacant sections) that is connected to (lateral/s provided) a council operated water supply
- Serviceable – any rating unit (including vacant sections) that is not connected to (no lateral provided) a council operated wastewater system but is within 100 metres of a wastewater network

Wastewater

The categories for the proposed wastewater rates are:

- Connected – any rating unit (including vacant sections) that is connected to (lateral/s provided) a council operated wastewater system
- Serviceable – any rating unit (including vacant sections) that is not connected to (no lateral provided) a council operated wastewater system but is within 30 metres of a wastewater network

Environmental Services - Waste Management

The categories for waste management rates are:

- Waste management with collection – wheelie bins are provided by the Council and a kerb-side collection service is available to the rating unit
- Waste management without collection – no wheelie bins are provided, and no weekly collection service is available to the rating unit
- Additional rubbish bin – additional rubbish bins supplied over and above the initial supply of service
- Additional mixed recycle bin – additional mixed recycle bins supplied over and above the initial supply of service
- Additional glass recycle bin – additional glass recycle bins supplied over and above the initial supply of service
- Additional organics bin – additional organics bins supplied over and above the initial supply of service

Water Rates and Charges

These targeted rates are assessed differentially, per connection to any rating unit (including vacant sections) within the district which is either connected to (lateral provided) at 100% charge, or serviceable, any rating unit (including vacant sections) that is not connected (no lateral provided) to a council operated water supply but is within 100 metres of a water supply reticulation system, at 50% charge. Rating units which are not connected to a scheme, and which are not serviceable will not be liable for this rate. The rates for the water supply are shown below:

CONNECTED (LATERAL PROVIDED) \$	SERVICEABLE (NO LATERAL PROVIDED) \$
499.70 per connection	249.50

The Council sets targeted rates for water charges that are based on volume of water supplied to consumers who will be metered and billed under the Council Water Supply Bylaw 2008. The charge will be \$0.60 per cubic metre for all users on a Council supply with either a water meter, or an unmetered restricted flow.

The Council sets a targeted rate for the Ripponvale Water Scheme Upgrade as a fixed charge per rating unit within the Ripponvale community.

The targeted rate is based as a uniform charge for each rating unit for a finite ten-year period as follows:

WATER RATES		\$
Ripponvale Water Management (targeted rate payment per year)		\$602.57

(Refer to the Ripponvale Water Upgrade Scheme map on the Council website under Property & Rates quick links).

Waste Management and Waste Collection Charges

Where the Council waste collection service is available the charge is set on the basis of the number of containers of waste that the Council collects as part of its standard waste collection service, which is one household rubbish bin, one mixed recycling bin, one glass recycling bin and one organics bin. Red lid wheelie bin for refuse will be collected fortnightly, yellow lid wheelie bin for mixed recyclables will be collected fortnightly. Blue lid wheelie bin for glass recyclables will be collected every 4 weeks and green lid wheelie bin for organics will be collected weekly. Where a household rubbish bin, mixed recycling bin, glass recycling bin or organics bin is provided in addition to the standard service Council will charge additional rates per additional bin. Standard waste collection service is compulsory for all improved residential rating units that are situated within a collection area.

Refer to the Ward map on the Council website under Property & Rates quick links.

WASTE MANAGEMENT AND COLLECTION RATES AND CHARGES			\$
Waste collection with collection 4 bins (availability of service)	Per rating unit		487.14
Waste collection additional household rubbish bin (red) 240L	Per additional bin		283.51
Waste collection additional household rubbish bin (red) 140L	Per additional bin		165.63
Waste collection additional mixed recycling bin (yellow)	Per additional bin		82.81
Waste collection additional glass recycling bin (blue)	Per additional bin		38.97
Waste collection additional organics bin (green)	Per additional bin		92.56

The Council sets a waste management charge which contributes to Environmental education and districtwide waste collection activities such as public bins. All residential land in the district is liable for this charge which is a uniform amount per rating unit.

WASTE MANAGEMENT AND COLLECTION RATES AND CHARGES			\$
Waste management charge (no collection from rating unit)	Per rating unit		107.86

Wastewater Rates and Charges

The Council sets a targeted rate for wastewater as a uniform charge assessed differentially per connection to any rating unit (including vacant sections) within the district which are connected to (lateral/s provided) a council operated wastewater system at 100% or serviceable, any rating unit (including vacant sections) that is not connected to (no lateral provided) a council operated wastewater scheme, but is within 30 metres of a wastewater drain at 50%. Rating units which are not connected to a scheme, and which are not serviceable will not be liable for this rate. The Council sets a targeted rate as a uniform charge for each additional pan or urinal in excess of one for those rating units providing commercial accommodation or commercial rest homes for the elderly. The rates for this service are shown below:

CONNECTED (LATERAL PROVIDED) \$	SERVICEABLE (NO LATERAL PROVIDED) \$	ADDITIONAL PAN ACCOMMODATION \$
600.26	299.76	149.88

The Council sets a targeted rate for wastewater management as a fixed charge per rating unit within Clyde (identified by Valuation Roll 28461).

	\$
Clyde Wastewater Management	85.01

The wastewater management charges will be applied for ground water monitoring and preliminary costs for a Clyde wastewater scheme.

The Council sets a targeted rate for the Clyde Wastewater connection as a fixed charge per rating unit within the Clyde community.

The targeted rate is based as a uniform charge for each rating unit for a finite ten-year period as follows:

WASTEWATER RATES	\$
Clyde Wastewater connection (targeted rate payment per year)	\$1,277.00

(Refer to the Clyde Wastewater connection map on the Council website under Property & Rates quick links).

Works and Services

The Council sets a targeted rate for each ward for ward services calculated on the basis of capital value for each rating unit for housing and property, grants, recreation reserve committees and other works.

WARD/COMMUNITY BOARD	RATE IN \$
Cromwell	0.0000417
Mānīatoto	0.0000362
Teviot Valley	0.0000095
Vincent	0.0001257

Refer to the Ward map on the Council website under Property & Rates quick links.

The Council sets a targeted rate for unsubsidised roading, stormwater and public toilets calculated on the basis of capital value on all rateable land in the District.

	RATE IN \$
District Works and Public Toilets	0.0001341

The Council sets targeted rates for ward services within each ward on the basis of a uniform charge for each rating unit. The rates are shown in the table below:

WARD/COMMUNITY BOARD	PER RATING UNIT \$
Cromwell	31.86
Mānīatoto	87.50
Teviot Valley	101.27
Vincent	38.31

Refer to the Ward map on the Council website under Property & Rates quick links.

Ward services charges are used to fund Community Board elected members costs and other works for each respective ward.

Recreation and Culture

The Council sets a targeted rate for recreation and culture within each ward. The targeted rates will be based on a uniform charge per rating unit as shown in the table below:

Refer to the Ward map on the Council website under Property & Rates quick links.

WARD/COMMUNITY BOARD	PER RATING UNIT \$
Cromwell	607.19
Māniatoto	695.00
Teviot Valley	413.17
Vincent	513.73

Recreation and culture charges fund the operations and maintenance of parks and reserves, swimming pools, museums, sports club loan assistance, community halls and other recreation facilities and amenities.

The Council sets a targeted rate for Molyneux Park differentially across the District. This is set as a fixed charge per rating unit where rating units outside the Vincent Community Board area pay one third of the charge payable by those rating units situated within this area as shown in the table below:

CATEGORY	PER UNIT \$
Molyneux Park Vincent	23.29
Molyneux Park District	7.78

Refer to the Molyneux Park map on the Council website under Property & Rates quick links.

The Council sets a targeted rate for library services as a uniform charge per rating unit. The targeted rates will be based as a uniform charge for each rating unit as shown in the table below:

CATEGORY	PER RATING UNIT \$
District Library	107.97

Library charges are applied to operations and maintenance of libraries.

The Council sets a targeted rate for Tracks and Waterways as a uniform charge per rating unit, across the District. The targeted rate is based as a uniform charge for each rating unit as follows:

CATEGORY	PER RATING UNIT \$
Tracks and Waterways	18.48

Tracks and Waterways charges are applied to operations and maintenance of facilities associated with Lake Dunstan, the Clutha River and other tracks and waterways throughout the District.

Promotion

The Council sets a targeted rate for promotion within each community board. For each community board the rate will be on a differential basis, based on the use to which the rating unit is placed (as defined in the General Rate category). The targeted rates are based on the capital value of all rating units as shown in the table as follows:

RATES IN \$	
Cromwell Community Board	
Commercial and Industrial	0.0000619
Residential	0.0000115
Rural	0.0000089
Dams and Utilities	0.0000079
Vincent Community Board	
Commercial and Industrial	0.0000335
Residential	0.0000062
Rural	0.0000048
Dams and Utilities	0.0000043
Teviot Community Board	
Commercial and Industrial	0.0000094
Residential	0.0000017
Rural	0.0000013
Dams and Utilities	0.0000012
Māniatoto Community Board	
Commercial and Industrial	0.0000183
Residential	0.0000034
Rural	0.0000026
Dams and Utilities	0.0000023

The rate revenue is used to provide grants to promote local areas within the District.

Planning and Environment

The Council sets a planning and environment rate on all rating units. The rate is based on the capital value of all rating units in the District according to the table below:

RATES IN \$	
Planning and Environment	0.0002164

Planning and Environment rates are used to fund functions including Resource Management, Environmental Health and Building, Civil Defence and Rural Fire.

Economic Development

The Council sets an economic development rate on all rating units. The rate is based on the capital value of all rating units in the District according to the table below:

RATES IN \$	
Economic Development	0.0000152

Tourism

The Council sets a tourism rate on a differential basis based on use (with the differential categories being “Residential”, “Rural”, “Commercial and Industrial”, “Dams and Utilities”) on all rating units (as defined in the General Rate category). The rate is based on the capital value of all rating units in the District except “Sport and Recreation” in accordance with the table below:

RATES IN \$	
Residential	0.0000688
Rural	0.0000530
Commercial and Industrial	0.0003695
Dams, Utilities	0.0000475

The tourism rate will be used to fund visitor information centres and tourism development within the district.

General Rate

The Council sets a general rate on a differential basis based on use (with the differential categories being “Large Dams”, “Paerau Dam - Māniatoto” , “Teviot Power Scheme - Roxburgh” and “All areas excluding Large Dams, Paerau Dam - Māniatoto, Teviot Dam - Roxburgh”) on all rating units (as defined in the General Rate category). The rate is based on the land value of all rating units in the District according to the table below:

RATES IN \$	
All areas excluding Large Dams, Paerau Dam - Māniatoto, and Teviot Dam - Roxburgh	0.0008400
Large Dams	0.1445500
Paerau Dam – Māniatoto	0.0825100
Teviot Power Scheme – Roxburgh	0.1161100

General rates are used to fund the costs of functions not delegated to a Community Board and not covered by any other rate or charge. Included are housing, district grants, regional identity, roading (other than the uniform charge contribution), noxious plant control, airports and other infrastructure.

Uniform Annual General Charge

The Council sets a uniform annual charge on every rating unit.

PER RATING UNIT \$	
All areas	100.87

The uniform annual general charge is used to fund democracy, and other amenities controlled by the Council.

Funding Impact Statement: Total Rates to be collected

The revenue and financing mechanisms to be used by the Council, including the amount to be produced by each mechanism, are as follows (all GST inclusive):

REVENUE AND FINANCING MECHANISMS	2023/24 \$000s	2022/23 \$000s
GENERAL RATES		
General Rate	9,311	8,167
Uniform Annual General Charge	1,447	1,404
TARGETED RATES		
Planning and Environment Rate	3,826	3,096
Economic Development Rate	269	264
Tracks and Waterways Charge	265	267
Tourism Rate	1,521	1,138
Waste Management and Collection Charge	5,614	5,186
District Library Charge	1,549	1,394
Molyneux Park Charge	203	349
District Works and Public Toilets Rate	2,371	2,040
District Water Supply	5,573	3,814
District Wastewater	5,864	5,390
WARD TARGETED RATES		
Vincent Community Board		
Vincent Promotion Rate	48	48
Vincent Recreation and Culture Charge	3,044	2,899
Vincent Ward Services Charge	227	229
Vincent Ward Services Rate	849	468
Clyde Wastewater Management	55	72
Cromwell Community Board		
Cromwell Promotion Rate	130	129
Cromwell Recreation and Culture Charge	3,512	3,197
Cromwell Ward Services Charge	184	182
Cromwell Ward Services Rate	316	193
Māniatoto Community Board		
Māniatoto Promotion Rate	6	6
Māniatoto Recreation and Culture Charge	1,022	900
Māniatoto Ward Services Charge	129	123
Māniatoto Ward Services Rate	62	53
Teviot Valley Community Board		
Teviot Valley Promotion	2	2
Teviot Valley Recreation and Culture	468	447
Teviot Valley Ward Services Charge	115	109

REVENUE AND FINANCING MECHANISMS	2023/24 \$000s	2022/23 \$000s
Teviot Ward Services Rate	14	50

Note: These figures are GST inclusive whereas the Activity Funding Impact Statements are GST exclusive. These rates to be collected do not include volumetric water charges.

Rating Examples

Property Description	2023 Capital Value	2023 Land Value	2022/23 Rates	2023/24 Rates	Change \$	Change %
Alexandra Commercial	850,000	245,000	4,386.01	5,032.10	646.09	15%
Alexandra Hotel	1,190,000	1,020,000	6,320.99	6,907.49	586.50	9%
Alexandra Lifestyle Block	1,300,000	790,000	1,951.29	2,286.89	335.60	17%
Alexandra Major Motel	4,190,000	1,300,000	15,487.62	15,222.34	-265.28	-2%
Alexandra Motel	740,000	485,000	4,078.15	4,207.74	129.59	3%
Alexandra Residential	590,000	335,000	2,774.44	3,004.86	230.43	8%
Bannockburn Hotel	1,540,000	1,050,000	4,177.66	4,711.43	533.77	13%
Bannockburn Residence	1,000,000	950,000	2,312.90	2,747.61	434.71	19%
Bannockburn Residential	1,620,000	1,350,000	3,048.40	3,753.26	704.86	23%
Bannockburn Vineyard	3,240,000	1,660,000	3,805.63	3,894.46	88.83	2%
Clyde Commercial with wastewater connection*	1,970,000	780,000	-	6,948.92	-	-
Clyde Commercial without wastewater connection	1,970,000	780,000	4,101.64	5,156.92	1,640.93	40%
Clyde Motel with wastewater connection*	1,960,000	1,330,000	-	7,534.57	7,534.57	-
Clyde Motel without wastewater connection	1,960,000	1,200,000	4,345.46	5,742.57	1,397.11	32%
Clyde Residence without wastewater connection	760,000	525,000	2,322.90	2,745.22	422.32	18%
Clyde Residential with wastewater connection*	760,000	650,000	-	4,642.30	4,642.30	-
Cromwell Commercial	1,330,000	990,000	3,984.92	4,407.02	422.11	11%
Cromwell Farm	4,500,000	3,870,000	4,402.99	6,338.97	1,935.98	44%
Cromwell Large Farm	12,500,000	8,110,000	11,928.94	13,648.67	1,719.74	14%
Cromwell Lifestyle Block	1,600,000	880,000	2,556.47	2,850.05	293.59	11%
Cromwell Major Hotel	12,550,000	6,720,000	25,053.52	29,370.24	4,316.71	17%
Cromwell Motel	3,200,000	2,260,000	10,561.13	10,966.60	405.47	4%
Cromwell Residence	680,000	520,000	2,973.71	3,228.96	255.25	9%
Cromwell Storage	5,340,000	3,400,000	7,913.31	9,791.54	1,878.23	24%
Earnsclough Lifestyle Block	970,000	550,000	1,663.40	1,904.41	241.01	14%
Earnsclough Orchard	1,760,000	730,000	2,413.97	2,489.19	75.22	3%
Earnsclough Vineyard	3,350,000	1,070,000	3,109.88	3,647.48	537.60	17%
Maniototo Farm	2,200,000	1,830,000	3,508.77	3,666.15	157.38	4%
Maniototo Large Farm	24,320,000	21,150,000	28,568.79	29,986.67	1,417.87	5%
Maniototo Lifestyle Block	540,000	240,000	1,322.30	1,573.42	251.12	19%
Maniototo Rural - Hotel	530,000	300,000	1,495.98	1,636.13	140.15	9%
Manuherikia Farm	5,280,000	4,640,000	8,096.25	7,701.04	-395.22	-5%

Property Description	2023 Capital Value	2023 Land Value	2022/23 Rates	2023/24 Rates	Change \$	Change %
Manuherikia Large Farm	16,100,000	14,250,000	20,754.65	21,701.60	946.96	5%
Manuherikia Lifestyle Block	490,000	290,000	1,213.64	1,422.78	209.14	17%
Millers Flat Residence	460,000	250,000	1,408.81	1,651.33	242.52	17%
Naseby Residence	455,000	240,000	2,650.58	3,021.34	370.75	14%
Omakau Hotel	1,400,000	430,000	7,050.66	7,299.90	249.24	4%
Omakau Residence	700,000	280,000	3,948.02	4,236.94	288.92	7%
Omakau Residence	520,000	195,000	2,585.50	2,847.81	262.32	10%
Ophir Commercial	1,930,000	240,000	3,832.76	4,284.06	451.30	12%
Ophir Residence	580,000	215,000	2,018.26	2,298.31	280.05	14%
Patearoa Residence	360,000	170,000	1,560.34	1,938.06	377.72	24%
Pisa Moorings Residential	1,140,000	455,000	2,694.53	2,899.12	204.59	8%
Ranfurlly - Hotel	460,000	230,000	3,599.56	3,909.89	310.33	9%
Ranfurlly Commercial Property	240,000	51,000	2,574.33	2,919.48	345.15	13%
Ranfurlly Residence	430,000	150,000	2,605.74	2,934.02	328.28	13%
Roxburgh - Commercial	275,000	141,000	2,480.86	2,662.25	181.39	7%
Roxburgh - Hotel	520,000	215,000	2,535.58	2,909.06	373.47	15%
Roxburgh Orchard	510,000	300,000	1,886.31	2,206.97	320.67	17%
Roxburgh Farm	4,450,000	3,770,000	5,516.16	5,929.95	413.79	8%
Roxburgh Large Farm	19,150,000	17,200,000	21,835.57	23,505.17	1,669.59	8%
Roxburgh Residence	425,000	155,000	2,418.22	2,656.04	237.81	10%
Roxburgh Rural Industry	1,900,000	375,000	2,648.17	2,983.91	335.73	13%

* Clyde Wastewater Reticulation Scheme has been modelled for properties which have been connected during Stage 1.

Operational Rating Principles

Payment Options

Rates may be paid by:

- Cash
- EFTPOS (excluding from a credit card account)
- Direct debit (Council's preferred method of payment)
- Internet transfer or telephone initiated direct credit
- Or by prior arrangement with the Rates Department on (03) 440 0617
- Credit card via www.codc.govt.nz. There will be a service charge payable direct to Council's bankers by ratepayers who use this option.

During the hours of 8.30am to 5pm, Monday to Friday at any of the following:

- Council Offices, William Fraser Building, 1 Dunorling Street, Alexandra
- Cromwell Service Centre, 42 The Mall, Cromwell
- Māniatoto Service Centre, 15 Pery Street, Ranfurly
- Roxburgh Service Centre, 120 Scotland Street, Roxburgh (9am to 4.30pm)

Inspection of and Objection to Rating Information and Records

The Complete Rating Information Database (CRID) and the Rating Information Database and related rates records are available for inspection between 8.30am to 4.30pm, Monday to Friday, at any of the following:

- Council Offices, William Fraser Building, Dunorling Street, Alexandra
- Cromwell Service Centre, 42 The Mall, Cromwell
- Māniatoto Service Centre, 15 Pery Street, Ranfurly
- Roxburgh Service Centre, 120 Scotland Street, Roxburgh (9am to 4pm)

Any interested person may inspect the CRID. Inspection is free but there may be a fee payable for the supply of particulars from the CRID.

- The following persons may inspect the rates records for a rating unit in accordance with the Local Government (Rating) Act 2002:
 - The ratepayer
 - Anyone authorised, in writing, by the ratepayer to do so
 - Any person who has become liable to pay the rates under the recovery provisions of the Local Government (Rating) Act 2002
 - A solicitor, landbroker or real estate agent
 - Any member of the public with respect to rates assessed, but not including arrears, remissions or postponed rates

Any ratepayer named in the Rating Information Database (RID) can object to the information in the RID on the following grounds:

- Rating unit listed in the District Valuation Roll (DVR) has been omitted from the RID
- Information from the DVR has been omitted or incorrectly entered in the RID
- Information entered in the RID (other than information from the DVR) is incorrect
- A lawful amendment to the DVR has not been entered in the RID

Objections to the rates records of a rating unit may only be made by:

- The ratepayer, or
- Someone who has become liable to pay the rates on the unit under the recovery provisions

Objections to rates records may only be made on the following grounds:

- The rates have been incorrectly calculated, or
- The balance shown as owing on the rating unit is incorrect

The Council will notify objectors in writing of its decision regarding an objection.

Delegation

Section 132 of the Local Government (Rating) Act 2002 allows Council to delegate the exercise of functions, powers or duties conferred by this Act on the local authority to:

- its Chief Executive Officer; or
- any other specified officer of the local authority.

Council has put in place the following delegations:

1. The decision whether disclosure of a name is necessary to identify a rating unit (s28 (2) of the Act) – to the Chief Executive Officer (CEO) and Group Manager – Business Support, acting alone.
2. Authority to determine the fee payable for supplying a copy of the Rates Information Database (RID) (Section 28 (3) of the Act) – to the Group Manager – Business Support.
3. Authority to determine objections to the RID (Section 29 of the Act) – to the CEO, Group Manager – Business Support and Finance Manager, any two acting jointly.
4. Authority to remove names from the RID (Section 35 (b) of the Act) – to the Group Manager – Business Support, Finance Manager, and Rates Officer acting alone.
5. Authority to determine objections to rates records (Section 39 of the Act) – to the CEO, Group Manager – Business Support and Finance Manager, any two acting jointly.
6. Authority to correct errors in RIDs and Rate Records (Section 40 of the Act) – to the Group Manager – Business Support, Finance Manager and Rates Officer, acting alone.
7. Authority to fix the interest rate to be charged on reassessed rates (Section 42 (3) of the Act) – to the Group Manager – Business Support.
8. Authority to issue invoices based on previous year's rates (Section 50 of the Act) – to the Group Manager – Business Support and Finance Manager, acting alone.
9. Determine agreeable method of rates payments (Section 52 (2) of the Act) – to the Group Manager – Business Support.
10. Authority to recover unpaid rates from owner (Section 61 (1) of the Act) – to the Group Manager – Business Support, Finance Manager and Rates Officer, any two acting jointly.
11. Authority to recover unpaid rates from persons other than owners (Section 62 of the Act) – to the Group Manager – Business Support, Finance Manager and Rates Officer, acting alone.
12. Authority to commence proceedings for unpaid rates (Section 63 of the Act) – to the CEO and Group Manager – Business Support, acting jointly.

13. Commencement of rating sale or lease provisions (Section 67 of the Act) – to the CEO and Group Manager – Business Support, acting jointly.
14. Authority to sell by private treaty (Section 72 of the Act) – to the CEO and Group Manager – Business Support, acting jointly.
15. Authority to sell abandoned land (Section 77 to 83 of the Act) – to the Group Manager – Business Support and Property Officer, acting alone.
16. Authority to administer remission and postponement policies (Sections 85/87 of the Act) – to the Group Manager – Business Support.
17. Authority to impose penalties on unpaid rates (Section 57 and 58 of the Act) - to the Group Manager – Business Support.
18. Authority to remit rates penalties as applied in accordance with section 57 and 58 of the Act to the Group Manager – Business Support, Finance Manager or Rates Officer acting alone.
19. Authority to remit water rates penalties as applied in accordance with section 57 and 58 of the Act to the Group Manager – Business Support, Finance Manager, Rates Officer or Water Billing Officer, acting alone.

Operational Rating Policies

Māori Freehold Land

Central Otago District Council has no Māori freehold land and therefore has no policy relating to rates relief thereon.

Postponement of Rates

The objective of the Council's policy on postponement of rates is to assist ratepayers experiencing extreme financial circumstances which affect their ability to pay rates.

Only rating units used solely for residential purposes (as defined by the Council) will be eligible for consideration for rates postponement for extreme financial circumstances.

Only the ratepayer, or his/her authorised agent, may make application for rates postponement. Such application must be in writing.

The ratepayer must have owned the rating unit for at least five years.

When considering whether extreme financial circumstances exist, all of the ratepayer's circumstances will be relevant, including:

- Age
- Physical and/or mental disability
- Injury or illness
- Family circumstances
- Eligibility for DIA Rate Rebate

Additionally, Council must be satisfied that the ratepayer is unlikely to have sufficient funds left over, after the payment of rates, for:

- Normal health care
- Proper provision for maintenance of his/her home and chattels at an adequate standard
- Normal day to day living expenses

Any postponed rates will be postponed until the earlier of:

- The death of the ratepayer; or
- The sale of the rating unit

Postponed rates will be registered as a statutory land charge on the rating unit title. This means that the Council will have first call on the proceeds of any revenue from the sale or lease of the rating unit.

Postponement of rates will apply from the beginning of the rating year in which the application is made.

Postponed rates will incur a postponement fee, equivalent to interest calculated on the total amount postponed at 30 June each year, plus an administrative charge. The interest will be calculated at Council's internal investment rate, as used for internal loans.

Remission of Rates

The general objectives of the Council's policy on remission of rates are to:

- Mitigate the effects of anomalies and inequities in its rating system, i.e. fairness and equity, i.e. economic well-being
- Assist new and existing businesses to increase their contribution to district employment, i.e. social and economic well-being
- Assist conservation of natural, historic and cultural resources, i.e. environmental and cultural well-being specific objectives are set out in each element of the policy

Remission of Penalties

The objective is to enable Council to act fairly and reasonably in its consideration of rates which have not been received by the due date due to circumstances outside a ratepayer's control.

A good payment history will be taken into account when considering any remission of penalty. Remission of penalty will be considered in the case of death, illness or accident of a close family member (as defined by Council) as at the due date.

Remission of penalty will be considered when a payment plan for arrears is agreed and operational.

Remission of penalty will be considered where it facilitates the future payment of rates by direct debit within a specified timeframe.

Remission of penalty will be considered where remission will facilitate the collection of overdue rates and results in full payment of arrears and saving on debt recovery costs.

Remission of penalty will be considered if the ratepayer is able to provide evidence that payment has gone astray in the post or by failure to act by a bank in the case of direct debits or credits.

Remission of penalty will be considered where the penalty has been incurred during the processing of settlements following changes in ownership of rating units.

Application for remission of penalty must be in writing to the Rates Officer, or in the case of volumetric water charges, the Water Billing Officer.

Penalties will not be applied to rates accounts with an outstanding balance where an agreed payment arrangement is in place.

Remission of Uniform Annual Charges and Fixed Charge Targeted Rates on Rural Rating Units

The objective is to prevent a ratepayer paying several uniform annual charges and fixed charge targeted rates on rural land where land is contiguous, farmed as a single entity but is owned by more than one family member, including a family trust (but excluding a limited liability company).

Application for remission of uniform annual charges must be in writing to the Council. It will not be necessary to reapply each year unless circumstances change.

Remission will include any targeted rate set on the basis of a fixed dollar charge per rating unit, as well as any uniform annual charges, with the exception of water and wastewater.

The ratepayer will remain liable for at least one set of each charge.

Remission of uniform annual charges and fixed charge targeted rates, where granted, will take effect from the commencement of the next rating year.

Remissions will not be granted where the Council views the contiguous properties as held for investment purposes; for example, where a new deposited plan has been approved. [Refer also to the Council's policy on remission for development land.]

Where a remission of uniform annual charges and fixed charge targeted rates has been granted to a rating unit, and that remission ceases to be applicable through change in ownership or usage, the rating unit will be charged a proportion of the targeted rates and uniform annual charges applicable for the remainder of the year, commencing from the beginning of the next rating instalment period.

Remission for Extreme Financial Hardship

The objective is to assist ratepayers who experience temporary extreme financial circumstances which affect their ability to pay rates.

To enable Council to verify extreme financial circumstances exist, an application must be in writing, on the prescribed form (available at Council offices or website). This form contains a statutory declaration which must be completed in front of a Justice of the Peace, solicitor or another person authorised to take a statutory declaration. This statutory declaration is a legal document and should be treated as such. Ensure information is true and correct to the best of your knowledge and belief. You may face criminal charges if you knowingly make a false oath or affirmation.

This form must also be completed by the registered owner and occupier of the property and must relate to a residential property in the Central Otago District. This form is for residential ratepayers only. This application is not for commercial ratepayers.

This application is valid for 12 months, although a consecutive application may be considered but to a maximum of 2 years in totality.

Water, wastewater and refuse charges will be excluded and not subject to remission under the Remission of Rates for Extreme Financial Hardship policy.

If the ratepayer would not qualify for the DIA rates rebate, Council may remit some of the rates due, based on its assessment of the situation.

Eligible ratepayers will receive a 50% remission of rates for two years commencing 1 July on the year following application.

Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

Applications must be in writing, on the prescribed form (available on our website). This is to enable Council to verify that extreme financial circumstances exist.

Remission for Anomalous Rates and/or Inequitable Rates Increases

The objective is to allow Council to mitigate any unforeseen effects of:

- Changes in funding policies
- Changes arising from general revaluation of the district's rating units
- Changes in legislation
- Changes arising from unforeseen and/or unusual circumstances

Council will each year receive a report, as part of its Annual Plan process, detailing properties which, unless remissions were granted, would suffer an anomalous or inequitable rates increase in the year to which the Annual Plan relates.

Council may remit such part of the potential increase as it sees fit, subject to such remission not being so great that the rating unit pays a lesser increase than the average for the ward or district.

Ratepayers eligible for such remission will be notified in writing before the first instalment falls due. However, ratepayers not so notified may make application in writing for such remission.

Remission of Rates on Rural Land (with a Capital Value less than \$1,000)

The objective is to recognise that undeveloped rural land with a capital value below \$1,000 should only pay minimum rates.

To qualify, ratepayers must hold other land in the district on which full rates are payable.

The minimum rate may vary, but is currently deemed to be \$10.

Ratepayers eligible for such remission will be notified in writing before the first instalment falls due.

Eligible ratepayers will receive a 50% remission of rates for two years commencing 1 July on the year following application.

Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

Remission of Rates on Land Protected for Natural, Historic or Cultural Conservation Purposes

The objective is to preserve and promote natural resources and heritage by encouraging the protection of land held for natural, historical or cultural purposes.

Ratepayers who own rating units that have some feature of cultural, natural or historical heritage that is voluntarily protected may qualify for remission of rates under this policy.

Applications must be made in writing to the Rates Officer and be supported by documented evidence of the protected status of the rating unit, for example a copy of the covenant or other legal mechanism.

In considering any application for remission of rates under this part of the policy, the Council will consider the following criteria:

- The extent to which the preservation of natural, cultural or historic heritage will be promoted by granting remission on rates on the rating unit
- The degree to which features of natural, cultural or historic heritage are present on the land
- The degree to which features of natural, cultural or historic heritage inhibit the economic use of the land
- The use of the property

In granting remissions under this policy, the Council may specify certain conditions before remission will be granted.

Applicants will be required to agree in writing to these conditions and to pay any remitted rates if the conditions are violated.

Council reserves discretion in the awarding of all remissions, with the value and duration being relative to scale of the maintenance or restoration project.

Ratepayers are only eligible to apply for this remission if they voluntarily protect any features of cultural, natural or historic heritage.

Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

Land that is non-rateable under section 8 of the Local Government (Rating) Act 2002 and is liable only for rates for water supply, sewage disposal or refuse collection will not qualify for remission under this part of the policy.

Remission of Rates for Heritage Buildings

The objective is to provide for the preservation of Central Otago's heritage by encouraging the maintenance and restoration of historic buildings. Provision of a rates remission recognises that there are private costs incurred for public benefit.

Applications must be made in writing to the Rates Officer and be supported by documented evidence.

Ratepayers who have buildings with a heritage classification may apply for a rates remission providing the following conditions are met:

- Buildings date pre-1900 or are listed on the Central Otago District Plan Schedule 19.4: Register of Heritage Buildings, Places, Sites and Objects and Notable Trees
- The property must not be owned by the Council or the Crown, or their agencies
- Building owners will need to make a commitment to the ongoing maintenance of their building; or
- Provide details of the restoration project

Eligible ratepayers will receive a 50% remission of rates for two years commencing 1 July on the year following application.

Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

Remissions for Community, Sporting and Other Organisations

The objective is to facilitate the ongoing provision of non-commercial community services and non-commercial recreational opportunities.

The purpose of granting rates remission to an organisation is to:

- Recognise the public good contribution to community well-being made by such organisations
- Assist the organisation's survival
- Make membership of the organisation more accessible to the general public, particularly disadvantaged groups including children, youth, young families, aged people and economically disadvantaged people

Council supports applications for financial assistance by any organisation not conducted for private profit.

The principal object of the organisation should be to promote the development of Central Otago and provide for at least one of the following: the public, recreation, health, enjoyment, instruction, sport or any form of culture, or for the improving or developing of amenities, where the provisions of any one of these areas is to the benefit of the area.

An organisation making an application should include the following information in support of its application:

- Evidence that other areas of assistance have been investigated if available
- That there is a need for assistance
- That there has been a reasonable effort made to meet the need by the organisation itself
- The organisation's most recent financial accounts

Applications must be made in writing to the Rates Officer and be supported by documented evidence.

Each application will be considered by Council in its merits, and provision of a remission in any year does not set a precedent for similar remissions in any future year.

Remissions to any qualifying organisation shall be on a case-by-case basis of reduction in rates and charges, except that no remission will be granted on targeted rates / charges for water supply, sewage disposal or refuse collection, or areas used for bars.

Eligible ratepayers will receive a 50% remission of rates for two years commencing 1 July on the year following application.

Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

Remission for Crown or Council Land used for Private or Commercial Purposes

The objective is to ensure lessees using Crown or Council land for private or commercial use do not pay unreasonable levels of rates. Such land is subject to the remissions supporting contiguous land.

Part 1 of Schedule 1 of the Local Government (Rating) Act 2002 states that Crown land is non-rateable, but excludes land used primarily or exclusively for private or commercial purposes under a lease, licence or other agreement.

Application for remission of uniform annual charges must be in writing to the Council. It will not be necessary to reapply each year unless circumstances change.

Remission will include any targeted rate set on the basis of a fixed dollar charge per rating unit, with the exception of water and wastewater.

Applications for remission under this part of the policy must be in writing to the Rates Officer. Applications should give evidence as to why it is unreasonable for the ratepayer to be assessed for rates on the land.

Remission for Land Affected by Natural Disasters

The objective is to provide relief to ratepayers whose land or property has been seriously adversely affected by a natural disaster. A natural disaster is considered as including, but not necessarily limited to, flooding, earthquake damage, wildfire or storm.

Applications for remission under this part of the policy must be in writing to the Council. Applications should give evidence as to why the ratepayer's enjoyment of the land or property has been seriously adversely affected by the natural disaster.

This part of the policy will only be relevant if the natural disaster had a widespread effect in the district.

Remission for Development Land

The objective is to ensure that unsold development land which is in one parcel, but has separate valuation assessment numbers, does not pay more than one set of uniform annual charges and fixed charge targeted rates, excluding volumetric water charges.

Council reserves discretion to consider other requests for remission for Development Land, which vary from that outlined above.

Applications under this part of the policy must be in writing to the Rates Officer.

Any remission granted shall be for four years, effective 1 July on the year following the application.

For each development (defined as one deposited plan):

- In Years 1 and 2 the ratepayer shall pay uniform annual charges and fixed charge targeted rates on one allotment and receive 100% remission on second and subsequent allotments
- In Years 3 and 4 the ratepayer shall pay uniform annual charges and fixed charge targeted rates on one allotment and receive 50% remission on second and subsequent allotments
- Remission shall cease for any allotment if:
 - any interest in the land is passed by the developer to another party, or
 - an application for a building consent is granted, or
 - the land is developed in some other way

Remission ceases from the end of the quarter in which any of these events occur.

Eligible ratepayers will receive a 50% remission of rates for two years commencing 1 July on the year following application.

Remission for Business Development

The objective is to promote employment and economic development within the district by assisting new businesses (i.e. not in competition with existing businesses) and/or the expansion of existing businesses.

This part of the policy applies to:

- Commercial and / or industrial development that involves the construction, erection or alteration of any building, fixed plant and machinery, or other works intended to be used for industrial, commercial or administrative purposes
- Investment in capital improvements (excluding the cost of the land) must be in excess of \$1,000,000 and significant new employment opportunities created
- Residential developments are specifically excluded from consideration for remission under this part of the policy

Applications must be made in writing to the Rates Officer and must be supported by:

- A description of the development
- A plan of the development (where possible)
- An estimate of costs
- An estimate of the likely number of new jobs to be created by the development

Any rates remission granted will apply during the course of the development for a period of up to three years, with the first year being 1 July on the year following the application.

The amount of remission to be granted will be on a case-by-case basis, subject to a maximum of 50% of rates assessed. Water, wastewater and refuse charges will be excluded and not subject to remission under this policy.

In granting any remission under this part of the policy the Council may specify certain conditions before the remission will be granted. Applicants will be required to agree in writing to such conditions and to pay any remitted rates if the conditions are violated.

Remission of Water Rates Attributable to Leakage

Background

From time to time water consumers experience a loss as a result of leaks or damage to their water supply system. It is the normal practice for the consumer to be responsible for the maintenance of the reticulation from the water meter to the property, and to account for any consumption of water supplied through the meter. This is currently enforced through the Water Supply Bylaw 2008.

Council has taken the view that some consumers may experience an occasional water leak without them being aware of the problem. They have therefore decided that it would be reasonable to allow for a reduction in charges to these consumers in certain circumstances.

This policy statement addresses that decision.

Objective of the Policy

To standardise procedures to assist ratepayers who have excessive water rates due to a fault (leak) in the internal reticulation serving their rating unit.

Whilst at the same time ensuring that consumers retain responsibility for the maintenance of their private reticulation, as required by the Water Supply Bylaw 9.15.

Conditions and Criteria

The Council may remit the excess water rates where the application meets the following criteria:

- The policy will apply to applications from ratepayers who have excess water rates due to a fault(s) in the internal reticulation
- That all applicants are requested to submit their application in writing before the due date of an invoice
- That a report from a registered plumber be supplied stating that the property has experienced a water loss as a result of a leak
- That proof of the repairs to the internal reticulation be submitted for verification (i.e. plumber's repair account) within 60 days of the due date of an invoice
- That the ratepayer be charged the full charge for normal consumption
- The maximum relief that will be provided will be 50% of the difference between the normal consumption and the actual water consumption for that period any remission under this policy will be limited to one application within any two-year period for any particular rating unit
- The Group Manager – Business Support be delegated authority to consider applications for remission of excess water rates and, if appropriate, approve or decline them.

Notes

- "Internal reticulation" refers to the underground and indoor pipe work and specifically excludes irrigation and leaking toilets, taps etc
- The "normal consumption" will be calculated at Council's discretion from the information available
- No adjustment shall be backdated beyond the current period invoiced
- This is a financial remission only based on the volumetric charge.

General

In certain cases, particularly requests for remission for:

- Business development
- Land protected for natural, historic or cultural conservation purposes
- Land affected by natural disaster
- Remission for anomalous rates increases
- Heritage buildings
- Community sporting and other organisations

The application will be referred to Council for a decision.

All applications considered by Council will be discussed in open session, or the results of its deliberations in closed session will be disclosed in open session at its next meeting.

All other applications for remissions will be decided by the Group Manager – Business Support or duly delegated officer.

Clyde Wastewater Reticulation Scheme – Capital Funding Plan

The Clyde Wastewater Reticulation Scheme Capital Project Funding Plan in accordance with Section 117B(3) of Local Government (Rating) Act 2002.

Scheme Purpose

The Clyde Wastewater Reticulation Scheme covers all properties located in the Clyde township. All residential and commercial properties in Clyde are currently served by privately owned septic tanks and disposal fields. To meet increasing environmental expectations, regulation, and accommodate growth, a reticulated wastewater system is required.

Council has determined that a reticulated wastewater system with wastewater piped from Clyde to the Alexandra treatment facility will provide the best value for money. The construction costs are less as the pipeline can be built in conjunction with construction of a water pipeline between Clyde and Alexandra, and the costs of operating one treatment plant for both towns are significantly lower than operating two separate plants.

As part of Council's 10 Year Plan 2018-28 consultation, Council proposed to implement the project in three stages.



Funding Breakdown

The total estimated cost of Stage 1 is \$23,115,000 including GST, and the total cost for all Stages 1-3 is \$48,760,000 including GST and inflation.

Council believes that the financial burden of Clyde ratepayers paying the full amount of the wastewater reticulation would be unsustainable for a community of that size. So, following consultation on the 2018-28 Long-term Plan it was agreed that the project will be funded by:

- Clyde Ratepayers in Stage 1 to pay a contribution of \$10,000 for each connection to the new network. Clyde Ratepayers in Stages 2 and 3 will pay an inflation adjusted contribution on completion of the relevant Stage for their property.
- An increase to the district wastewater rates and charges of \$56 per annum per property in 2018 across the whole district. The district wastewater rate will contribute toward the balance of the project cost and the ongoing operation and maintenance costs of the scheme. Clyde properties who will benefit from the scheme when they are connected in stages 1, 2 and 3 also pay this annual charge of \$56.

This Funding Plan relates to property owners who will be connected in Stage 1 only. Connected properties are defined as: any rating unit (including vacant sections) that is connected (or able to be connected because a lateral is provided) to a Council operated wastewater system. So, a property is considered connected when Council has provided a lateral connection to the property boundary. This is consistent with Council's district-wide approach for wastewater connections.

See Key Dates section for the project timeline for Stages 2 and 3. Property owners in Stage 2 and 3 will be contacted separately to make their contribution toward these stages when construction starts on these.

Estimated Scheme Cost

The current total estimated cost for Stage 1 of the Clyde Wastewater Reticulation Scheme and sources of funding is:

	Cost per Household Unit Equivalent (HUE)	Estimated Cost
Clyde Stage 1 (est. 212 HUEs)	\$10,000	\$2,120,000
District Funded		\$20,995,000
Total incl. GST		\$23,115,000

The estimated cost of Stages 2 and 3, not included in this Plan, are:

	2021 Estimated Cost (incl. GST)	Estimated Inflated Cost (incl. GST)
Stage 1 (2018-2022)	\$23,115,000	\$23,115,000
Stage 2 (2029-2033)	\$14,145,000	\$18,285,000
Stage 3 (2038-2040)	\$4,945,000	\$7,360,000
Total Stage 1-3	\$42,205,000	\$48,760,000

The estimated cost includes:

- Wastewater pipeline to carry wastewater to Alexandra Wastewater Treatment Station
- Clyde Main Pump Station
- Reticulation within Clyde

Capital Contributions

The cost per existing property (Household Unit Equivalent) is \$10,000 (incl. GST) for the capital contribution to the network.

No recalculation of the capital contribution from Stage 1 Clyde Ratepayers will be made. If project costs differ from the above estimates these changes will impact the district wide contribution.

Payment Options

Clyde Ratepayers in Stage 1 will have the option of paying the \$10,000 capital contribution by the following options:

- Single lump sum payment of \$10,000 in Year 1 (July 2023-June 2024).
- Four lump sum payments of \$2,500 paid quarterly in Year 1 (July 2023-June 2024).
- Targeted rate payments of \$1,277 each year for ten-year period, invoiced as part of the total rates annual invoice starting in the 2023/24 financial year. This has been calculated with 5% interest and amounts to a total of \$12,770 over ten years.

The default option is to pay via a targeted rate over ten years. Stage One ratepayers will be invited to opt-in to pay by lump sum (single or quarterly) in February 2023 and must respond to Council by 31 March 2023 if they would like to pay by lump sum.

This is the only opportunity to pay by lump sum for stage one. If ratepayers do not want to pay by lump sum they do not need to reply and will automatically pay the targeted rate over 10 years.

The proposed due dates for lump sum payments are yet to be finalised but expected to be:

Option	Proposed payment due dates			
One-off	18/08/2023			
Quarterly	18/08/2023	17/11/2023	16/02/2024	17/05/2024

Ratepayers who opt to pay by lump sum contribution will not be liable for a targeted rate for the capital project improvements.

In addition to the contribution to the capital project costs, once connected all Clyde ratepayers will pay the district wide wastewater rate for operation and maintenance of the network. This rate is updated annually as part of Council's annual planning process.

Should payment of the agreed capital contribution not be met, Council reserves the right to cancel the capital contribution election and transfer the ratepayer over to the targeted rate payments of \$1,277 per annum for the ten-year period, invoiced as part of the total rates annual invoice. Any capital contribution that has been received will be credited against the outstanding targeted rates until no rates remain unpaid.

Subdivision and Development

If property owners sell their property, then:

- If they have chosen to make their capital contribution via lump sum, any future ratepayers will be liable for any outstanding payments.
- If they have chosen to make their capital contribution via targeted rate, any future ratepayers will continue to pay the targeted rate.

Properties subdivided after the date of this capital project funding plan will not pay their contribution as described in this Plan. Instead, they will fund their contribution through the relevant Development Contributions applicable to the property at the time of subdivision, and through the district wastewater rate.

Key Dates

Invitation to make a lump sum contribution:

- Invitation from CODC to make lump sum contribution 1 February 2023
- Ratepayers to agree to make a lump sum contribution 31 March 2023

Expected Payment date for Ratepayers making a one-off lump sum contribution:

- Final payment for one-off lump sum payment 18 August 2023

Expected Payment dates for Ratepayers making quarterly lump sum contributions:

- First instalment 18 August 2023
- Second instalment 17 November 2023
- Third instalment 16 February 2024
- Fourth and final instalment 17 May 2024

Construction dates:

- Stage 1 2019 – 2022

Stage 1 is expected to be commissioned by 30 October 2022.

- Future project stages, not part of this Plan:
- Stage 2 2028 – 2033
- Stage 3 2038 – 2042

Funding Plan Expiry Date

This funding plan will expire once the 10-year period of targeted rate contributions has ended, expected to be 1 July 2033.

If commissioning of Stage 1 is delayed the timeline for payments may be altered, this will be communicated to affected Ratepayers.

Consultation Process

The Clyde Wastewater Project was consulted on during 2018-28 Long Term Plan consultation (28 March 2018 – 30 April 2018).

Council consulted with the community on two issues:

Timing of the wastewater reticulation project, and

Funding of the project.

346 submissions were made on this issue, and following strong support Council adopted the following options into the 2018-28 Long Term Plan:

- Staging the Clyde wastewater project over three stages.
- Funding the project through:
 - Clyde ratepayers pay a \$10,000 capital contribution.
 - District wastewater rate increase of \$56 per property (in 2018).
- Payment options for Clyde ratepayers:
 - A one-off (lump sum) contribution of \$10,000.
 - Payment via a targeted rate over a 10-year period at \$1,277 per annum (calculated with a 5% interest rate).

Liability Management Policy

1. Purpose

1.1 Sections 102(2)(b) and 104 of the Local Government Act 2002 (the Act) require local authorities to adopt a liability management policy. Sub Part 4 of Part 6 of the Act (Sections 112 to 122) sets out the statutory framework for local authority borrowing.

1.2 The statutory definition of borrowing is:

'Borrowing'-

- a) *Means the incurring by any means of debt to raise money; and*
- b) *Includes the incurring of debt-*
 - (i) Under any contract or arrangement for hire purchase, deferred payment, instalment payment, sale and lease back or buy back, financial lease, loan, overdraft, or other arrangement for obtaining debt finance; or
 - (ii) By the drawing, acceptance, making, endorsement, issue, or sale of bills of exchange, promissory notes and other negotiable instruments and debt securities; or
 - (iii) by the use, for any purpose, of funds received or invested by the local authority for any other purpose if the local authority has resolved to repay, with or without interest, the funds used; but
- c) Does not include debt incurred in connection with the hire purchase of goods, the deferred purchase of goods or services, or the giving of credit for the purchase of goods or services, if-
 - (i) The period for which the indebtedness is outstanding is less than 91 days and the indebtedness is not incurred again promptly after payment; or
 - (ii) The goods or services are obtained in the ordinary course of the local authority's performance of its lawful responsibilities, on terms and conditions available generally to parties of equivalent credit worthiness, for amounts not exceeding in aggregate an amount—
 - (A) Determined by resolution of the local authority as not being so significant as to require specific authorisation; or
 - (B) Recorded for the purposes of this subparagraph of this paragraph of this definition in the then current borrowing management policy of the local authority; and "borrow" has a corresponding meaning:

1.3 This policy will be reviewed by Council every three years or as required.

1.4 The policy recognises that Council has a strong preference for certainty in relation to debt repayment, is averse to risk and wishes to avoid administrative complexity.

1.5 Legal requirements and their cross references are:

Requirement	Reference
General policy	Entire policy
Interest rate exposure	3.1.4
Liquidity	3.1.7
Credit exposure	3.2
Debt repayment	3.3

2. Objectives

2.1 The objectives of this policy are:

- To ensure Council has appropriate working capital funds available to carry out its strategic plans as outlined in the Annual Plan and Long-term Plan.
- To ensure that the costs of any expenditure can be recovered at the time that the benefits of that expenditure accrue in accordance with Council's Revenue and Financing policies. In particular, debt will normally be used to fund capital expenditure that provides future service benefits.
- Ensure that Council has an ongoing ability to meet its debts in an orderly manner as and when they fall due in both the short term and long term, through appropriate liquidity and funding risk management.
- Arrange appropriate funding facilities for Council ensuring they are at market related margins utilising bank debt facilities and/or capital markets including the Local Government Funding Authority (LGFA) as appropriate.
- Maintain lender relationships with Council's general borrowing profile in the local debt and, if applicable, capital markets (including LGFA), so that Council is able to fund itself appropriately at all times.
- Control Council's cost of borrowing through the effective management of its interest rate risks, within the interest risk management limits established by the Liability Management Policy.
- Ensure compliance with any financing/borrowing covenants and ratios.
- Maintain adequate internal controls to mitigate operational risks.
- Produce accurate and timely reports that can be relied upon by senior management and Council for control and exposure monitoring purposes in relation to the debt raising activities of Council.

3. Policies

3.1 General

3.1.1 The Council should only raise debt in relation to its Long-term Plan, Annual Plan, specific council resolutions or the Financial Strategy, and core objectives after having first ascertained that there are no readily available uncommitted funds as outlined below:

- Cash investments under the control of the community board or committee responsible for the particular activity (repay by funded depreciation or internal loan methods).
- Cash investments under the control of the Council (repay by funded depreciation or internal loan methods).

3.1.2 Council maintains external borrowings in order to:

- Raise specific debt associated with projects and capital expenditures;
- Fund the balance sheet as a whole, including working capital requirements; and
- Fund assets whose useful lives extend over several generations of ratepayers.

3.1.3 External loans will normally be repaid as soon as possible from funds generated by operations and depreciation rated for and not otherwise committed, in accordance with revenue and financing policies.

Borrowing provides a basis to achieve intergenerational equity by aligning long-term assets with long-term funding sources and ensure that the costs are met by those ratepayers benefiting from the investment.

3.1.4 The interest rate exposures of Council shall be managed according to the parameters detailed in the following table and shall apply to the core debt of Council. Core debt is defined as the level of debt determined by the Group Manager – Business Support (GM-BS).

Fixed Rate Hedging Percentages		
Term	Minimum Fixed Rate Amount	Maximum Fixed Rate Amount
0 - 2 Years	40%	100%
2 - 4 Years	25%	80%
4 - 8 years	0%	60%

To manage the interest rate risk associated with its debt, Council may use the following interest rate risk management instruments:

- Interest rate swaps
- Swaptions
- Interest rate options
- Interest rate collar structures but only in a ratio of 1:1
- Forward rate agreements.

Definitions of these can be found in Schedule One. For funding risk management purposes, to ensure that all of the Council's debt is not exposed to excessive refinancing risk at any one time, where practicable no more than 40% of all debt

facilities should mature within a rolling twelve-month period. Compliance with this provision is not required if total external debt is less than \$10 million.

- 3.1.5 For liquidity purposes, Council shall aim to maintain liquidity of not less than 10% above projected core debt over the ensuing 12-month period. Liquidity includes committed bank facilities and liquidity assets such as cash, term deposits, Commercial Paper, Fixed Rate Bonds and Floating Rate Notes.

3.2 Counterparty Exposure

- 3.2.1 Counterparty credit risk is the risk of losses (realised or unrealised) arising from counterparty defaulting on a financial instrument where the Council is a party.
- 3.2.2 Credit exposure or credit risk will be regularly reviewed by the Group Manager – Business Support at least six-monthly. Treasury related transactions will be entered into with approved counterparties.
- 3.2.3 Interest rate derivative transactions and foreign exchange contracts must be transacted with NZ registered banks that have a minimum S&P Global Ratings (S&P) (or Moody's Investors Services (Moody's) or Fitch Ratings (Fitch) equivalents) long term credit rating of A or better.
- 3.2.4 New Zealand Local Government Funding Authority (LGFA)

Despite anything earlier in this policy, the Council may borrow from the LGFA and, in conjunction with that borrowing, may enter into the following related transactions to the extent it considers it necessary or desirable:

- Contribute a portion of its borrowing back to the LGFA as an equity contribution to the LGFA;
- Provide guarantees of indebtedness of other local authorities to the LGFA and of the indebtedness to the LGFA itself;
- Commit to contributing additional equity (or subordinated debt) to the LGFA if required; and
- Secure its borrowings from the LGFA and the performance of other obligations to the LGFA or its creditors with a charge over the Council's rates and rates revenue.

3.3 Debt Repayment

Borrowings are to be repaid from:

- Sale of assets;
- Realisation of investments;
- General funds and/or specific function revenues including rates and depreciation covered by revenue or rates; or Raising of other loans.

4. Internal Loans

- 4.1 General Council (including ward, community board or committee) investments may be used as a source for internal loans in relation to expenditure of a capital (or one-off) nature related to any activity that would normally be funded by external loan.
- 4.2 The interest to be applied to internal loans will be determined at the commencement of each financial year based on, and not exceeding, the interest offered on a 12-month

investment by the Council's bank at 1 July. It is permitted to apply rates of interest below that or zero in specific cases, after taking into account fairness and equity.

- 4.3 The term for any internal loan shall be not more than 50 years and will be set taking into account the ability to pay off the ratepayers affected, alternative uses of the funds, and the life of the assets to be funded; all terms of internal loans will be subject to review during the course of the loan.

5. Borrowing Limits

- 5.1 Borrowing will be managed within the following limits.

Item	Borrowing Limit / LGFA Lending Covenant
Net external debt as a percentage of total revenue*	<175%
Net external debt as a percentage of total value of assets	<10%
Net external interest as a percentage of total revenue*	<20%
Net external interest as a percentage of annual rates revenue (debt secured under debenture)	<25%
Liquidity (term debt + committed loan facilities + available cash or cash equivalent) over existing external debt	>10% above projected peak borrowing over ensuing 12-month period

For the purpose of calculating the above ratios:

- Revenue is defined as revenue from rates, government grants and subsidies, user charges, interest, dividends, financial and other revenue. It excludes government capital contributions (eg. developer contributions and vested assets).
- Annual rates revenue is defined as the amount equal to the total revenue from any funding mechanism authorised by the Local Government (Rating) Act 2002 together with any revenue received from other local authorities for services provided (and for which the other local authorities rate).

Cash/cash equivalents are defined as:

- Overnight bank cash and term deposits
- Commercial Paper
- Fixed Rate Bonds
- Floating Rate Notes
- Net external debt is defined as total external debt less cash/cash equivalents that would be available to repay debt.

6. Repayment of Borrowings

6.1 Repayment of Debt

- 6.1.1 Subject to Council resolution or a stated intention in the Annual Plan, it is permitted to use existing funds to repay debt, providing suitable internal arrangements are put into place to prevent any change in rates distribution among particular groups of ratepayers.

Council may also elect to use:

- Rating revenues established for that purpose;
- Proceeds from the disposition of surplus assets or investments;
- Regular instalments of principal and interest, especially with internal scheme capital works loans; and/or
- Refinancing with new debt.

Total debt levels are determined through the Long-term Plan, annual plans and asset management plans.

7. Authorised External Borrowing Sources

- 7.1 The following external borrowing sources will be utilised:

Bank Sourced Debt

Council may borrow from any New Zealand registered bank with a minimum S&P (or equivalent) short term rating of A-1 and a minimum long term rating of A. There will be no limit set on the amount of funds which any of the authorised banks may lend to the Council. When borrowing, Council will go out to tender in order to obtain the best rate possible.

Where debt is sourced from New Zealand registered banks, the following borrowing facilities may be used:

- Overdraft facilities;
- Committed term loan/cash advance facilities; and
- Standby term loan/cash advance facilities

Borrowings will be secured by either a general charge over rates or over a specific asset of the Council.

Local Authority Bonds

Council may authorise the issuance of local authority bonds (medium term notes), fixed rate bonds and floating rate notes.

The bonds will be secured by either a general charge over rates or over a specific asset of the Council.

This method of borrowing will be authorised by specific Council resolution in each instance.

Local Government Funding Agency (LGFA)

All council debt can be borrowed from LGFA. LGFA funding will be secured by a general charge over rates.

8. Benchmarking

- 8.1 For performance measurement purposes, the actual borrowing performance of Council shall be compared with the following external benchmark, which is predicted off the midpoints of the risk control bands contained in the fixed rate hedging percentages table contained in Section 3 of this policy.

9. Treasury Responsibilities, Compliance and Controls

9.1 Council

- Approves overall borrowing limits each year through the Annual Plan process
- Approves for charging assets a security over borrowing
- Approves any risk management strategy outside the delegated authorities outlined in this policy document
- Monitor treasury performance through the receipt of appropriate reporting, as per Schedule Two
- Approve new borrowing facilities from the banking sector and capital markets, including the Local Government Funding Agency (LGFA), upon recommendation from the Chief Executive (CE)
- Approve on an individual basis investment in Building Societies
- Approve Liability Management and Investment Policy
- Approve any hedging outside the parameters of this policy.

9.2 Audit & Risk Committee

- Monitor treasury performance through the receipt of appropriate reporting, as per Schedule Two.

9.3 Chief Executive

- In the absence of the Group Manager - Business Support (GM-BS), oversee the funding, interest rate risk management and financial market investment activities of Council
- Approves any amendments to the Liability Policy recommended by GM-BS, prior to submission to Council for approval
- In the absence of the GM-BS undertakes the duties as detailed in this document as appropriate, including checking external confirmations against internal records
- Approve authorised electronic signatory positions
- Signs the documents relating to the financial market activities of Council.

9.4 Group Manager – Business Support

- Makes decisions regarding all funding and interest rate risk management activities of Council prior to implementation/execution
- Makes decisions regarding all financial market investment activities of Council prior to execution
- Refinancing of existing debt
- Manages the bank lender and capital markets relationships, providing financial information to lenders and negotiates new/amended borrowing facilities or methods for approval by Council
- Approves opening and closing of bank accounts and new banking facilities
- Approves authorised electronic signatory positions
- Provides policy advice as needed and reports to the CE and Council on overall treasury risk management issues regularly
- Conducts a review of the Liability Management and Investment Policy every three years or as required basis and submits any recommended changes to Council for approval once the CE has approved them and the necessary statutory processes have been followed
- Signs documents relating to the borrowing and financial market investment activities of Council
- Checks external confirmations against internal records.

9.5 Chief Financial Officer

- In the absence of the GM-BS undertakes all his/her duties under a delegated authority authorised by the CE
- Approves authorised electronic signatory positions
- Executes treasury transactions
- Prepares regular reports to Council
- Checks external confirmations against internal records.

10. Internal Controls

10.1 Introduction

Arranging and agreeing transactions with external counterparties are required to occur in a framework of control and accuracy. It is vital to the internal control of Council that all transactions are captured, recorded, reconciled and reported in a timely fashion within a process that has necessary checks and balances, so that unintentional errors and/or fraud are identified early and clearly. Movements in financial market variables can be rapid, and exposures to such movements that are not known about due to inadequate transaction recording and reporting systems should not be allowed to occur.

10.2 Transaction Origination

The following authorities shall apply in respect to the execution of transactions with bank dealers and brokers on behalf of Council that can commit Council to all related contractual obligations under these transactions. All such transactions are generally originated and agreed either verbally by telephone or by email. Therefore, it is important that procedures are in place to control the activity.

10.3 Funding from bank facilities, issuing Council debt, undertaking financial market investment transactions, including LGFA and entering into interest rate derivative transactions

- Funding from bank facilities, issuing council debt, undertaking Financial Market Investment Transactions, including LGFA and entering into Interest Rate Derivative Transactions with an approved banker broking counterparty entails the personnel of Council, who are approved to undertake these activities, verbally or by email agreeing with the bank or broker amount, term selection, rate accepted and the type of instrument being issued (in the case of borrowing), or transacted (in the case of a derivative transaction).
- Once the deal is agreed, details of the transaction shall be entered on the internal system
- Once the bank or broker confirmation of the transaction is received, the details should then be checked to ensure that the bank or broker confirmation is in accordance with the details on the Council's internal system.

Any discrepancies noted in the above procedures should immediately be communicated to the bank or broker so that the correct details of the deal can be agreed on. Where the GM-BS has transacted the deal in the first place, the deal shall be ratified and signed off by either the CE or the Chief Financial Officer, and where the CE has transacted the deal in the first place, the deal shall be ratified and signed off by the GM-BS or Chief Financial Officer. In this way, there is a clear division of responsibility and a self-checking system.

10.4 Settlement Procedure

All transactions are to be confirmed and reconciled to external confirmations and internal documentation before settlement.

Schedule 1

Definitions of interest rate risk management instruments

Forward Rate Agreement (FRA)

An agreement between Central Otago District Council (CODC) and a counterparty (usually a bank) protecting CODC against a future adverse interest rate movement. CODC and the counterparty agree to a notional principal amount, the future interest rate, the date and the benchmark rate, which is usually as detailed on the daily bank bill reference (BKBM) page, on the Reuters' financial market information system.

Objective

To provide CODC with certainty as to its interest rate cost on an agreed principal amount for an agreed period. An FRA typically applies to a three-month period, starting at some point within the next 12 months.

Interest Rate Swap (IRS)

An interest rate swap is an agreement between CODC and a counterparty (usually a bank) to manage Council's exposure to interest rate movements. CODC pays (or receives) a fixed interest rate and receives (or pays) a floating interest rate. The parties agree to a notional principal amount, the fixed interest rate, the settlement dates and the benchmark floating rate, which is usually BKBM off the Reuters' page containing the daily rate sets for various market reference rates.

Objective

To provide CODC with certainty as to its interest rate cost on an agreed principal amount for an agreed period. Floating rate periods are typically quarterly or semi-annual.

Forward Start Interest Rate Swap

Objective

To provide CODC with certainty as to its interest rate cost on an agreed principal amount for an agreed period which commences at a future point in time. All other conditions are as with an interest rate swap.

Option on a Swap Agreement – Swap Option

Objective

To provide CODC with the right but not the obligation to enter into a fixed rate swap at a future point in time on an agreed principal amount for an agreed period. A swap option is an option on a swap and typically requires a premium to be paid.

Interest Rate Options

The purchase of an interest rate option gives the holder (in return for the payment of a premium) the right but not the obligation to borrow (described as a cap) or invest (described as a floor) at a future date. CODC and the counterparty agree to a notional future principal amount, the future interest rate, the benchmark dates and the benchmark floating rate (usually BKBM on Reuters).

Objective

To provide CODC with worst case cover on its interest rate cost on an agreed principal amount for an agreed period. As for an interest rate swap, rate sets are typically quarterly or semi-annual for the life of the option.

Interest Rate Collar

The combined purchase (or sale) of a cap and the sale (or purchase) of a floor.

Objective

To provide CODC with certainty as to its interest rate cost on an agreed principal amount for an agreed period, but by limiting CODC's downside participation, typically avoiding the payment of a premium.

Limits on Selling Options

CODC will only sell an option if at the same time it purchases an option for a similar term with the same notional value.

The reasons for the use of any incidental arrangements will be explained within a specific resolution of Council, enabling such arrangements to be entered into.

Schedule 2

Quarterly Reporting Requirements

The quarterly report presented to the Audit and Risk Committee and Council should contain the following:

- Total debt utilisation, including sources of debt
- Interest rate hedging profile against hedging percentage limits
- New interest rate hedging transactions completed
- Weighted average cost of funds
- A statement of policy compliance
- Details of any exception reports including remedial action taken or intended to be taken.

Fees and Charges 2023-24

While Council has aimed to provide an exhaustive and accurate schedule of charges, if any errors or omissions are identified, charges will be calculated by reference to the appropriate underlying authority/resolution. Council reserves the right to vary and introduce fees and charges at its discretion.

All fees and charges referred to are inclusive of goods and services tax (GST) at 15%.

		2023/24 Includes GST	2022/23 Includes GST
THREE WATERS			
<i>Where a service connection for water and/or wastewater, or a wheelie bin is provided to a rating unit in the course of a rating year, the rating unit will be charged a proportion of the full year cost the service as scheduled in the rating section of the 10-year Plan, based on the number of complete months remaining in the financial year.</i>	DESIGNATED WASTEWATER TREATMENT PLANT		
	Disposal of septage tank load less than 3,000 litres	135	130
	Every additional 1,000 litres discharges (or part thereof)	45	40
	Designated Septage station disposal cost/litre	0.045	0.04
	TRADE WASTE		
	Application fee deposit (invoiced at actual cost)	240	240
	Application to transfer trade waste discharge consent	80	80
	Annual fee	160	160
	THREE WATERS - PER APPLICATION		
	Approved contractors (per application)	80	80
Non-approved contractors (per application)	160	160	
Non-approved contractors (per application)	At cost	At cost	
BULK TANKER WATER FROM FIRE HYDRANTS			
Bulk water application fee	No charge	No charge	
Tanker / Standpipe Inspection (at least annual)	100	100	
Hydrant Standpipe Hire / month (excluding water usage)	N/A	30	
Water usage per m ³	1.80	1.80	
BULK WATER SUPPLY			
Network connected bulk water rate (per m ³)	0.9	0.86	
REMOVAL OF WATER RESTRICTOR			
Temporary restrictor removal fee	At cost	At cost	
WATER METER ACCURACY TESTS			
House visit and assessment	55	55	
Meter removal and calibration	525	525	
Meter validated as accurate	80	80	
Meter validated as inaccurate	No charge	No charge	
Final meter read	40	40	

OTHER

Unauthorised and other activities	At cost	At cost
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CAPITAL CONTRIBUTIONS – NEW CONNECTIONS (SEE DISTRICT PLAN ALSO)

Financial Contributions - Reserves

Urban	2380	2380
Rural	1190	1190

Note: Financial Contributions are inflated annually based on Statistics NZ Construction Index. They are indexed from the December 2019 quarter in the table above.

DEVELOPMENT CONTRIBUTIONS - NEW CONNECTIONS

Water Supply

Lake Dunstan Water Supply (Alexandra / Clyde)	7131	7131
Cromwell	3877	3877
Naseby	4044	4044
Omakau / Ophir	10917	10917
Patearoa	3267	3267
Ranfurly	2492	2492
Roxburgh	3321	3321

Wastewater

Alexandra / Clyde	7536	7536
Cromwell	3139	3139
Naseby	3399	3399
Omakau / Ophir	4992	4992
Ranfurly	796	796
Roxburgh	4670	4670

THREE WATERS AND WASTE MANAGEMENT PART CHARGES IN LIEU OF RATES

The Local Government (Rating) Act 2002 requires that properties be rated based on their status as at 1st July each year. Certain rates are based on level of service provided. These are Water Supply rates, Wastewater rates and Waste Management rates. To enable these services to be provided part way through the rating year Council will invoice the rate payer upon provision of the laterals for Water Supply and Wastewater and upon commencement of service in the case of Waste Management collections. The following charges will be invoiced for each complete month of the rating year remaining.

Water Supply – per month

If already rated as serviceable	23.12	23.12
If not rated as serviceable before	37.91	37.91

Wastewater – per month

If already rated as serviceable	27.20	27.20
If not rated as serviceable before	54.40	54.40

	2023/24 Includes GST	2022/23 Includes GST
ENVIRONMENTAL SERVICES		
TRANSFER STATION CHARGES		
Standard size refuse bag (60 litres)	8	8
Prepaid Council approved 60 litre refuse bag (for Tarras and Patearoa use only)	8	8
Child car seat recycling (Alexandra and Cromwell only)	10	10
Car body (all tanks pierced and drained)	20	20
Whiteware and separated metal (excludes fridges, freezers and air-conditioning units)	No charge	No charge
Fridges, freezers and air-conditioning units (disposal charge)	25	16.5
Gas bottle disposal (any size)	11	11
Transfer Station with Weigh Facility (Alexandra/Cromwell)		
General waste charge by weight per tonne	395	345
Greenwaste by weight by tonne	75	n/a
Transfer Station without Weigh Facility (Ranfurly/Roxburgh)		
General waste charge by volume per cubic metre (assessed by operator)	85	70
Greenwaste charge by volume per cubic metre (assessed by operator)	15	-
Greenwaste minimum charge (small car/boot load - 0.5 cubic metre or less)	8	-
Tyre Disposal		
Car tyres (per tyre)*	7	6
4x4 and small truck tyres (per tyre)*	11	10
Large truck tyres (per tyre)*	22	20
Tractor / Loader tyres*	125	115
<i>* Charges for tyres without rims.</i>		
Note: Tyres that contain rims at the time of disposal will incur an additional fee twice that of the charge listed above.		
GREENWASTE DEPOSITED IN GREENWASTE AREA		
Car load	-	No charge
Trailer or ute load	-	5
Trailer-load charge by volume per cubic metre	-	5
CLEANFILL/HARDFILL DEPOSITED IN CLEANFILL/HARDFILL AREA		
Charge by volume per cubic metre	N/A	15
Single axle trailer*	50	n/a
Tandem axle trailer*	70	n/a
*Domestic quantities of cleanfill/hardfill only		
HAZARDOUS WASTE		
Class 2 (per kg)	5	n/a
Class 3 (per kg)	5	n/a
Class 4 (per kg)	8	n/a
Class 5 (per kg)	9	n/a
Class 6 Intractable Pesticides (per kg)	41	n/a
Class 6 (per kg)	10	n/a
Class 8 (per kg)	4	n/a
Class 9 (per kg)	3	n/a

	2023/24 Includes GST	2022/23 Includes GST
Waste Oils (per kg/litre)	2	n/a
Up to 20kg or 20 litres	N/A	10
Greater than 20kg or 20 litres (charge per kg over 20kg or 20 litres up to a maximum of 100kg or 100 litre).	N/A	10

WHEELIE BIN CHARGES

Replacement of bin due to damage (not wear and tear)	55	50
Initial change of bin size	No charge	No charge
Additional organics bin (240L) per annum	92.56	n/a
Additional mixed recycling bin (240L) per annum	82.81	59.41
Additional glass recycling bin (240L) per annum	38.97	59.41
Additional rubbish (red) bin (140L) per annum	165.63	n/a
Additional rubbish (red) bin (240L) per annum	283.51	282.80
Upsize rubbish (red) bin to (240L) per annum	117.88	n/a
Bin delivery and administration charge (for additional bins/replacement bins/change of bin size)	35	50

PART CHARGES IN LIEU OF RATES

The Local Government (Rating) Act 2002 requires that properties be rated based on their status as at 1st July each year. Certain rates are based on level of service provided. These are Water Supply rates, Wastewater rates and Waste Management rates. To enable these services to be provided part way through the rating year Council will invoice the rate payer upon provision of the laterals for Water Supply and Wastewater and upon commencement of service in the case of Waste Management collections. The following charges will be invoiced for each complete month of the rating year remaining.

Waste Management – per month

Additional organics bin (240L)	7.71	n/a
Additional mixed recycling bin (240L)	6.90	4.95
Additional glass recycling bin (240L)	3.25	4.95
Additional rubbish (red) bin (140L)	13.80	23.57
Additional rubbish (red) bin (240L)	23.63	
Upsize rubbish (red) bin to 240L	9.82	n/a

	2023/24 Includes GST	2022/23 Includes GST
ROADING		
LICENCE TO OCCUPY		
Single owner	190	180
Multiple owner	At cost	At cost
TRAFFIC MANAGEMENT PLAN APPROVAL		
Commercial organisations and events	95	90
Non-profit community events	No charge	No charge
TEMPORARY ROAD CLOSURE		
Commercial organisations and events	295	280
Non-profit community events	No charge	No charge
CORRIDOR ACCESS REQUEST		
<i>(as defined in the National Code of Practice for Utility Operators' Access to Transport corridors)</i>		
Minor Works	No charge	No charge
Major Works (trenches exceeding 20m in length)	85	80
Project Works	At cost	At cost
ROAD STOPPING		
Time and disbursements plus legal and survey costs	At cost	At cost
Miscellaneous fees (other consents, certificates, authorities, services or inspections not specifically provided for to be charged at the cost of time and disbursement)	At cost	At cost
RAPID NUMBER		
New	70	70
Replacement	50	50
DUST SUPPRESSION		
Residential house with 100m of road to Council programmed timetable	No charge	No charge
Residential house with 100m of road outside programme works	At cost	At cost
Commercial and other applications to Council programmed timetable	At cost	At cost
OTHER		
Commercial fingerboard signs	At cost	At cost
DEVELOPMENT CONTRIBUTIONS		
Roading		
Residential	1719	1719
Business	Nil*	NIL*
* Fixed business contributions are non-longer applicable. All contributions are calculated on the basis of a household unit equivalent (HUE).		

PLANNING AND REGULATORY

Estimated value of work, includes Project Check Fee. The cost of any peer review of professional documents is at the applicant's cost. All Building Control Fees are based on the average time taken to complete administration, processing and inspections based on the value of the building consent or other building work. Work in excess of this time may be charged for at time and disbursements. Any other charge for information, certification or inspection, or recording of safe and sanitary certificates not specifically provided for to be charged at time and disbursements (\$140 minimum).

BUILDING CONTROL CHARGES

Residential alterations and new

Up to and including \$5,000	450	450
Over \$5,000 and not exceeding \$10,000	691	691
Over \$10,000 and not exceeding \$20,000	1141	1141
Over \$20,000 and not exceeding \$40,000	1671	1671
Over \$40,000 and not exceeding \$80,000	1971	1971
Over \$80,000 and not exceeding \$200,000	2651	2651
Over \$200,000 and not exceeding \$350,000	3460	3556
Over \$350,000 and not exceeding \$500,000	3636	3712
Over \$500,000 and not exceeding \$750,000	4017	4017
Over \$750,000 and not exceeding \$1,000,000	4467	4467
Exceeding \$1 million (minimum deposit plus additional time if necessary)	4242	4852
Farm shed with engineers PS1, conservatories, new swimming pools, other consents with <3 inspections (no amenities)	953	953

Commercial alterations and new

Up to \$10,000	841	841
\$10,000 - \$20,000	1441	1441
\$20,000 - \$40,000	1971	1971
\$40,000 - \$80,000	2121	2121
\$80,000 - \$200,000	3251	3251
\$200,000 - \$350,000	3556	3406
\$350,000 - \$500,000	3712	3636
\$500,000 - \$750,000	4167	4167
Exceeding \$750,000 (minimum deposit plus additional time if necessary)	4852	4242
BRANZ Levy - (exempt from GST) (projects under \$20,000 are exempt)	\$1 for every \$1000.00 or part thereof	\$1 for every \$1000.00 or part thereof
MBIE Levy - (projects under \$20,444 are exempt)	\$1.75 for every \$1000.00	\$1.75 for every \$1000.00

OTHER BUILDING CONSENT CHARGES

Multi-proof building consents actual cost of work to be recovered (value of work less processing apportionment)	As required	As required
Amendments to Building Consents actual cost of work to be recovered at time and disbursements	\$150.00 deposit + \$150.00 / hour	\$150.00 deposit + \$150.00 / hour
Erection of marquee	316	316
Heating / fire appliances - free standing	241	241
Heating / fire appliances - inbuilt and second-hand	391	391
Wetback fire / diesel boilers	391	391
Inspection cancellation (same day) no fee if cancelled the previous day	150	150

	2023/24 Includes GST	2022/23 Includes GST
OTHER BUILDING CHARGES		
Certificate of Acceptance		
Minor work up to \$5,000	1103	1103
Residential \$5,000 to \$20,000	1478	1478
Residential \$20,000+	2453	2453
Commercial	\$675.00 + hourly rate	\$675.00 + hourly rate
Change of Use (initial fee)	252	252
Relocation report within the district	\$150 (report) plus \$150 per hour of inspection	\$150 (report) plus \$150 per hour of inspection
New compliance schedule	\$150.00 / hour	\$150.00 / hour
Amended compliance schedule	110	110
WOF monitoring features and renewal	\$150.00 / hour	\$150.00 / hour
Certificate for Public Use	504	504
Notice to Fix	225	225
Fire Service assessment of building consents (plus costs)	150	150
Demolition	300	300
Inspection of unsatisfactory work (per visit or inspections not already provided for)	150	150
Swimming pool inspection barriers and compliance (each inspection)	\$150.00 / hour	\$150.00 / hour
Swimming pool registration	55	55
Water test fee (fee plus actual test cost)	120	120
Assessment of building consent exemption application (deposit) + \$150.00 / hour processing or inspection	\$150.00 / hour	\$150.00 / hour
Title search	27	27
Minor variations (to building consents)	\$150.00 / hour	\$150.00 / hour
Cancellation of inspection (any inspection cancelled on the day)	150	-
BWOF monitoring	\$150.00 / hour	-
Building Consent Report (annual fee)	69	69
PROJECT INFORMATION MEMORANDUM – RESIDENTIAL	412	412
PROJECT INFORMATION MEMORANDUM – COMMERCIAL	525	525
TIME AND DISBURSEMENTS		
Hourly rates for processing all applications - Officers	150	150
Mileage (dollar(s) per km)	1	1
Hourly rates for processing all applications - Support	105	105
ENVIRONMENTAL HEALTH		
Annual inspection		
Camping grounds	336	336
Hairdresser shops	225	225
Offensive trades	225	225
Funeral directors	225	225
Follow up inspection fee (hourly rate)	150	150
Change of ownership	150	150

	2023/24 Includes GST	2022/23 Includes GST
Annual Registration		
Camping grounds	168	168
Hairdresser shops	168	168
Offensive trades	168	168
Funeral directors	168	168
Food Control Plans / National Programmes		
Initial registration	403	403
Annual registration	201	201
Audit fee		
Food control plan (single-site)	520	504
Food control plan (multi-site)	820	804
National Programme 1	377	336
National Programme 2	461	420
National Programme 3	545	504
Subsequent verifications and enforcement (hourly rate)	168	168
BYLAW AND POLICY		
Trading in Public Place General Bylaw		
Application fee		
Fee per annum	420	420
Class 4 Gambling and Board Venue application fee (deposit)	336	336
Hourly rates for processing all applications	168	168
ALCOHOL LICENSING		
Local Authority Compliance Certificate		
Building	150	150
Planning	150	150
Public notification fee	125	125
ANIMAL CONTROL		
Dog Registration Fees		
Non-working dogs	55	55
Working dogs	12	12
Late penalty fee (percentage of base fee)	150% of annual registration fee	150% of annual registration fee
Dog Impounding Charges		
First impounding (for each 12 months)	100	100
Second impounding (for each 12 months)	150	150
Third and subsequent impounding (for each 12 months)	200	200
Sustenance	35	22
Destruction of dog	At cost	At cost
Microchipping	At cost	32
Licence to keep more than 3 dogs		
Application	75	75
Inspection fee	\$150.00 / hour	\$150.00 / hour
Annual permit fee	150	150

Any dog classified as dangerous under the Dog Control Act shall pay 150% of the registration fee prescribed in this.

	2023/24 Includes GST	2022/23 Includes GST
REFUNDS		
Refund administration fee	Refer to Governance and Corporate Services section	Refer to Governance and Corporate Services section
NOISE CONTROL		
Return of Seized Equipment		
Administration charge	84	84
Storage fee	5 per day	5 per day
Non-compliance with Excessive Noise Direction	500	500
Non-compliance with Abatement Notice regarding unreasonable noise	750	750
Contractor charge (add to administration charge)		
Alexandra / Clyde	70	60
Cromwell	80	70
Ranfurlly	110	100
Roxburgh / Naseby	90	80
ENFORCEMENT		
Monitoring and enforcement - hourly rate	150	150
Subdivision Charges		
Land Subdivision Consent		
Consent application deposit (notified to formal hearing)	2500	2000
Consent application deposit (non-notified to formal hearing)	2000	1500
Consent application deposit (under delegated authority)	1000	900
Minor boundary adjustment	430	430
Plan Certification - 223 (deposit)	\$200 + hourly rate	150
Plan Certification - 224(c) (deposit)	\$300 + hourly rate	260
Minor amendment to cross lease / unit title plan (deposit)	\$510 + hourly rate	510
Other Charges		
Completion certificates	80	80
Overseas Investment Regulations Certificates (deposit)	150	150
Compliance certificates / Certificate of Compliance (S139) (deposit)	550	550
Certified copy of Council resolution	80	80
Registered bond	At cost	At cost
Release from registered bond	At cost	At cost
Right of way consents (deposit) (Section 348 LGA)	225	225
Certificate of approval of survey plans (s.226(1)(e)(ii))	150	150
Change or cancellation of amalgamation condition (deposit) (Section 241)	160	160

All applications for resource and subdivision consent and changes to the District Plan will be charged on a time charge/hourly rate, plus disbursements basis although a minimum payment (deposit fee) is required as detailed. Applications will not be processed unless accompanied by the appropriate application or deposit fee. In accordance with Section 36 of the Resource Management Act where a charge is payable, the Council will not perform the action to which the charge relates until the charge has been paid in full. Note: This applies to all fees and charges in relation to Resource Management functions. Applications which are incomplete or require the applicant to undergo remedial

		2023/24 Includes GST	2022/23 Includes GST	
<i>works will incur further costs on a time and disbursement basis.</i>	Cancellation of easement (Section 243)	\$200 + hourly rate	160	
	Cancellation or amendment of consent notice (Section 221)	\$200 + hourly rate	180	
	Hourly rates for processing all applications - Officers	150	-	
	Hourly rates for processing all applications - Support	105	-	
	Specialist assessments	At cost	-	
	Engineering assessment/inspections	\$150 / hour	-	
	Mileage (dollar(s) per km)	1	-	
	Land Use Consent			
	Consent application deposit (notified to formal hearing)	2000	2000	
	Consent application deposit (non-notified to formal hearing)	1500	1500	
	Consent application deposit (under delegated authority)	750	600	
	Non-compliance with bulk and location requirements - deposit (under delegated authority)	N/A	N/A	
	Minor breach of standards (deposit)	350	350	
	Application for extension of lapse date (deposit (section 125))	300	300	
	Minor Change or Cancellation of Consent Condition (delegated section 127) (deposit)	\$400 + hourly rate	400	
	Complex Change or Cancellation of Consent Condition (delegated section 127) (deposit)	\$600 + hourly rate	600	
	Change or Cancellation of Consent Condition to Formal Hearing (section 127) (deposit)	1000	1000	
	Monitoring Consent Holders (per hour + mileage)	\$150 / hour + mileage	\$150 / hour + mileage	
	Hearing of Objection to Resource Consent (deposit)	800	800	
	Resource consent exemption (section 87BB) (fixed fee)	225	225	
	Boundary activity (section 87BA) (fixed fee)	300	300	
<i>Because such procedures are lengthy and involved, it is appropriate that provision be made for ongoing fee charging, for the processing, report preparation, briefing of Chairperson, attendance of planning consultant and / or staff at hearing or in preparation of application to the Chief Executive Officer in the event of an application under delegated authority and for the</i>	Application for Heritage Orders and Designations (deposit)			
		Outline plan approval (deposit)	\$390 + hourly rate	390
		Outline plan approval (waiver)	\$150 / hour	-
		Minor, no research (plus public notification)	1000	1000
		Moderate, standard research requirements (plus public notification)	5000	5000
		Major, affects large area of district (plus public notification)	10500	10500
	Application for District Plan Change (Deposit)			
		<i>Minor effect</i> – not requiring research (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors' fees. Applicant to provide all documentation to Council's satisfaction).	2500	2500

		2023/24 Includes GST	2022/23 Includes GST
<i>preparation and drafting of the decision and release to all parties. DBH and BRANZ levies apply to work over \$20,000.</i>	<i>Moderate effect</i> – requiring limited research (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors fees. Applicant to provide all documentation to Council’s satisfaction).	7500	7500
	<i>Major effect</i> – affects significant part of District Plan / major land use effects (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors’ fees. Applicant to provide all documentation to Council’s satisfaction).	15000	15000
Information Charges			
	Resource Management Act information	At cost	At cost
	All other information requested in writing (time charge + disbursements basis min)	80	80
	NES record search	150	150
LAND INFORMATION MEMORANDUM (LIM)			
Residential Search			
	Provided in 10 working days (electronic)	185 (non-refundable)	185 (non-refundable)
	Provided in 5 working days (electronic)	263 (non-refundable)	263 (non-refundable)
	Provided in 10 working days (paper)	315 (non-refundable)	315 (non-refundable)
	Provided in 5 working days (paper)	420 (non-refundable)	420 (non-refundable)
Commercial Search			
	Provided in 10 working days (electronic)	263 (non-refundable)	263 (non-refundable)
	Provided in 5 working days (electronic)	368 (non-refundable)	368 (non-refundable)
	Provided in 10 working days (paper)	368 (non-refundable)	368 (non-refundable)
	Provided in 5 working days (paper)	420 (non-refundable)	420 (non-refundable)
	Other charges (engineering, technical consultancy and valuation fees) – to be in addition to all fees where additional information may be required or a report commissioned, or where attendance at a meeting is requested and for administration, inspection and / or supervision.	At cost	At cost

POOLS, PARKS AND CEMETERIES

DISTRICT CEMETERIES

Plot Charge (Standard) - all cemeteries in the District

Standard plot fees - including memorial structures plot, Cromwell Cemetery	900	900
Ashes plot	400	400
Memorial wall (plinth which allows for 32 plaques) - Alexandra Cemetery	100	100
Memorial wall (which allows for 88 plaques double-sided) - Cromwell Cemetery	100	100
RSA Plot - Cromwell Cemetery	No charge	No charge
Stillborn babies	No charge	No charge

Burial Fees District

Monday to Friday and Saturday mornings only and excluding Saturday afternoon's. No burials Sundays, statutory public holidays.

Standard re-opening and burial - Double Depth Standard	1200	950
Casket larger than standard (213cm x 76.2cm x 50.8cm) – additional to above fee	120	120
Burial of ashes	400	400
Out of District Fee (6 months or more)	100	95
Burial of infants (up to 10 years / re-opening)	300	300
Disinterment costs / re-interment	At cost	At cost
Breaking concrete	At cost	At cost
Memorial Permit processing fee	15	10

NASEBY CEMETERY

Plot Fees

Standard plot fees	400	300
Ashes plot	200	156
<i>Burial fees invoiced directly by Sexton</i>	N/A	N/A

RANFURLY CEMETERY

Plot Fees

Standard plot fees	400	300
Ashes plot	200	156
<i>Burial fees invoiced directly by Sexton</i>		

PARKS

Cricket rates are variable depending on level of pitch preparation; seasonal rates available on application and by negotiation.

Sports Grounds (Alexandra and Clyde)

First class cricket wicket per ground (per day - wickets 1 & 2)	300	250
Casual (per ground per day)	130	123
Cricket wickets (per day - wickets 3 & 4) per wicket	135	135

Changing Rooms

Changing rooms (per room) including showers	15	15
Use of showers per day	5	5
Athletics (per day)	135	135

	2023/24 Includes GST	2022/23 Includes GST
Litter collection (per litter bin per day) - Additional fee	30	30
Schools and school aged children exempt from ground charges	No charge	No charge
Club Seasonal Rates (Including club training, regular season fixtures)		
Rugby - Senior teams only	900	850
Football - Senior teams only	900	1500
Softball - Senior teams only	500	500
Athletics - Senior teams only	500	500
Club Cricket only (excludes first class cricket) - Senior teams only	1600	1600
Touch Rugby – per season	600	500
End of season cleaning fee	At cost	200
OTHER PARKS AND RESERVES		
Alexandra and Clyde – including Pioneer Park – per day		
Commercial activity or event including circus, gypsy fair, Blossom Festival	400	400
Non-Profit Community Groups	No charge	No charge
	\$55	\$55
Commercial market days	including power	including power
	150	146
Commercial – car displays, advertising, vendors		
Basic space hire – no preparation / services required		
Non-commercial – community group activity includes rubbish and area preparation, e.g. school fairs	No charge	No charge
Amusement devices (activity or device)	\$11.50 application fee for one device and \$2.30 extra device For longer periods \$1.15 per week per device Engineering fee at cost	\$11.50 application fee for one device and \$2.30 per extra device For longer periods \$1.15per week per device Engineering fee at cost
Council power box (power already connected per hour)	5	5
Electricity boxes (if available) (power and connection)	At cost	At cost
Bond to cover potential damage - refundable upon inspection grounds are in good condition	400	400
CROMWELL		
Anderson Park Pavilion		
Club per season	574	574
Casual day hire	58	58

	2023/24 Includes GST	2022/23 Includes GST
Anderson Park (Junior sport free) - school and school age children exempt		
Sports Club Rentals (per player per season)		
Anderson Park grounds	51	51
Netball / tennis courts	20	20
Club Seasonal Rates (Including club training, regular season fixtures)		
Rugby - Senior teams only	1500	1500
Football - Senior teams only	1500	1500
Softball - Senior teams only	500	500
Athletics - Senior teams only	500	500
Club Cricket only (excludes first class cricket) - Senior teams only	1200	1200
Touch Rugby – per season	500	500
Casual Users (per day)		
Non-sporting activities (per ground plus electricity)	75	75
Touch (per field)	45	45
Rugby (per field)	69	69
ALPHA STREET PAVILION		
Football Club per annum	573	573
Casual day hire	58	58
<i>A \$400 bond is required for circuses and fairs, amusement device operators are also required to pay the appropriate inspection licensing fees to operate devices in the district.</i>		
ALPHA STREET RESERVE (Per day) - school and school age children exempt		
Commercial activity or event including circus and gypsy fair, circus	400	400
Club Seasonal Rates (Including club training, regular season fixtures)		
Football - Senior teams only	1500	1500
Touch Rugby – per season	500	500
Sports Club Rentals (per player per season) (junior sports free)		
Alpha Street grounds	51	51
OTHER PARKS AND RESERVES		
Cromwell per day		
Basic space hire – space only no preparation required	No charge	No charge
Non-Profit – community group activity including rubbish and area preparation eg. school fairs	No charge	No charge
Commercial – Market days	55	55
Commercial – Car displays / advertising, vendors	150	145

	2023/24 Includes GST	2022/23 Includes GST
Amusement devices (activity or device)	\$11.50 application fee for one device and \$2.30 per extra device. For longer periods \$1.15per week per device. Engineering fee at cost	\$11.50 application fee for one device and \$2.30 per extra device. For longer periods \$1.15per week per device. Engineering fee at cost
MĀNIATOTO PARK		
Sports clubs (per annum)	907	907
Sports ground (per day)	117	117
Outdoor netball / tennis courts	150	150
Basic space hire – no preparation required	No charge	No charge
Non-Profit Community activity (general use including rubbish and ground preparation)	No charge	No charge
Commercial activity	122	122
Athletics (per day) - Schools	No charge	No charge
Athletics (per half day)	No charge	No charge
OTHER PARKS AND RESERVES		
Māniatoto per day		
Basic space hire – space only no preparation required	No charge	No charge
Non-commercial – community group activity including rubbish and area preparation eg. school fairs	38	38
Junior Cricket – Naseby	No charge	No charge
Commercial – Market days, Vendors	55	55
Commercial – Car displays / advertising	145	145
TEVIOT VALLEY		
King George Park - Community activity	No charge	No charge
King George Park - Commercial activity	80	80
Basic space hire – no preparation required	No charge	No charge
Commercial Market, Vendor	55	55
BIG FRUIT EVENT SIGNS (includes install / removal costs)		
6 signs available (maximum 2 signs per event booking)		
Commercial event per event, per sign frame	350	350
Non-commercial event per event, per sign frame	50	50
EVENT BANNERS		
Banner install / removal and fixings per sign - Big Fruit Reserve	50	50
Banner install / removal and fixings per sign on FlagTrax system	10	10

	2023/24 Includes GST	2022/23 Includes GST
ALEXANDRA POOL AND CROMWELL POOL		
Single Admission		
Adult (18 years old)	6.5	6.5
Child (School Age)	3.5	3.5
Pre-schooler (with maximum of 2 per 1 paying parent / caregiver)	No charge	No charge
Gold Card and tertiary student 17% off entry	5.5	5.5
Community Services Card holder 17% off entry	5.5	5.5
Shower	5	5
Family - maximum 2 adults and 4 children	17	17
Family - 1 Adult and 4 children	16.4	16.4
Replacement swim card if lost	2	2
Gym/Swim Pass 30% off adult entry only	-	-
Membership Card and Yearly Pass		
Adult - 10 swims	58.5	58.5
Adult - 25 swims	138	138
Adult - 50 Swims	260	260
Adult yearly pass (includes Aqua Fit classes)	480	480
Child - 10 swims	30	30
Child - 25 swims	74.5	74.5
Child - 50 Swims	140	140
Child yearly pass	240	240
Prepaid Swim Membership Prices		
Family - 6 Months	429	429
Family - 12 Months	709	709
Direct Debit Swim Membership Prices		
Child - 6 Months	5.00 / week	5.00 / week
Child - 12 Months	4.00 / week	4.00 / week
Adult - 6 Months	12.00 / week	12.00 / week
Adult - 12 Months	10.00 / week	10.00 / week
Family - 6 Months	19.00 / week	19.00 / week
Family - 12 Months	16.00 / week	16.00 / week
Gold Card, Community Services Card and Tertiary Students Card Holders		
10 swims (includes 17% discount)	17% off the above adult prices	17% off the above adult prices
25 swims (includes 17% discount)	17% off the above adult prices	17% off the above adult prices
Yearly pass (includes 17% discount)	17% off the above adult prices	17% off the above adult prices

	2023/24 Includes GST	2022/23 Includes GST
Aquarobics and Aqua Fit		
Casual Adult entry and class	11	11
Adult - 11 class membership concession (includes pool entry)	110	110
Aqua class only when used with 10/25/50 swim concession card	4.5	4.5
Gold Card, Community Services Card, tertiary student entry and class (includes 17% discount)	17% off the above adult prices	17% off the above adult prices
Gold Card, Community Services Card, tertiary student - 11 class membership concession (includes pool entry) (includes 17% discount)	17% off the above adult prices	17% off the above adult prices
Aqua Fit Class only excluding pool entry	No charge	No charge
Aqua Fit/Swim	-	-
School Hire		
<i>District primary schools</i> per lane / block per hour – minimum charge 1 hour (excludes pool entry)	9	9
<i>District high schools</i> per lane / block per hour – minimum charge 1 hour (excludes pool entry)	9	9
<i>Non-district schools</i> – Minimum charge 1 hour (excludes pool entry)	13	13
Therapeutic pool per hour	36	36
Central Otago Swimming Clubs / Non- Commercial (as per definition)		
Tues, Thurs non-competitive club nights per lane, excludes entry (does not include development or squad coaching sessions)	9	9
Lane hire per lane per hour excludes pool entry minimum 1 hour (including development or squad coaching sessions)	9	9
Swim meets / competition nights full 25 metre pool hire includes pool entry min 1 hour (or by agreement with Aquatics Manager), includes staff time	150	150
Kayak Polo	Pool entry plus staff time	Pool entry plus staff time
Commercial Operators		
Lane hire per lane per hour excludes pool entry min 1 hour (or by agreement with Aquatics Manager)	30	30
Students - 10 swim pool entry concession card	10	10
Commercial Advertising fee per A1 size sign	-	-
Additional Charges		
Additional staff after hours	\$50 per hour per staff member	\$50 per hour per staff member
MEETING ROOM CHARGES (where available)		
Kitchen surcharge per half day	45	45
Kitchen surcharge per hour	15	15

	2023/24 Includes GST	2022/23 Includes GST
Meeting room hire per half day	45	45
Meeting room hire per hour	15	15
 SWIMMING LESSONS—CENTRAL SWIM SCHOOL (includes pool entry) payment in advance or by direct debit		
10 x toddler / preschool lesson	111	111
- 10 swim pool entry concession card	10	10
TOTAL	121	121
 10 x school age lessons	 111	 111
- 10 swim pool entry concession card	10	10
TOTAL	121	121
 10 x 45 Advanced level	 118	 118
- 10 swim pool entry concession card	10	10
TOTAL	128	128
 Weekday private lesson		
15 minutes	19	19
30 minutes	39	39
 5-day block holiday classes - Under 5-years \$60 including pool entry fee	 55	 55
- 5 swim pool entry concession card - Private swim school	5	5
TOTAL	60	60
 Family Discount: <i>If you have 3 or more members of your family learning to swim, only the first two members will pay standard price, then all additional children will receive 30% off standard price.</i>		
 Multi-Lesson Discount: <i>Students attending more than one lesson per week are eligible for a 20% discount off their second lesson that week.</i>		
 Direct Debit fees for payment of lessons above will incur these additional charges	 0.6	 0.6
Direct Debit Transaction Fee - successful transaction from bank account, credit union or building society	2.35%	2.35%
Direct Debit Transaction Fee - successful transaction from Visa / Mastercard	4.22%	4.22%
Direct Debit Transaction Fee - successful transaction from Amex / Diners Card	0.6	0.6
Failed Transaction Fee	11.5	11.5
Dishonour Fee by customer	44	44
Investigation Fee - charged back to customer	-	-

	2023/24 Includes GST	2022/23 Includes GST
RANFURLY SWIM CENTRE		
Admission		
Child	2.5	2.5
Adult	5	5
Child - 11 x swims (swim card) - includes 1 free swim	25	25
Adult - 11 x swims (swim card) - includes 1 free swim	50	50
Season pass (single)	95	95
Season pass (family) plus \$10 per child	118	118
Māniatoto Area School	522	522
St John's School	154	154
Aquabelles (per season)	412	412
Other groups (per season)	412	412
Professional coaching per hour	27	27

PROPERTY AND COMMUNITY FACILITIES

<i>A \$25 booking fee is applicable for non-payment on landing</i>	AIRPORT LANDING FEES (PER LANDING)		
	Private aircraft	10	10
	Commercial light aircraft / twin engine	20	20
	Passenger planes < 18 passenger capacity	30	30
	Passenger planes >18 passenger capacity	60	60
	Emergency services (Police, Rural Fire, Air Ambulance)	No charge	No charge
	New Zealand Armed Forces	No charge	No charge

APPLICATION FOR EASEMENT OR LEASE FOR ACCESS OR INFRASTRUCTURE PURPOSES (ROADING, SERVICES, TELECOMMUNICATIONS, POWER ETC)

Time plus legal, survey and advertisement costs	At cost	At cost
Deposit - no reserve status	500	500
Deposit - reserve land	1000	1000

COMMUNITY FACILITIES ALEXANDRA COMMUNITY CENTRE

<i>A \$200 bond is required for social functions; a whole day is more than 6 hours, half day is less than 6 hours. Bookings for the Jordan Lounge are made with the Senior Citizens on (03) 448 7007.</i>	Hall and Bar		
	Commercial whole day	275	275
	Commercial half day	170	170
	Commercial hourly rate	35	35
	Non-commercial whole day	160	160
	Non-commercial half day	100	100
	Non-commercial hourly rate	20	20
	Hall, Kitchen and Bar		
	Commercial whole day	300	300
	Commercial half day	200	200
	Non-commercial whole day	180	180
	Non-commercial half day	125	125
	Hall, Reading Room, Kitchen and Bar		
	Commercial whole day	345	345
	Commercial half day	225	225
	Non-commercial whole day	225	225
	Non-commercial half day	135	135
	Whole Complex		
	Commercial whole day	455	455
	Commercial half day	300	300
	Non-commercial whole day	280	280
	Non-commercial half day	170	170
	Hire of equipment (away from hall, daily rate)		
	Trestles (each)	5	5
	Chairs (each)	2	2
	Portable stage pieces (each)	5	5

ALEXANDRA MEMORIAL THEATRE

Commercial / non-local or by agreement with Chief Executive Officer

Evening performance	670	670
Matinee performance (afternoon)	505	505
Rehearsal (includes heating)	225	225
Hourly rate (includes heating)	105	105
Hourly rate (no heating)	50	50

Amateur local non-profit making incorporated societies and educational institutes

Evening performance	235	235
Matinee performance (afternoon)	180	180
Rehearsal (no heating)	60	60
Rehearsal (with heating)	125	125
Hourly rate (includes heating)	60	60
Hourly rate (no heating)	30	30

CENTRAL STORIES BUILDING

Meeting room and theatre

Commercial hire	\$40 / hour	\$40 / hour
Non-commercial hire	\$20 / hour	\$20 / hour

A \$200 bond is required for social functions; a whole day is more than 6 hours, half day is less than 6 hours.

CROMWELL MEMORIAL HALL

Whole complex (auditorium, supper room, west wing, kitchen)

Commercial whole day		470
Commercial half day		315
Non-commercial whole day		190
Non-commercial half day		140
Sporting events - tournaments whole day		145
Sporting events - club nights / half day tournaments	CROMWELL HALL CLOSED	115
Sporting events - schools		115
Hourly rate (only available on application to the Cromwell Community Board)		25
After 1am charge per hour		25

Auditorium (not including kitchen)

Commercial whole day		300
Commercial half day		185
Non-commercial whole day		160
Non-commercial half day		105
Sporting events - tournaments whole day		115
Sporting events - club nights / half day tournaments		85
Sporting events - schools		85
Sporting events - tournaments whole day		115
Hourly rate (only available on application to the Cromwell Community Board)		20
After 1am charge per hour		20

	2023/24 Includes GST	2022/23 Includes GST
Supper Room or West Wing (not including kitchen)		
Commercial whole-day		155
Commercial half day		115
Non-commercial whole day		90
Non-commercial half day		75
Supper Room and Kitchen		
Commercial whole day		180
Commercial half day		125
Non-commercial whole day		115
Non-commercial half day		90
Commercial whole day	CROMWELL HALL CLOSED	180
Hourly rate (only available on application to the Cromwell Community Board)		90
After 1am charge per hour		25
Kitchen per hour		25
Stage per hour		25
Hire of trestles and chairs (away from hall)		
Trestles (each)		5
Chairs (each)		5
Refundable deposit for 1-20 chairs		85
Refundable deposit for more than 20 chairs		115
Crockery breakages (at hall)		At cost
NASEBY HALL		
Whole day hire (not exceeding 24 hours)	105	105
Half day hire (not exceeding 4 hours)	40	40
Hourly rate if less than half day	20	20
NASEBY PAVILION		
Whole day hire (not exceeding 24 hours)	35	35
Half day hire (not exceeding 4 hours)	20	20
WAIPIATA HALL		
24 hour period	105	105
Hourly rate	8	8
Waipiata Darts Club per annum	405	405
WALLACE MEMORIAL HALL		
Whole day hire (not exceeding 24 hours)	35	35
Half day hire (not exceeding 4 hours)	20	20
RANFURLY HALL		
Meetings	55	55
Meetings in supper room (hourly rate)	20	20
Furniture auctions	55	55
Local concerts	90	90
Visiting artists and concerts	120	120
Weddings and cabarets etc	180	180
Local schools: sports day / events (subject to conditions)	No charge	No charge

A \$200 bond is required for social functions.

	2023/24 Includes GST	2022/23 Includes GST	
PATEAROA HALL			
Whole day hire and funerals	105	105	
Half day hire	35	35	
Meeting room (locals)	20	20	
Meeting room (non-locals)	30	30	
Discretionary bond	260	260	
Hire of tables and chairs (away from hall)			
Tables	10	10	
Padded chairs	2	2	
Plastic chairs	1	1	
<i>This hall is now under Council management. Fees last set by community hall committee in 2007. Fees in line with other provincial halls but with a discount as hall is in poor condition.</i>	OMAKAU HALL		
	Whole day hire (not exceeding 24 hours)	60	60
	Half day hire (not exceeding 6 hours)	25	25
	Hourly rate	7	7
	Hire of trestles and chairs (away from hall)		
	Trestles (each)	5	5
	Chairs (each)	1	1
ROXBURGH ENTERTAINMENT CENTRE			
Theatre			
Evenings	310	310	
Conferences	310	310	
Matinees, meetings and rehearsals	150	150	
Hourly rate for non-profits groups only	20	20	
<i>A \$200 bond is required for social functions.</i>	Dance Hall		
	Commercial whole day (social functions, weddings, funerals)	310	310
	Commercial half day (social functions, weddings, funerals)	150	150
	Hourly rate for non-profit groups only	20	20
	Track lighting (per day) room (per day)	55	55
	Track lighting - supper	30	30
	Track lighting - dance hall (per day)	30	30
<i>Track lighting is additional to all other fees.</i>	Kitchen		
	Commercial hire whole day (social functions, weddings, funerals)	150	150
	Commercial half day (social functions, weddings, funerals)	105	105
	Hourly rate for non-profit groups only	20	20
	Whole complex (non-discountable)	570	570

	2023/24 Includes GST	2022/23 Includes GST
ROXBURGH MEMORIAL HALL		
Whole Hall		
Whole day hire (not exceeding 24 hours)	105	105
Half day hire (not exceeding 6 hours)	40	40
Hourly rate	20	20
MĀNIATOTO STADIUM		
Stadium sports session (not exceeding 2 hours)	20	20
Stadium sports session (not exceeding 4 hours)	35	35
Stadium only (day rate – not exceeding 24 hours)	115	115
Stadium / kitchen / bar (day rate) weddings, cabarets	170	170
Stadium frost cloth canopy	300	300
Local schools sports day / events (subject to conditions)	No charge	No charge
Rugby Clubrooms		
Rugby clubrooms (day rate – not exceeding 8 hours)	85	85
Rugby clubrooms (half day rate – not exceeding 4 hours)	45	45
Rugby clubroom / kitchen / bar (day rate not exceeding 24 hours)	145	145
Rugby clubroom / kitchen / bar (half day rate not exceeding 4 hours)	70	70
Local schools sports day / events (subject to conditions)	No charge	No charge
Kitchen		
Kitchen whole day (not exceeding 24 hours)	55	55
Kitchen half day (not exceeding 4 hours)	27	27
Hire of trestles away from the Stadium		
Hire of trestles away from the stadium (per trestle)	3	3
Hire of chairs away from the stadium (per chair)	1	1
Charges per annum		
Māniatoto Squash Club	1550	1550
A&P Association (per show)	825	825
Māniatoto seasonal toilets		
Māniatoto Summer seasonal toilets (Nov-May) - open toilets outside of the season	30	30
Service toilets outside of season - daily fixed charge	15	15

A \$200 bond is required for social functions in the Stadium

		2023/24 Includes GST	2022/23 Includes GST
<i>A whole day is more than 6 hours, half day is less than 6 hours. The stadium has a wooden gymnasium floor and is therefore not suitable for events requiring seating or furniture unless provision is made to protect the floor.</i>	MOLYNEUX PARK		
	Stadium		
	Commercial hourly rate	35	35
	Non-commercial hourly rate	25	25
	Commercial - whole day	305	305
	Commercial - half day	205	205
	Non-commercial - whole day	170	170
	Non-commercial - half day	125	125
	Kitchen - whole day (includes foyer toilets)	55	55
	Kitchen - half day (includes foyer toilets)	30	30
	Gas heating token (20 mins)	2	2
	Electric heating token (15 mins)	0.5	0.5
	Changing rooms (per room)	15	15
	COUNCIL OFFICE HIRE		
	William Fraser Building		
Council Chambers whole day	115	115	
Council Chambers half day	55	55	
Tea making facilities (per person per tea break)	2	2	
	Cromwell Service Centre		
Council Chambers whole day	115	115	
Council Chambers half day	55	55	
Tea making facilities (per person per tea break)	2	2	
	Ranfurly Service Centre		
Council Chambers whole day	55	55	
Council Chambers half day	35	35	
Meeting room whole day	35	35	
Meeting room half day	25	25	
	Roxburgh Service Centre		
Council Chambers whole day	55	55	
Council Chambers half day	35	35	

SERVICE CENTRES, i-SITES AND LIBRARIES

<i>Located at Alexandra, Cromwell, Ranfurly and Roxburgh</i>	VISITOR INFORMATION CENTRES		
	Booking commission (on operator bookings)	10-20%	10-20%
	Cancellation fee (payable by customer)	10-20%	10-20%
	Event tickets	Up to 20%	Up to 20%
	Booking fee	6	6
	DISPLAY		
	Wall / poster (6 months) A1	-	310
	Wall / poster (full year) A1	-	520
	Local operators (per brochure per centre per annum)	115	115
	Outside region operators (per brochure per centre per annum)	200	200
	Commercial series publications per centre	N/A	562
	Commercial series publications all four centres	N/A	1405
	Commercial individual publications (per centre per annum)	N/A	172
	TV OPERATOR ADVERTISING		
	Per month	25	42
	Per 6 months (summer / winter)	150	187
	Per year	300	338
	One-off projects carried out during the year where operators who participate contribute to the costs on a case-by-case basis	As required	As required
	FAX CHARGES		
	All locations up to 3 pages (per fax)	N/A	3
	LIBRARIES		
	Interloan books from outside district (plus and externally imposed charges per book)	Up to \$15	Up to \$15
	Replacement cards	5	5
	OVERDUE BOOKS (per book per day)		
	Adults	0.2	0.2
	DVDs (per week)	3	3
	Lost / Damaged books	Replacement cost & \$10.00 processing fee	Replacement cost & \$10.00 processing fee
	COMPUTER USE		
	Half-hour	2	2
	PHOTOCOPYING AND PRINTING		
	A4 per sheet up to 20 sheets (black and white)	0.2	0.2
	A4 per sheet up to 20 sheets (colour)	1.3	1.3
	A4 per sheet more than 20 sheets (black and white)	0.1	0.1
	A4 per sheet more than 20 sheets (colour)	0.6	0.6

	2023/24 Includes GST	2022/23 Includes GST
A3 per sheet up to 20 sheets (black and white)	0.4	0.4
A3 per sheet up to 20 sheets (colour)	2	2
A3 per sheet more than 20 sheets (black and white)	0.2	0.2
A3 per sheet more than 20 sheets (colour)	1	1
A4 double sided (black and white)	0.3	0.3
A4 double sided (colour)	2	2
A3 double sided (black and white)	0.8	0.8
A3 double sided (colour)	4	4
A2, A1 & A0 per sheet (black & white)	N/A	N/A
A2, A1 & A0 per sheet (colour)	N/A	N/A
Own paper per sheet (black and white)	0.1	0.10
Own paper per sheet (colour)	0.6	0.60
Own paper double sided per sheet (black and white)	0.1	0.10
Own paper double sided per sheet (colour)	0.6	0.60
Providing of regular meeting agenda (per agenda)	36	36
SCANNING		
A4 per sheet	0.2	0.20
A4 per sheet more than 20 sheets	N/A	N/A
A3 per sheet	0.5	0.50
A3 per sheet more than 20 sheets	N/A	N/A
A2, A1 & A0	N/A	N/A

	2023/24 Includes GST	2022/23 Includes GST
COMMUNITY, ECONOMIC AND STRATEGIC DEVELOPMENT		
TOURISM CENTRAL OTAGO		
Central Otago related products / operators registration fee (outside region operators as approved by Tourism Central Otago)	up to \$1000.00	up to \$1000.00
There may be one-off projects carried out during the year where operators who participate contribute to the costs on a case-by-case basis	As required	As required

GOVERNANCE AND CORPORATE SERVICES

REFUNDS

Administration fee	25	25
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RATING SERVICES

Water rates final read	40	40
Water rates final self-read	No charge	No charge
Printed copy of complete Rating Information Database	460	460

MAPS / AERIAL PHOTOGRAPHY

Printing as per the above photocopying charges

Custom maps (per hour cost)	102	102
Electronic copies of aerials	POA	POA

PROJECTOR

Projector hire (per day)	51	51
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RECORDS, ARCHIVES AND LOCAL GOVERNMENT OFFICIAL INFORMATION AND MEETINGS ACT

Records, archives and official information request time spent by staff searching for relevant material, abstracting and collating, copying, transcribing and supervising access where the total time involved is in excess of one hour should be charged out as follows, after the first hour. This is at the discretion of Council and will be discussed at time of engagement.

First 1 hour	Free of charge	Free of charge
For additional half hour or part thereof	38	38

Council's preferred method for delivery of the requested information is digitally for sustainability purposes. If you require the information to be printed or posted, please refer to Service Centres and Libraries section.

Our Council

Mayor and Councillors



Tim Cadogan
His Worship the Mayor
Mobile: 021 639 625
mayor@codc.govt.nz



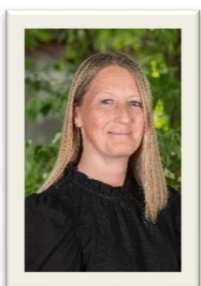
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Ian Cooney
Vincent Ward
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Community Boards

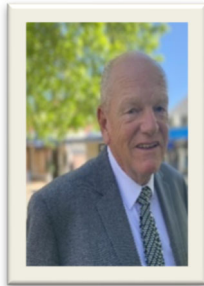
The Council has four community boards covering the entire district. Community boards provide a link between Council and the community. Our Council is one of the few in the country that maintains a comprehensive community board structure with significant delegated powers.

Cromwell Community Board

42 The Mall, Cromwell Phone: 03 445 0211



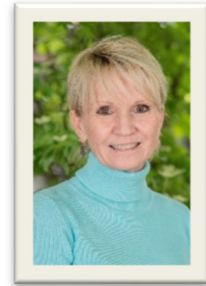
Anna Harrison
Chair
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Bob Scott
Deputy Chair
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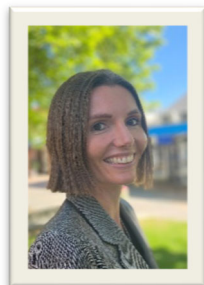
Neil Gillespie
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Cheryl Laws
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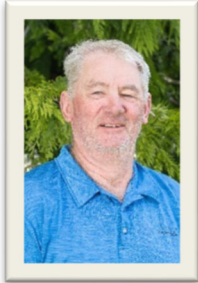
Mary McConnell
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Wally Sanford
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Maniototo Community Board

15 Pery Street, Ranfurly, Phone: 03 444 9170



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Mark Harris
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Duncan Helm
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Rebecca McAuley
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Teviot Valley Community Board

120 Scotland Street, Roxburgh, Phone: 03 446 8105



Norman Dalley

Chair

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Mark Jessop

Deputy Chair

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Sally Feinerman

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Gill Booth

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Russell Read

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Vincent Community Board

1 Dunorling Street, Alexandra, Phone: 03 440 0056



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Chair
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Jayden Cromb
Deputy Chair
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Dr Roger Browne
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Dai Johns
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Martin McPherson
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Tracey Paterson
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Executive Team

Louise van der Voort
Interim Chief Executive Officer



- Responsible for organisational activities
- Emergency Management

Saskia Righarts
Group Manager – Business Support



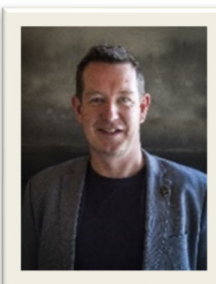
- Information Services
- Business Risk and Procurement
- Finance
- Governance
- Organisational Projects

Louise Fleck
General Manager – People and Culture



- Human Resources
- Organisational culture initiatives
- Health, Safety & Wellbeing

Dylan Rushbrook
Group Manager – Community Vision



- Community Development
- Communications & Engagement
- Economic Development
- Strategy & Policy
- Tourism

David Scoones

Group Manager – Community Experience



- Parks
- Pools
- Libraries
- Customer Services

Lee Webster

Acting Group Manager – Planning and Infrastructure



- Planning
- Regulatory services
- Property
- Roading
- Environmental services (waste services and sustainability initiatives)



03 440 0056

info@codc.govt.nz www.codc.govt.nz

1 Dunorling Street, PO Box 122, Alexandra